1	BEFORE THE				
2	ILLINOIS COMMERCE COMMISSION				
4	IN THE MATTER OF:				
3	COMMONNEALTH EDICON COMPANY				
4	COMMONWEALTH EDISON COMPANY,)				
5) No. 07-0566)				
б	Proposed general increase in) electric rates.				
7	Chicago, Illinois April 28, 2008				
8	MPIII 20, 2000				
9	Met pursuant to notice at 9:00 a.m.				
10	BEFORE:				
11	MR. TERRANCE HILLIARD and MS. LESLIE HAYNES,				
12	Administrative Law Judges.				
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20	SULLIVAN REPORTING COMPANY, by
21	Steven T. Stefanik, CSR Carla Camiliere, CSR
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- 1 Judge HAYNES: Pursuant to the direction of the
- 2 Illinois Commerce Commission, I now call
- 3 Docket 07-0566. This is the petition
- 4 Commonwealth Edison Company for a proposed general
- 5 increase in electric rates.
- 6 May I have the appearances for the
- 7 record, please, starting the Company.
- 8 MR. STAHL: Good morning, your Honors. David
- 9 Stahl, S-t-a-h-l, and Adam Oyebanji,
- 10 O-y-e-b-a-n-j-i, firm of Eimer, Stahl, Klevorn and
- 11 Solberg, Chicago, for Commonwealth Edison, along
- 12 with Anastasia O'Brien also for Commonwealth Edison
- 13 Company.
- 14 MR. FOSCO: Appearing on behalf of Staff of the
- 15 Illinois Commerce Commission, Carmen Fosco,
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- 19 MS. LUSSON: On behalf of the People of the
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- 4 MR. BALOUGH: Appearing on behalf of the
- 5 Chicago Transit Authority, Richard C. Balough, 53
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- 8 MR. MOORE: Appearing on behalf of the Retail
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- 10 Kevin Rhoda of the law firm of Rowland and Moore,
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- 12 Illinois 60610.
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- 15 Box 735, 1939 Delmar, Granite City, Illinois,
- 16 62404, and Conrad Reddick at 1015 Crest, Wheaton,
- 17 Illinois 60187, on behalf of the Illinois
- 18 Industrial Energy Consumers.
- 19 MR. BRUDER: Arthur Perry Bruder, United States
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- 22 MR. MUNSON: On behalf of the Building Owners

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- 4 MR. COFFMAN: On appearing on behalf of AARP,
- 5 John Coffman, 871 Tuxedo Boulevard, St. Louis,
- 6 Missouri 63119.
- 7 MR. TOWNSEND: On behalf of the coalition to
- 8 Request Equitable Allocation of Rates Together, the
- 9 law firm of DLP Piper US, LLP, by Christopher J.
- 10 Townsend, Christopher N. Skey and Amanda C. Jones,
- 11 203 North LaSalle, Suite 1900, Chicago, Illinois
- 12 60601.
- MS. MOSSOS: Also on behalf of the People of the
- 14 State of Illinois, Aliosis Mossos, Kristin Munch
- 15 and Janice Dale, 100 West Randolph Street, 11th
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- 17 MS. SOLMAN: On behalf of the International
- 18 Brotherhood of Electrical Workers, Rochelle Solman
- 19 (phonetic) of the law firm of Shoe (phonetic),
- 20 Cotton and Cook and Werner, 1221 Locust Street, 2nd
- 21 Floor, St. Louis, Missouri, 63103.
- 22 MR. JENKINS: Alan Jenkins for The Commercial

- 1 Group, 2265 Roswell Road, Marietta, Georgia.
- JUDGE HAYNES: Are there any further
- 3 appearances?
- 4 Let the record reflect there are none.
- 5 I understand that there are a number of
- 6 petitions to intervene that have not been granted.
- 7 Are there any objections to any of those petitions
- 8 to intervene?
- 9 Hearing none, any outstanding petitions
- 10 to intervene that have not been granted are hereby
- 11 granted.
- I also ask that everyone turn their cell
- 13 phones off. And is there anything else we need to
- 14 talk about before we begin with Mr. Mitchell?
- 15 No?
- 16 Okay. Would you like to introduce your
- 17 witness?
- 18 MR. STAHL: Yes. Thank you, Judge Haynes.
- With me this morning is Mr. J. Barry
- 20 Mitchell, the president and chief operating officer
- 21 of Commonwealth Edison Company.
- Mr. Mitchell will be the Company's first

- 1 witness and we are prepared to proceed at this
- 2 time.
- 3 JUDGE HAYNES: Thank you.
- 4 Please raise your right hand.
- 5 (Witness sworn.)
- 6 JUDGE HAYNES: Thank you.
- J. BARRY MITCHELL,
- 8 called as a witness herein, having been first duly
- 9 sworn, was examined and testified as follows:
- 10 DIRECT EXAMINATION
- 11 BY
- 12 MR. STAHL:
- 13 Q. Mr. Mitchell, can you please state your
- 14 name for the record.
- 15 A. J. Barry Mitchell.
- 16 Q. And, Mr. Mitchell, by whom are you employed
- 17 and in what capacity?
- 18 A. I'm employed by Commonwealth Edison as
- 19 president and chief operating officer.
- 20 Q. Mr. Mitchell, I'm going to show you three
- 21 sets of testimony and ask you to identify this, if
- 22 you can.

- 1 These are marked as ComEd Exhibit 1.0,
- 2 ComEd Exhibit 17.0, and ComEd 34.0. And I would
- 3 like to know if you can identify that or those
- 4 pieces of testimony as your direct testimony,
- 5 rebuttal testimony and surrebuttal testimony
- 6 respectively?
- 7 A. Yes, I can.
- 8 Q. And with respect to all three pieces of
- 9 that testimony, Mr. Mitchell, was that testimony
- 10 prepared by you or under your supervision and/or
- 11 direction?
- 12 **A.** It was.
- 13 Q. And do you adopt that testimony as your own
- 14 in this case?
- 15 **A.** I do.
- 16 Q. And is that testimony true and correct, to
- 17 the best of your knowledge?
- 18 **A.** Yes, it is.
- 19 MR. STAHL: Thank you, Mr. Mitchell.
- Judge Haynes, I have no further
- 21 questions of Mr. Mitchell at this time.
- I would move into evidence Exhibits 1.0,

- 1 17.0 and 34.0, and Mr. Mitchell is now available
- 2 for cross-examination.
- 3 JUDGE HAYNES: And were these exhibits
- 4 previously filed on eDocket?
- 5 MR. STAHL: Yes.
- 6 JUDGE HAYNES: Thank you.
- 7 JUDGE HILLIARD: Are there any objections to the
- 8 exhibit?
- 9 Hearing no objections, they'll be
- 10 admitted into evidence.
- 11 MR. STAHL: Thank you, Judge Hilliard.
- 12 (Whereupon, ComEd
- 13 Exhibit Nos. 1.0, 17.0 and 34.0
- 14 were admitted into evidence as
- of this date.)
- 16 JUDGE HILLIARD: Is there any cross-examination
- 17 for the witness?
- 18 MS. LUSSON: Yes. Yes, your Honor.
- 19 JUDGE HILLIARD: Go ahead.
- 20
- 21
- 22

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MS. LUSSON:
- 4 Q. Good morning, Mr. Mitchell.
- 5 A. Good morning.
- 6 Q. My name's Karen Lusson. I'm from the
- 7 Attorney General's office.
- 8 I'd like to turn your attention to your
- 9 direct testimony, Page 3, Line 60.
- 10 A. I'm sorry, Page 3, Line?
- 11 **Q.** 60.
- 12 **A.** 60.
- 13 Yes.
- 14 Q. You mention that ComEd has invested heavily
- 15 in facilities and equipment to maintain its
- 16 infrastructure and preserve levels of reliability
- 17 in developed areas.
- 18 Would you agree that the electric
- 19 utility business is inherently capital intensive
- 20 requiring large amounts of new capital investment
- 21 to maintain high quality service?
- 22 A. Yes, I would.

- 1 Q. And at Line 62 of your direct testimony,
- 2 you reference substantial amounts that have been
- 3 invested by ComEd in, quote, new and emerging
- 4 technologies, end quote.
- 5 Now, here, you're not referring to any
- 6 Rider SMP projects specifically, but, rather, the
- 7 new technologies and investments that you and
- 8 Mr. Williams describe for which you're seeking rate
- 9 pace approval in this docket; is that correct?
- 10 A. That's correct.
- 11 Q. Is it correct that ComEd invests in new
- 12 technology because technology can provide a more
- 13 efficient business and create cost savings and
- 14 other efficiencies for the Company?
- 15 A. That's correct.
- 16 Q. On Page 6 at Line 127, you mention that
- 17 ComEd completed a SCADA program.
- 18 Can you first explain what -- and SCADA,
- 19 S-C-A-D-A -- what that is?
- 20 A. It stands for Supervisory Control And Data
- 21 Acquisition. It fundamentally uses -- applies
- 22 technology to gain information, data, about the

- 1 operating system and use that information to
- 2 control the system remotely at times and enhance
- 3 reliability.
- 4 Q. And you mention it enhances reliability.
- 5 Would you also agree that it improves operational
- 6 efficiency for the Company?
- 7 **A.** Yes.
- 8 Q. Now, at Line 127, you mention that ComEd is
- 9 one of the very few utilities that has the
- 10 capability to remotely monitor and, if necessary,
- 11 de-energize equipment at all of its substations,
- 12 reducing outage times and improving public safety.
- 13 Do other electric utilities not have
- 14 SCADA or are you saying that ComEd's SCADA is more
- 15 technologically advanced than systems used by other
- 16 utilities?
- 17 A. My general understanding is that it's
- 18 implied -- applied in varying degrees across the
- 19 industry.
- 20 Q. All right. Would you consider ComEd's more
- 21 technically advanced when you say it's one of the
- 22 few --

- 1 A. It's -- I'm not sure it's more technically
- 2 advanced. It's the more extensive application of
- 3 this technology across the system.
- 4 Q. And is it correct that ComEd's SCADA helps
- 5 to reduce the amounts of O&M expense that's
- 6 required to restore service after outages?
- 7 A. Yes, it would have that benefit.
- 8 JUDGE HILLIARD: When you use an acronym, will
- 9 you the first time state what it is so we have it
- 10 in the record. You used the term O&M.
- 11 MS. LUSSON: Sure.
- 12 JUDGE HILLIARD: Could you articulate one time
- 13 what that means.
- 14 MS. LUSSON: Sure. And by O&M, I mean operation
- 15 and maintenance.
- 16 BY MS. LUSSON:
- 17 Q. At Line 130 on Page 6, you mention the
- 18 investment in state of the art fire protection.
- 19 Can you describe the benefits or cost
- 20 savings achieved by those investments?
- 21 A. Yes. The first is to establish an
- 22 environment in the -- in substations and other

- 1 facilities to help prevent fires, to detect fires,
- 2 and, if they occur, to suppress fires.
- 3 Q. And were specific -- did the installation
- 4 of that investment reduce costs in specific cost --
- 5 O&M cost areas of the Company?
- 6 A. It would be more in the context of cost
- 7 avoidance --
- 8 Q. All right.
- 9 A. -- if you were to have a fire.
- 10 Q. When you refer to enhanced facility
- 11 security, was that done to avoid incurring more
- 12 security staffing costs?
- 13 A. It was to apply, in our view, the most
- 14 efficient form of security for the system.
- 15 Q. And what kind of cost savings were achieved
- 16 by that investment?
- 17 A. Once again, there's a little more emphasis
- 18 in this context of cost avoidance in terms of
- 19 preventing or detecting security issues.
- 20 Q. And is it correct that up until investment
- 21 was made by ComEd in those two areas, fire
- 22 protection and enhanced facility security, that, at

- 1 times, the Company incurred more costs than it does
- 2 now as a result of those investments, since you
- 3 mentioned cost avoidance?
- 4 A. I don't -- I don't recall specifically.
- 5 It's more the cost avoidance to either prevent
- 6 those occurrences to mitigate the impact of those
- 7 occurrences.
- 8 Q. Okay. At Line 132, you mention investments
- 9 made in mobile dispatch systems.
- 10 Does mobile dispatch help make your
- 11 field personnel work more efficiently and thereby
- 12 reduce costs to the Company?
- 13 **A.** Yes.
- 14 Q. And those would be labor costs?
- 15 **A.** Yes.
- 16 Q. And with respect to distribution
- 17 automation, what types of smart switches and other
- 18 related equipment are you talking about there on
- 19 Lines 132 and 133?
- 20 A. Things like reclosers that can mitigate the
- 21 impact of a fault that causes an outage and reduce
- 22 the number of customers, for example, that are

- 1 impacted by that outage.
- 2 Q. And would you say that that investment
- 3 helps reduce the Company's costs also?
- 4 A. Not so much directly. It reduces the
- 5 impact as in having fewer customers impacted by a
- 6 particular outage.
- 7 Q. And by detecting a fault and reconfiguring
- 8 the system without human intervention, can some
- 9 labor costs be avoided that are needed in areas
- 10 where ComEd has not made distribution automation
- 11 investments?
- 12 A. I'm sorry. Could you repeat that?
- 13 Q. By detecting a fault and reconfiguring the
- 14 system without human intervention, can some of
- 15 labor costs be avoided that are needed in areas
- 16 where ComEd has not made a distribution --
- 17 **A.** Yes.
- 18 Q. So if ComEd can, quote, prevent many
- 19 interruptions by investing in new technology, it
- 20 follows then, would you agree, that ComEd crews
- 21 will need to respond to fewer outages and the crews
- 22 might be more efficiently deployed when they are

- 1 needed?
- 2 A. Yes, that would be part of the impact.
- 3 That's correct.
- 4 Q. On Line 147 of Page 7, you say, ComEd is
- 5 investing in technologies that will improve its
- 6 overhead and underground distribution performance,
- 7 and there, you list a few items.
- And is it cost-effective for ComEd to
- 9 invest four to five million in aerial spacer cable
- 10 in order to avoid outages caused by tree contact?
- 11 A. Yes.
- 12 Q. And regarding dialectic injection treatment
- 13 of underground cable, is this a technology that may
- 14 extend the useful life or reduce maintenance
- 15 expenses?
- 16 A. Yes.
- 17 Q. And so the Company has made a determination
- 18 through its budgeting process that it's cost
- 19 effective for ComEd to spend 30 million per year on
- 20 this technology?
- 21 A. Yes, where it's applicable.
- 22 Q. And then on Page 8, Line 158, you talk

- 1 about replacing older, fluid-filled high-voltage
- 2 cables. And I take it this new investment will
- 3 help to reduce maintenance expenses on these older
- 4 cables?
- 5 A. It's a little bit more of the aspect of
- 6 getting ahead of the curve with respect to faults
- 7 and failures.
- 8 Q. By "getting ahead of the curve," you mean?
- 9 A. In other words -- I'm sorry. Go ahead.
- 10 Q. I'm sorry. Can you explain what you mean
- 11 by "getting ahead of the curve."
- 12 A. The anticipation that failures will occur
- 13 at a particular rate in this case with underground
- 14 cable.
- 15 Q. And that, again, would achieve cost savings
- 16 or efficiencies for the Company?
- 17 A. That's part of it.
- 18 Q. And then at Line 16, you mention piloting
- 19 the use of fuseless capacitor banks, which you say
- 20 may produce continued savings and reduce
- 21 maintenance and installation costs.
- Is it fair to say then that the process

- 1 of investing in new technology often undertake --
- 2 is often undertaken because that investment
- 3 provides operational efficiencies and O&M savings
- 4 through to the utility?
- 5 **A.** Yes.
- 6 Q. With regard to all of the technologies
- 7 we've discussed so far, including mobile dispatch,
- 8 your completed SCADA investment, aerial spacer
- 9 cables, smart switches, dialectic injection,
- 10 fuseless capacitor banks, would you agree that
- 11 ComEd made these investments, and, in fact, I
- 12 believe the Company has testified -- testifying
- 13 they made these investments because they were
- 14 prudent and necessary to efficiently provide
- 15 utility services?
- 16 A. Yes.
- 17 Q. Now, did ComEd request advanced Commission
- 18 approval for any of these investments?
- 19 **A.** No.
- 20 Q. Did the Commission order ComEd to make any
- 21 of these investments?
- 22 A. Not to my knowledge.

- 1 Q. And ComEd made those investments without
- 2 having any special tariffs such as Rider SMP in
- 3 place; is that right?
- 4 A. That's correct.
- 5 Q. Now, at Page 10 of your testimony, you
- 6 introduce the Rider SMP tariff, and you note that
- 7 it will, quote, Provide for recovery through
- 8 Rider -- Rider SMP of the revenue requirement
- 9 equivalent, recovery of and return on of the
- 10 investment costs of a limited number of capital
- 11 projects.
- 12 If the Commission says no to Rider SMP
- 13 in this docket, are you saying that ComEd will not
- 14 invest in AMI and other smart grid technology or
- 15 any of the other projects proposed in Rider SMP?
- 16 JUDGE HILLIARD: Define AMI, please.
- 17 MS. LUSSON: Oh, advanced metering
- 18 infrastructure, AMI.
- 19 THE WITNESS: As with respect to AMI, it's
- 20 unlikely we would proceed. With the other
- 21 applications, we'd have to examine them on a
- 22 case-by-case basis.

- 1 BY MS. LUSSON:
- 2 Q. And, in fact, when you say we'd have to
- 3 examine them on a case-by-case basis, that's
- 4 exactly what the Company does now through its
- 5 capital budgeting process, doesn't it?
- 6 **A.** Yes.
- 7 Q. And is it correct that throughout that
- 8 process, the Company makes adjustments based on
- 9 consultation with the experts within the Company,
- 10 various levels of executive sign-off and,
- 11 ultimately, the board of directors?
- 12 **A.** Yes.
- 13 Q. So is it your testimony then -- make sure I
- 14 understand what you -- your statement was regarding
- 15 advanced metering infrastructure, AMI -- that
- 16 Commonwealth Edison, unless it gets Rider SMP, will
- 17 not ever be investing in advanced metering
- 18 infrastructure?
- 19 MR. STAHL: I object. That mischaracterizes the
- 20 witness's testimony. Is this on?
- 21 Sorry. I object. I believe that
- 22 mischaracterizes the witness's testimony.

- 1 MS. LUSSON: If I mischaracterized, I certainly
- 2 didn't mean to. Perhaps you can clarify.
- 3 BY MS. LUSSON:
- 4 Q. Is it your testimony that ComEd would never
- 5 invest in AMI technology without Rider SMP?
- 6 A. I believe what I said was that it would be
- 7 unlikely that we would proceed with that.
- 8 Q. Today.
- 9 A. One hesitates to say never.
- 10 Q. Okay. So, in fact, is it your testimony
- 11 then that the proposed time line for investment of
- 12 AMI technology would be different if the Commission
- 13 rejects Rider SMP than what the Company is
- 14 proposing ultimately in its surrebuttal case?
- 15 A. I wouldn't want the impression to be that
- 16 it's just a matter of when. There's a significant
- 17 "whether" we would proceed aspect based upon the
- 18 Company's circumstances.
- 19 Q. Okay. And if it's a question of whether,
- 20 then is it correct to assume then that the Company
- 21 would have to go back to its normal capital budget
- 22 process in determining when and if it will invest,

- 1 in fact, in AMI infrastructure?
- 2 A. Well, we would apply the same kinds of
- 3 standards that we always would.
- 4 Q. In terms of the capital budget process?
- 5 A. Correct.
- 6 Q. And that's if Rider SMP is not permitted?
- 7 A. That's correct.
- 8 Q. Now, how about with, specifically, the
- 9 SCADA system. I don't recall.
- 10 Did you say you would have to reevaluate
- 11 upgrading the SCADA system if Rider SMP was not
- 12 permitted?
- 13 A. I don't believe I -- that was in the
- 14 category of the kind of project we'd have to
- 15 reevaluate.
- 16 Q. Okay. So, again, that would go through the
- 17 typical existing capital budget process that the
- 18 Company follows now?
- 19 A. Yes.
- 20 Q. Now, with regard to the mobile dispatch
- 21 project that was once included in your original
- 22 Rider SMP proposal but has now been removed as I

- 1 understand it in the Company's rebuttal case, has
- 2 the Company abandoned mobile dispatch technology or
- 3 will it complete installation of mobile dispatch
- 4 sometime in the near future?
- 5 A. Mobile dispatch can be implemented in
- 6 different phases or components. So that the extent
- 7 to which it's applied to different areas of
- 8 operations can be done discretely.
- 9 In other words, yes, and then we could
- 10 always stop or continue on.
- 11 Q. Would you agree that the installation of
- 12 AMI investment can be implemented in different
- 13 phases?
- 14 A. Yes, it could be done in phases.
- 15 Q. So is it correct then that the Company has
- 16 not done a specific analysis to determine the time
- 17 line for AMI investment without Rider SMP?
- 18 A. No, I wouldn't say that.
- 19 Q. Do you have a time line if Rider SMP is not
- 20 approved for AMI investment?
- 21 A. There are two fundamental -- at least two
- 22 fundamental components when we're talking about our

- 1 capital program.
- There are the projects and investments
- 3 that we deem appropriate to make to maintain
- 4 reliability to our customers with the overlay of
- 5 our financial condition in terms of how much -- how
- 6 many -- how much funds we have available to make
- 7 those investments.
- 8 Q. All right. But there's no specific time
- 9 lines, for example, four years, eight years, twelve
- 10 years?
- 11 A. We all -- I don't -- if there is, I don't
- 12 recall.
- 13 Q. Okay. Now, as I understand the Company's
- 14 testimony, the Company predicts that the
- 15 installation of AMI and demand response technology
- 16 will increase the rate -- the array of services
- 17 ComEd can offer its customers; is that correct?
- 18 A. Yes.
- 19 Q. Can you provide specific examples of those
- 20 different services?
- 21 Would they be tariffed?
- 22 A. This would be the information fundamentally

- 1 that customers would have available to them to make
- 2 choices with respect to their energy usage.
- And, therefore, they'd have the ability
- 4 to reduce their costs, their electric bill, and
- 5 also to provide more information with respect to
- 6 the nature of that energy.
- 7 Q. And do you see the information provision
- 8 that AMI creates as creating separate tariffed
- 9 services or would this all be within the context of
- 10 plain old delivery service, for example, to
- 11 residential customers?
- 12 A. I believe it'd be in the context of normal
- 13 service.
- 14 Q. Now, as I understand your testimony, these
- 15 services would go beyond the existing definition of
- 16 delivery service now provided by ComEd; is that
- 17 right?
- 18 A. That's correct.
- 19 Q. Have you performed any market research
- 20 studies to determine the level of residential
- 21 customer demand for such services within the
- 22 residential class?

- 1 A. I'm not aware of any such studies.
- 2 Q. At Line 211 of your direct testimony, you
- 3 reference -- actually, it's Line 213 -- that
- 4 Rider SMP would allow recovery of and return on the
- 5 investment costs of a, quote, limited number of
- 6 capital projects. These are, under the Company's
- 7 proposal, projects that only ComEd would propose;
- 8 is that right?
- 9 In other words, the Attorney's General's
- 10 Office couldn't come in in any sort of proceeding
- 11 and say we think that the Company needs to invest
- 12 more on aerial spacer cables to improve the tree
- 13 trimming performance of the Company?
- 14 A. We always are interested and listen to the
- 15 input from our customers, but these would be
- 16 projects that the Company would propose.
- 17 Q. And how long do you see Rider SMP being in
- 18 existence, indefinitely?
- 19 A. Yes, until circumstances might change.
- 20 Q. And would those -- what would those
- 21 circumstances be?
- 22 A. I guess it's best to characterize, I think

- 1 it would be in place indefinitely because I believe
- 2 it's fundamentally a good idea for the projects
- 3 that it would be appropriate to have included in
- 4 that rider.
- 5 Q. Would you agree that Rider SMP
- 6 fundamentally changes the way capital projects are
- 7 financed by the Company, to the extent that the
- 8 Company receives recovery of and on the investment
- 9 from ratepayers prior to any request to include a
- 10 plant project in rate base?
- 11 MR. STAHL: Let me just ask for a clarification.
- 12 It's not really an objection.
- When you say the way projects are
- 14 financed, do you mean the rate treatment of those
- 15 projects or do you mean the steps that the Company
- 16 has to go through to actually raise capital to pay
- 17 for the projects?
- MS. LUSSON: I would say the latter.
- 19 MR. STAHL: All right. Thank you.
- 20 Do you understand the question?
- 21 THE WITNESS: Yeah, I do.
- 22 It wouldn't change really anything with

- 1 respect to how we finance projects.
- 2 BY MS. LUSSON:
- 3 Q. Okay. So the Company currently, with
- 4 respect to the process that we've talked about now
- 5 this morning, the SCADA, the projects that you're
- 6 seeking rate base inclusion for, were those
- 7 projects financed internally, that is, through
- 8 customer rates and any O&M savings that the Company
- 9 might have achieved, efficiencies created, or
- 10 was -- did you have to go to the capital markets to
- 11 finance those projects?
- 12 How did the Company finance those?
- 13 A. It would be a combination of
- 14 internally-generated cash and money raised in the
- 15 capital markets.
- 16 Q. And when you say "money raised in the
- 17 capital markets, " can you be specific? Did you
- 18 issue bonds? Go get loans? What?
- 19 A. Issue debt.
- 20 Q. Issue debt?
- 21 I'd like to clarify, if I could. You're
- 22 the first witness, so I'm going to have to ask

- 1 you -- what the Company's ultimate position now is
- 2 with respect to Rider SMP.
- 3 Mr. Crumrine referenced a time line in
- 4 his surrebuttal testimony. It's at Page 7.
- 5 MR. STAHL: I don't believe we have that here.
- 6 Should we pull it out or do you have a copy that
- 7 you can --
- 8 MS. LUSSON: I actually just brought my copy.
- 9 If you can pull it out, that'd be helpful.
- 10 Well, how about if I read you things and
- 11 see if this sounds familiar.
- 12 THE WITNESS: Okay.
- 13 MR. STAHL: Sure.
- 14 BY MS. LUSSON:
- 15 Q. Okay. Now, as I understand the latest
- 16 position of the Company, you're now asking that the
- 17 Commission approve Rider SMP without any projects
- 18 attached to it; is that correct?
- 19 A. Yes.
- 20 Q. And then the Company would conduct a
- 21 six-month workshop process and then be permitted to
- 22 begin proposing Rider SMP projects at the -- after

- 1 the end of that six-month workshop process; is that
- 2 right?
- 3 **A.** Yes.
- 4 Q. And that second six-month process is where
- 5 the Company would seek Commission approval of
- 6 specific discrete projects; is that right?
- 7 **A.** Yes.
- 8 Q. Now, just to be clear, is this the
- 9 Company's second best alternative or do you still
- 10 want the Commission to consider your original
- 11 proposal with Rider SMP and all of the projects
- 12 that Ms. Clair talks about?
- Which is the Company's position now?
- 14 A. We stand by Mr. Crumrine's testimony.
- 15 I believe all the principles are the
- 16 same with respect to the rationale for SMP and the
- 17 types of projects that would be included. What
- 18 we're talking about here, I believe, is the process
- 19 whereby it would be implemented.
- 20 Q. Okay. So if I understand you then, you're
- 21 saying that right now, the Company's position is
- 22 that they are asking the Commission to approve

- 1 Rider SMP, for lack of a better term, as an empty
- 2 rider at this point with no specific projects
- 3 attached to it; is that correct?
- 4 MR. STAHL: Well, I'll object to the
- 5 characterization of it as an empty rider; but if
- 6 that means without specific projects attached, I
- 7 will withdraw the objection.
- 8 MS. LUSSON: That's what I meant.
- 9 MR. STAHL: All right.
- 10 THE WITNESS: Yes.
- 11 BY MS. LUSSON:
- 12 Q. Okay. Now, if the Commission does not
- 13 approve Rider SMP, is it the Company's position
- 14 that it will not engage in any kind of
- 15 collaborative process as to what constitutes smart
- 16 grid technology?
- 17 A. No, I don't believe we -- we ever said
- 18 that.
- 19 Q. Okay. To the extent that the Company's
- 20 Rider SMP proposal asks ratepayers to provide a
- 21 return of Nonrider SMP investments, and to the
- 22 extent that the Company has admitted these projects

- 1 are not necessary for the provision of basic
- 2 electric delivery service, in your -- in your mind,
- 3 would it be appropriate for that proceeding to
- 4 include an examination of whether the definition of
- 5 what basic electric delivery service is should be
- 6 examined?
- 7 MR. STAHL: And which proceeding? I object.
- 8 MS. LUSSON: The workshop.
- 9 MR. STAHL: In the workshop?
- 10 MS. LUSSON: Yes.
- 11 THE WITNESS: I'm not sure I followed that
- 12 question.
- 13 BY MS. LUSSON:
- 14 Q. It was a long question.
- 15 A. But I believe that implicit in the
- 16 examination of the projects would be a
- 17 determination of what constitutes basic reliable
- 18 service to our customers.
- 19 Q. And that kind of examination can go on
- 20 without approval of Rider SMP in this docket,
- 21 couldn't it?
- 22 A. I guess so.

- 1 Q. Now, Mr. Crumrine's schedule says the
- 2 workshop process would end in April of '09. What
- 3 if there isn't consensus as to all of these issues?
- 4 What then?
- 5 MR. STAHL: All of these issues being including
- 6 what is basic utility service?
- 7 MS. LUSSON: What is basic utility service; how
- 8 is the smart grid defined; what kind of AMI
- 9 infrastructure is appropriate.
- 10 THE WITNESS: I'm not sure I know how to answer
- 11 that question.
- 12 It would depend upon what the
- 13 circumstances were at that time.
- 14 BY MS. LUSSON:
- 15 Q. And would that workshop process in your
- 16 vision be a docketed proceeding with a Commission
- 17 order at the end?
- 18 A. I would imagine it would be.
- 19 Q. I'm going to show you what I'll mark as A&G
- 20 Cross Exhibit 1.

21

22

- 1 (Whereupon, AG Cross
- 2 Exhibit No. 1 was
- 3 marked for identification
- 4 as of this date.)
- 5 BY MS. LUSSON:
- 6 Q. This was the Company's response to our
- 7 RDL 4.04, which I think is a staff data request?
- 8 MR. JAVAHERIAN: Yes
- 9 BY MS. LUSSON:
- 10 Q. And this data request response explores the
- 11 definition of what it is to meet minimum service
- 12 obligations and how the Company defines basic
- 13 service obligations.
- If you have a chance to look it over,
- 15 would you -- do you concur with that response
- 16 provided there in terms of how the Company defines
- 17 basic and minimum service obligations?
- MR. STAHL: Well, let me just say I'm perfectly
- 19 happy for Mr. Mitchell to do that, but we did send
- 20 a list around of all of the data request responses
- 21 that the Company provided with a list of witnesses
- 22 who would be available to testify to those.

- 1 And, Ms. Lusson, is this one that
- 2 Mr. Mitchell was listed for, to your knowledge?
- 3 MS. LUSSON: I believe it may have been another
- 4 witness.
- 5 MR. STAHL: Yeah, I think it was.
- 6 BY MS. LUSSON:
- 7 Q. But if Mr. Mitchell, after reading it, can
- 8 indicate whether he agrees with it, since it was
- 9 supplied by the Company?
- 10 MR. STAHL: Yeah, I have no problem with that,
- 11 but we did have a procedure in place under which we
- 12 did identify specific witnesses. And that's fine.
- Mr. Mitchell, if will look at this and
- 14 verify that, in fact, it is the Company's position
- 15 and all of that. But I think it would be more
- 16 appropriate to ask detailed questions of the other
- 17 witness who we did designate.
- 18 Otherwise, the whole procedure is
- 19 pointless, it seems to me.
- 20 MS. LUSSON: Well, just given the fact that the
- 21 witness did discuss basic service requirements and
- 22 reference that in your testimony, I thought it

- 1 might be appropriate to see if he agrees with that
- 2 definition.
- 3 MR. STAHL: As I say, I have no problem with
- 4 that at this point.
- 5 JUDGE HILLIARD: You can answer this question,
- 6 sir.
- 7 THE WITNESS: Okay. I've read it.
- 8 Could you please repeat your question?
- 9 BY MS. LUSSON:
- 10 Q. Do you agree with that definition that's
- 11 provided there?
- 12 **A.** Yes.
- 13 Q. If you consider the level of service being
- 14 provided by ComEd today, does the Company in your
- 15 opinion just barely meet its basic service
- 16 obligations or is the Company presently exceeding
- 17 its basic service obligation?
- 18 A. It's meeting its obligation, and I would
- 19 say that it's our attempt always to improve.
- 20 Q. Okay. Now, back on Page 11 of your direct
- 21 testimony at Lines 237?
- 22 A. Yes.

- 1 Q. You state, As capital investment needs
- 2 change in response to operating and financial
- 3 conditions, ComEd must be able to reprioritize its
- 4 spending without disrupting its long-term goals.
- 5 ComEd management currently is
- 6 responsible for prioritizing and optimizing capital
- 7 investment decisions, isn't it?
- 8 **A.** Yes.
- 9 Q. And I think, in response to A&G Data
- 10 Request 13.04, the Company detailed the process
- 11 that it goes through. And I won't ask you to
- 12 elaborate on that because, in fact, I think
- 13 Mr. Williams is the person responsible for that
- 14 response.
- But, basically, that process begins in
- 16 late March; is that correct, that capital budget
- 17 process?
- 18 A. That is as good a time as any. It's almost
- 19 a continual process, but the March/April time frame
- 20 sort of begins the cycle anew.
- 21 Q. And as I understand it, the budgeting
- 22 process begins in July; in late August, an initial

- 1 draft of the O&M and capital expenditure budgets
- 2 are compiled and reviewed with ComEd's operating
- 3 leadership; is that right?
- 4 A. Once again, there's a reasonably constant
- 5 flow from business plan, long-range plan to budget
- 6 to approval of budget and so forth.
- 7 Q. And, ultimately, in early December, ComEd's
- 8 chief financial officer presents to ComEd's board
- 9 of directors the business plan for the upcoming
- 10 year, which includes a summary of the capital
- 11 expenditures, budget; is that right?
- 12 A. That would be a typical time.
- 13 Q. And then any changes are incorporated in
- 14 late December and early January?
- 15 A. If necessary, yes.
- 16 Q. So the process itself is almost a year-long
- 17 process, would you agree?
- 18 A. Correct.
- 19 Q. And that includes both expenditures that
- 20 are necessary to occur in the short term and also
- 21 long-term projects; is that right?
- 22 A. Yes.

- 1 Q. Now, the six or seven projects that
- 2 Ms. Clair and other witnesses talk about in their
- 3 testimony with regard to Rider SMP, did those
- 4 projects go through that same multilayered process
- 5 that begins early in the year and ends ultimately
- 6 in the following January?
- 7 A. Basically, yes, any project that we would
- 8 consider would.
- 9 Q. And before the Company submitted the
- 10 proposals for SMP in this case, did they -- were
- 11 they approved by the board of directors?
- 12 MR. STAHL: Let me just ask for a clarification.
- "They" being the six or seven projects
- 14 you referred to in your previous question?
- 15 MS. LUSSON: Yes. Yes.
- 16 MR. STAHL: Okay.
- 17 THE WITNESS: The -- sort of the life cycle for
- 18 each of those projects are different in terms of
- 19 the degree to which they're under way or not
- 20 underway.
- 21 BY MS. LUSSON:
- 22 Q. When you say "the life cycle," do you mean

- 1 the investment in them already or the plan for
- 2 investment in them?
- 3 A. The investment or the fundamental
- 4 commitment to pursue them.
- 5 Q. And have -- has the board of directors
- 6 signed off on committing to those seven projects?
- 7 A. Only to the extent that those are in the
- 8 current plan and we're spending money on them.
- 9 MR. STAHL: Let me ask for a clarification.
- 10 When you say "the project," are you
- 11 talking about the proposed SMP projects?
- 12 MS. LUSSON: Yes, I am.
- 13 MR. STAHL: I'm not sure the witness understood
- 14 that. Perhaps he did.
- 15 Did you understand that to be the case?
- 16 THE WITNESS: Yes. But I guess the one example
- 17 might be the mobile dispatch, which has gone back
- 18 and forth a little bit because we can do that in
- 19 discrete pieces.
- 20 But the rest of the projects, for the
- 21 most part, we've not made a commitment to proceed.
- 22 And because of, in our view, the necessity of

- 1 having the process such as SMP in order to allow
- 2 us -- give us the confidence to move forward with
- 3 those projects.
- 4 BY MS. LUSSON:
- 5 Q. And were they -- to the extent you say that
- 6 they have not been approved or there hasn't been --
- 7 been given the go ahead to proceed, were they
- 8 initially proposed in an initial capital budget
- 9 process, say, last year for purposes of this case?
- 10 A. No, there are lots of things that we
- 11 evaluate and consider for inclusion in our capital
- 12 program. But unless and until we incorporate them
- 13 in our actual capital plan and have a spending plan
- 14 to implement those projects, then they wouldn't be
- 15 brought forward for approval.
- 16 Q. Okay. So if Rider SMP is approved, the
- 17 listed SMP projects that you would propose each
- 18 six-month proceeding to the Commission would sort
- 19 of be exempted from this reprioritization process
- 20 that you typically go through?
- 21 **A.** No.
- 22 Q. Are they effectively locked in at high

- 1 priority due to the fact that Rider SMP might be in
- 2 place, a higher priority, say, than would otherwise
- 3 occur under the normal budgeting process?
- 4 A. I don't -- I don't see it as being
- 5 different. It would be part of our fundamental
- 6 process.
- 7 Q. To the extent that there are uncertainties
- 8 associated with AMI infrastructure, is the Company
- 9 concerned that absent Rider SMP, that if you went
- 10 ahead and invested in them, that the Commission
- 11 might not declare them used and useful in the next
- 12 rate case?
- 13 A. I'm not sure I understand your use of the
- 14 of "uncertainties."
- 15 Q. Do you -- would you consider investment in
- 16 AMI infrastructure more -- subject to rate base
- 17 exclusion absent Rider SMP?
- 18 A. Yes, we would be facing more risk,
- 19 unacceptable risk given our financial condition, to
- 20 move forward with a project as substantial as AMI
- 21 without assurance of recovery of prudently incurred
- 22 costs.

- 1 Q. Now, at Page 11, Line 237, you state, As
- 2 capital investment needs change in response to
- 3 operating and financial conditions, ComEd must be
- 4 able to reprioritize its spending without
- 5 disrupting its long-term goals.
- 6 Would you agree that it's a part of any
- 7 business, that is, that you have to reprioritize
- 8 spending?
- 9 A. Well, I know that we have to.
- 10 Q. And, in fact, that's how ComEd has always
- 11 made its investment decisions, right, as I
- 12 understand your capital budget process?
- 13 A. That's been a key principle of our process.
- 14 That's correct.
- 15 Q. Do you believe that the goal of ensuring
- 16 least cost rates to customers of ComEd and every
- 17 other public utility in the state is a regulatory
- 18 goal that should be continued to be followed?
- 19 A. Yes.
- 20 Q. Is it correct that if Rider SMP is adopted,
- 21 the Company would not expect to cause a reduction
- 22 in the interval between rate cases?

- 1 A. We would have to make that determination as
- 2 we always have.
- 3 Q. All right. So the absence of Rider SMP
- 4 doesn't necessarily shift the frequency of ComEd
- 5 filing rate cases; is that the Company's position?
- 6 A. The fundamental -- it would be driven as it
- 7 always has been by the fundamental need to recover
- 8 our costs.
- 9 Q. Now, at Line 244 of your direct testimony,
- 10 you mention that ComEd considers the SM program to
- 11 be a balanced one and it would provide valuable
- 12 benefits.
- 13 Are there any tariffs in place to enable
- 14 demand response credits associated with the
- 15 installation of AMI?
- 16 A. I'm not aware of it.
- 17 Q. And is it correct that if O&M savings
- 18 result from AMI investment or any SMP investment,
- 19 no savings would be discretely reflected in the
- 20 Rider SMP tariff; is that correct?
- 21 A. They would be reflected in our fundamental
- 22 costs.

- 1 Q. Would they -- ratepayers see a reduction as
- 2 those O&M efficiencies occur associated with the
- 3 installation of new technology under Rider SMP?
- 4 A. Not -- to my understanding, subject to
- 5 getting the details from Mr. Crumrine, that it
- 6 would not include any adjustments, but would
- 7 certainly have an impact on our costs which
- 8 would -- the major driver once again of our need to
- 9 ask for rate increases.
- 10 Q. And, again, the Company is in control of
- 11 how often it files a rate increase; isn't that
- 12 right?
- 13 **A.** Yes.
- 14 Q. Finally, at Page 12 of your direct
- 15 testimony, Line 251, you mention that you believe
- 16 the SMP program creates a, quote, partnership
- 17 between ComEd and the Commission that will enable
- 18 ComEd to move towards a more modern system and
- 19 incorporate into its grid the kinds of
- 20 technologically advanced features that will help
- 21 our customers revolutionize the way they manage
- 22 their electric usage.

- 1 When you say it "will enable," is it --
- 2 you're not implying that without Rider SMP, ComEd
- 3 will not be able to move towards a more modern
- 4 system, is it -- are you?
- 5 A. The point is that the partnership or
- 6 dialogue, if you will, with the Commission will
- 7 allow us to reach agreement on what projects we
- 8 should move forward with.
- 9 To the extent that they represent a
- 10 difference of what we supply currently for our
- 11 basic service, we think they're a good idea; but
- 12 given the Company's financial situation and the
- 13 magnitude of those projects, we view that dialogue
- 14 to be appropriate to reach agreement as to what the
- 15 appropriate nature, level and nature of that
- 16 service should be.
- 17 Q. And if the Commission says no to Rider SMP,
- 18 can you state that ComEd will continue to modernize
- 19 its system, but perhaps at a different pace?
- 20 A. Well, a different pace and in a different
- 21 manner subject to its -- all the other constraints,
- 22 financial and otherwise, that we face now.

- 1 Q. Just the way the business has always
- 2 operated; is that right? There's a constant --
- 3 A. The fundamental process is the same. The
- 4 circumstances are very different.
- 5 Q. And the circumstances being the desire to
- 6 invest in this new technology?
- 7 A. Circumstances being our financial condition
- 8 and the magnitude and the nature of the projects
- 9 that we view to be desirable.
- 10 Q. And, ultimately, this -- this case will --
- 11 assuming the Commission grants some kind of a rate
- 12 increase request, which I don't believe any party
- 13 is suggesting that rates need to be lowered or that
- 14 the revenue requirement should stay static, the
- 15 Company's financial position will improve relative
- 16 to where it is today, is that right, at the end of
- 17 this case?
- 18 A. Certainly on a relative basis, it would
- 19 improve.
- 20 MS. LUSSON: No further questions.
- Thank you, Mr. Mitchell.
- 22 THE WITNESS: Thank you.

- 1 MR. STAHL: Your Honors, I understand there is
- 2 additional cross. I think we're at about the
- 3 halfway point based on the estimates that we've
- 4 received. While we're changing positions, could we
- 5 take a maybe a two-minute break?
- 6 JUDGE HILLIARD: Sure.
- 7 MR. STAHL: Thank you.
- 8 (Recess taken.)
- 9 JUDGE HAYNES: Okay.
- 10 MS. LUSSON: If I can interrupt, I failed to
- 11 move for the admission of AG Cross Exhibit 1, and I
- 12 would do so at this time.
- 13 MR. STAHL: No objection.
- MS. LUSSON: Okay.
- 15 JUDGE HAYNES: Okay. A&G Cross Exhibit 1 is
- 16 admitted.
- 17 (Whereupon, AG Cross
- 18 Exhibit No. 1 was
- 19 admitted into evidence as
- of this date.)
- 21 JUDGE HAYNES: Okay. Go ahead.
- MR. TOWNSEND: Thank you, your Honor.

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MR. TOWNSEND:
- 4 Q. Good morning, Mr. Mitchell.
- 5 A. Good morning.
- 6 Q. Chris Townsend appearing on behalf of The
- 7 Coalition to Request Equitable Allocation of Costs
- 8 Together or REACT.
- 9 Are you familiar with REACT,
- 10 Mr. Mitchell?
- 11 A. Not very much.
- 12 Q. Are you aware that it brings together some
- 13 of the largest customers of ComEd along with retail
- 14 electric suppliers who are interested in developing
- 15 competition at the residential and small commercial
- 16 level?
- 17 A. I guess I am now.
- 18 Q. And they're interested in trying to address
- 19 cost allocation issues, correct?
- 20 **A.** Yes.
- 21 Q. What is rate shock?
- 22 A. I would say that as the average person

- 1 would apply it, it's the degree to which rates
- 2 change and increase in a sufficient level to, in
- 3 theory, generate that shock.
- 4 Q. Would you agree that it can be the result
- 5 of a sudden and substantial increase in rates?
- 6 **A.** Sure.
- 7 Q. And, likewise, rate shock can occur if
- 8 there's a prolonged series of relatively high rate
- 9 increases, correct?
- 10 **A.** Yes.
- 11 Q. And the concept of rate shock is not new,
- 12 is it?
- 13 A. I guess not.
- 14 Q. And the concept of trying to avoid rate
- 15 shock isn't new either, is it?
- 16 A. Probably not.
- 17 Q. But would you agree that when ComEd designs
- 18 its rates, it should generally try to avoid rate
- 19 shock?
- 20 A. We have an obligation to recover our costs
- 21 in order to provide reliable service. And once
- 22 we've determined our -- the revenue requirement

- 1 that will recover those costs, we attempt to spread
- 2 those costs fairly over our customer base.
- 3 Q. I'm sorry. I'm not sure that that
- 4 responded to the question.
- 5 **A.** Well, I'm --
- 6 Q. I think my question is specifically --
- 7 MR. STAHL: Excuse me, Mr. Townsend.
- I think the witness had something else
- 9 to say.
- 10 MR. TOWNSEND: Oh, I'm sorry. I didn't realize
- 11 that.
- 12 Please go ahead.
- 13 THE WITNESS: Just, you know --
- 14 MR. TOWNSEND: Thank you, Mr. Stahl.
- 15 THE WITNESS: -- we have the interests of our
- 16 customers at heart as one of the -- one of the
- 17 factors with respect to our requests for increases
- 18 and our structure.
- 19 There are times when we have
- 20 transitioned customers in a class from the current
- 21 rate to the ultimate rate, if you will, in
- 22 recognition of the degree of increase that that

- 1 class would face.
- 2 (Change of reporters.)
- 3 BY MR. TOWNSEND:
- 4 Q. And, again, now -- I still don't think that
- 5 the answer responded to the question. So the
- 6 question actually went to the issue of rate shock.
- 7 And when ComEd is designing its rates,
- 8 would you agree that ComEd should generally try to
- 9 avoid rate shock?
- 10 MR. STAHL: I object. I think the witness has
- 11 answered the question. I think now Mr. Townsend
- 12 would like to have the witness characterize his
- 13 answer in a certain way that Mr. Townsend would
- 14 prefer, but I do think in fairness the question was
- 15 answered by the witness in his own words.
- 16 JUDGE HILLARD: Sustained.
- 17 BY MR. TOWNSEND:
- 18 Q. Do you believe that it's appropriate for
- 19 ComEd to design its rates to avoid having a
- 20 disproportionate impact on a certain group of
- 21 customers?
- 22 A. I believe it should -- we should design the

- 1 rates based upon the fundamentals of the costs to
- 2 serve each class.
- 3 Q. So it shouldn't take into consideration at
- 4 all whether or not there's a disproportionate
- 5 impact upon its customers in a particular class?
- 6 A. Well, as I mentioned just a moment ago, we
- 7 have, uncertain circumstances, phased in or
- 8 transitioned a class of customers that would be
- 9 experiencing a particularly large increase.
- 10 Q. And why is that appropriate?
- 11 A. Because we think it's the real-life
- 12 practical ability of some of our customers to be
- 13 able to afford their service.
- 14 Q. Would you agree that it's important for the
- 15 Commission to consider the importance of rate shock
- 16 when determining whether rates have been properly
- 17 designed?
- 18 A. I would imagine that their total
- 19 prerogative to review anything that comes before
- 20 them in the context of a rate increase.
- 21 Q. So you don't know whether or not that's
- 22 appropriate or not for the Commission to consider

- 1 rate shock?
- 2 A. It's not up to me to decide that.
- 3 Q. Do you think that the Commission should
- 4 consider the issue of rate shock when designing or
- 5 when approving rates?
- 6 A. I think, fundamentally, the first test is
- 7 the appropriate and fair allocation of cost among
- 8 the different customer classes.
- 9 Q. And when you say that, are you suggesting
- 10 that the fair allocation of costs within that
- 11 analysis that the Commission should consider rate
- 12 shock?
- 13 A. I guess, it could under some extreme
- 14 circumstances.
- 15 Q. Are ComEd's current rates avoided having a
- 16 disproportionate impact upon a particular class of
- 17 customers?
- 18 A. I don't know how to define that. I
- 19 believe it's a fair allocation.
- 20 I don't know how else to say that. I'm
- 21 sorry.
- Q. With ComEd's current rates, has ComEd

- 1 avoided establishing rates that are discriminatory?
- 2 **A.** Yes.
- 3 Q. Do you believe that ComEd's current rates
- 4 have avoided cross-subsidies between classes?
- 5 A. In the current rates, I believe that it's a
- 6 fair allocation amongst our customers, our classes
- 7 of customers.
- 8 Q. And that they have avoided cross-subsidies?
- 9 A. I believe so.
- 10 Q. Would you agree that ComEd should care
- 11 about rate shock?
- 12 A. We care about the rates that all of our
- 13 customers are paying.
- 14 And, once again, with the need to
- 15 recover all of our costs, we determine the fair
- 16 allocation of those costs to the different customer
- 17 classes.
- 18 Q. Are you familiar with the testimony of your
- 19 colleague, Mr. Frank Clark, in ICC Docket No.
- 20 05-0159?
- 21 A. What docket was that?
- 22 Q. That was the Procurement Docket, I think is

- 1 how it was generally referred to.
- 2 A. I know he gave testimony.
- 3 Q. And who is Mr. Clark?
- 4 A. He is chairman and CEO of Commonwealth
- 5 Edison.
- 6 Q. What was his position in 2005?
- 7 A. That was his position at that time.
- 8 MR. TOWNSEND: May I approach the witness?
- 9 JUDGE HILLARD: Yes.
- 10 (Whereupon, REACT MITCHELL Cross Exhibit No. 1 was
- 11 marked for identification.)
- 12 BY MR. TOWNSEND:
- 13 Q. I have handed you what's been marked as
- 14 REACT Cross-Exhibit 1, and I ask you -- this is an
- 15 except of that cross-examination of Mr. Clark in
- 16 that docket.
- I ask you to turn to Page 215 of that
- 18 transcript.
- Do you see at Lines 7 to 8, Mr. Clark
- 20 indicates that ComEd obviously cares about rate
- 21 shock.
- 22 MR. STAHL: Let me object to the extent that the

- 1 exhibit itself, as far as I can tell, does not
- 2 indicate that this is Mr. Clark testifying or we
- 3 don't really know who it is.
- I will accept, for the time being,
- 5 Mr. Townsend's representation that this is
- 6 Mr. Clark testifying; although, it's not clear from
- 7 the exhibit.
- 8 MR. TOWNSEND: Actually, if you turn to
- 9 Page 216, Mr. Stahl, I believe there is a reference
- 10 to Mr. Clark there.
- 11 MR. STAHL: Okay.
- 12 MR. TOWNSEND: Thank you.
- 13 BY MR. TOWNSEND:
- 14 Q. Do you agree with Mr. Clark's statement,
- 15 Mr. Mitchell?
- 16 A. Yes.
- 17 Q. I ask you to turn to Page 217 and look at
- 18 Lines 16 through 19.
- 19 **A.** Okay.
- 20 Q. Do you agree with that statement, as well,
- 21 that Commonwealth Edison Company absolutely is
- 22 conscious of rate shock?

- 1 A. Yes.
- 2 Q. And do you agree that ComEd has an
- 3 obligation to mitigate rate shock?
- 4 A. To the extent that we have.
- 5 Q. You would agree in this rate case, the
- 6 percentage rate increases that ComEd is proposing
- 7 for the 79 customers in the very large and extra
- 8 large customer classes is much higher than the rate
- 9 increase that's been proposed for residential
- 10 customers, correct?
- 11 A. Yes.
- 12 Q. ComEd's proposed an overall rate increase
- 13 of 8 percent for its residential customers,
- 14 correct?
- 15 A. That's a bill impact of 8 percent,
- 16 approximately, 8 percent.
- 17 Q. And ComEd has proposed an increase of 129.4
- 18 percent for its over-ten megawatt high-voltage
- 19 customers, correct?
- 20 A. I don't recall the exact number. I
- 21 believe that's in combination of Mr. Crumrine's and
- 22 Mr. Alongi and Dr. Jones' testimony.

- 1 Q. Would you be willing to accept that number,
- 2 subject to check?
- 3 A. Yes, I would.
- 4 Q. It's in the right ballpark, around 130
- 5 percent increase for the high-voltage over-ten
- 6 megawatt customers, right?
- 7 MR. STAHL: Object; asked and answered.
- 8 BY MR. TOWNSEND:
- 9 Q. For ComEd's other over-ten megawatt
- 10 customers, would you be willing to accept, subject
- 11 to check, that ComEd has proposed an increase of
- 12 over 140 percent?
- 13 A. Yes, subject to check.
- 14 Q. Did you review the testimony of REACT in
- 15 this proceeding?
- 16 A. I did not.
- 17 Q. Do you know if any ComEd witness presented
- 18 testimony contradicting REACT witness, Mr. Fults',
- 19 calculation of the dollar impact of ComEd's
- 20 proposal on the over 10-megawatt customers?
- 21 A. I'm not familiar with the response to that.
- 22 Q. So are you aware that ComEd's proposal

- 1 would increase annual costs for some of its largest
- 2 customers by more than \$1 million annually?
- 3 A. Subject to check.
- 4 Q. So, as you sit here now, you don't know
- 5 whether or not ComEd's proposal would increase
- 6 rates for those customers by over \$1 million
- 7 annually?
- 8 A. I don't know the exact impact on every
- 9 single customer, no, I do not.
- 10 MR. TOWNSEND: May I approach?
- 11 JUDGE HILLARD: Yes.
- 12 (Whereupon, REACT Mitchell Cross Exhibit No. 2 was
- 13 marked for identification.)
- 14 BY MR. TOWNSEND:
- 15 Q. I handed you what is being marked as REACT
- 16 Cross-Exhibit 2, which is an excerpt from REACT
- 17 Witness Bodmer's testimony.
- We highlighted on that page a question
- 19 that Mr. Bodmer answered?
- 20 Do you see that?
- 21 **A.** Yes.
- 22 Q. Mr. Bodmer asked the question in his direct

- 1 testimony, "What did the over 10-megawatt customers
- 2 do to deserve such disproportionate massive rate
- 3 increase?" Correct?
- 4 A. That's the question.
- 5 Q. Did you present any testimony answering
- 6 that question?
- 7 A. No, I did not.
- 8 Q. Do you know of any ComEd witness that did?
- 9 A. I'm not aware.
- 10 Q. Does ComEd know whether the price of the
- 11 commodity of electricity in its service territory
- 12 is going to increase next year?
- 13 MR. STAHL: Can I have that question read back
- 14 please.
- 15 (Whereupon, the record
- 16 was read as requested.)
- 17 MR. STAHL: You're talking about the power
- 18 itself?
- 19 MR. TOWNSEND: Yes.
- 20 THE WITNESS: No.
- 21 BY MR. TOWNSEND:
- 22 Q. Does ComEd know whether the price of the

- 1 commodity of the electricity in the service
- 2 territory is going to increase over the next three
- 3 years?
- 4 A. No.
- 5 Q. Does ComEd regularly project what it
- 6 anticipates the price of the commodity of the
- 7 electricity in its service territory will be?
- 8 A. Yes, we examine what the market will be.
- 9 Q. Is that something that you publish?
- 10 A. If we do, I'm not aware of it.
- 11 Q. Is that something that ComEd independently
- 12 analyzes or does it rely on published markets?
- 13 A. It would be a combination.
- 14 MR. TOWNSEND: I would like to make an
- 15 on-the-record data request for copies of those
- 16 projections please.
- 17 MR. STAHL: We will take it under advisement.
- 18 MR. TOWNSEND: Again, there is some urgency to
- 19 the timing of getting that response given that
- 20 there is testimony from one of the witnesses of
- 21 ComEd that suggests that they don't know what the
- 22 forward price of electricity is going to be over

- 1 the next three years?
- 2 MR. STAHL: 30 years, did you say?
- 3 MR. TOWNSEND: Next three years.
- 4 It's Mr. Crumrine, so if we could get
- 5 that response before Mr. Crumrine's testimony --
- 6 before he testifies here, we would appreciate it.
- 7 MR. STAHL: You want to move Mr. Crumrine back
- 8 to next week?
- 9 MR. TOWNSEND: Let's do both. We may have to,
- 10 actually, Mr. Stahl.
- 11 BY MR. TOWNSEND:
- 12 Q. Mr. Mitchell, you're currently employed by
- 13 ComEd, correct?
- 14 A. Yes.
- 15 Q. And before being employed by ComEd you held
- 16 an executive position with Exelon Corporation,
- 17 correct?
- 18 A. I did.
- 19 Q. And Exelon is the parent company of ComEd,
- 20 right?
- 21 **A.** Yes.
- 22 Q. And Exelon is the sole shareholder of

- 1 ComEd?
- 2 **A.** Yes.
- 3 Q. Now, although, you're an employee of ComEd,
- 4 you have a financial interest in Exelon; isn't that
- 5 correct?
- 6 A. I always want to make sure that the parent
- 7 does well, but, yes.
- 8 Q. That is a concern for you, isn't it, that
- 9 the parent does well?
- 10 A. Certainly.
- 11 Q. At the time you took your current position
- 12 with ComEd, you received a restricted stock award
- 13 of 5,000 shares of Exelon Common Stock, correct?
- 14 A. Yes.
- 15 Q. And that awards vests three years from the
- 16 date of the award; is that correct?
- 17 A. As I recall, that's correct.
- 18 Q. What was the date of that award,
- 19 approximately?
- 20 **A.** December of 2005.
- 21 Q. In your direct testimony, you articulate
- 22 the reasons ComEd asserts it needs a rate increase,

- 1 correct?
- 2 **A.** Yes.
- 3 Q. You suggest that there are growing and
- 4 changing needs of your customers, right?
- 5 **A.** Yes.
- 6 Q. And, specifically, you identify the growth
- 7 in collar and far-collar counties away from Chicago
- 8 and Rockford, correct?
- 9 A. Yes.
- 10 Q. For example, you identify the remarkable
- 11 growth in Kendall County, right?
- 12 A. I'm not sure whether that details in my
- 13 testimony or Mr. Williams testimony, but it's there
- 14 somewhere.
- 15 Q. Well, let's go ahead and turn to your
- 16 testimony. It's in your Direct Testimony,
- 17 Exhibit 1, correct?
- 18 JUDGE HILLARD: Give him a page and line number.
- 19 MR. TOWNSEND: Page 3, right around Lines 54 and
- 20 55.
- 21 A. Yes.
- 22 Q. And you testified that the expansion has

- 1 required ComEd to quote:
- 2 "Install and expand additional
- 3 distribution facilities, transform
- 4 the nature of our networks from
- 5 rural to hire density and
- 6 expand our service in those areas."
- 7 Correct?
- 8 A. Correct.
- 9 Q. Now, we are talking about primarily
- 10 residential expansion, correct?
- 11 A. In this case, yes.
- 12 Q. And the expansion in those collar counties
- 13 is not industrial expansion, is it?
- 14 A. It could be, but I believe the primary
- 15 reference is residential.
- 16 Q. Did you perform any investigation to
- 17 determine whether or not it was commercial,
- 18 industrial, or residential?
- 19 A. I'm not aware of any those details.
- 20 Q. I'm handing you what is being marked as
- 21 REACT Cross-Exhibit No. 3.

22

- 1 (Whereupon, REACT Mitchell Cross
- 2 Exhibit No. 3 was marked for
- identification.)
- 4 BY MR. TOWNSEND:
- 5 Q. And that's an article from the
- 6 Ledger-Sentinel in Oswego, Illinois.
- 7 Are you familiar with Oswego?
- 8 **A.** Yes.
- 9 Q. And that's in Kendall County, correct?
- 10 A. Yes.
- 11 Q. And the article is entitled, "A closer look
- 12 at your tax bill, more stores open, but commercial
- 13 tax base shrinks." Correct?
- 14 A. Yes.
- 15 Q. I point you to the second paragraph.
- The second sentence it states:
- "In fact this year's figures from
- 18 Kendall County Supervisor of
- 19 Assessments, the Kendall County
- 20 Clerk, and the Kendall County
- 21 Treasurer show that local
- development officials are steadily

- losing ground in their efforts
- 2 to offset the area's continuing
- 3 robust residential development
- 4 by attracting commercial and
- 5 industrial developments."
- 6 Correct?
- 7 **A.** Yes.
- 8 Q. Does ComEd have any information that would
- 9 contradict the information in the article about the
- 10 explosion of residential development in Kendall
- 11 County?
- 12 A. Not that I'm aware of.
- 13 Q. As president of ComEd, are you generally
- 14 familiar with your largest customers?
- 15 A. Generally speaking.
- 16 Q. How many customers does ComEd have in its
- 17 service territory?
- 18 A. About 3.8 million.
- 19 Q. How many of those customers are in the very
- 20 large or extra large customer classes?
- 21 A. There are 3.4 million residential, so the
- 22 balance may be several 100.

- 1 Q. Now, I'm sorry. I was asking about the
- 2 very large or extra large customer classes.
- 3 A. Yes, a few 100.
- 4 Q. Would you be willing to accept, subject to
- 5 check, that there are 79 customers in the very
- 6 large or extra large customer classes?
- 7 **A.** Sure.
- 8 Q. Would you agree that your largest customers
- 9 are important to the economy of Northern Illinois?
- 10 A. Yes.
- 11 Q. Would you agree that they're large
- 12 employers?
- 13 **A.** Yes.
- 14 Q. In fact, they're some of the largest
- 15 employers in Northern Illinois, aren't they?
- 16 A. I would assume so.
- 17 Q. They aren't just large companies, are they?
- 18 They also include municipalities, such as, the City
- 19 of Chicago, correct?
- 20 A. That's correct.
- 21 Q. And other large governmental organizations;
- 22 such as, The Metropolitan Water Reclamation

- 1 District of greater Chicago?
- 2 **A.** Yes.
- 3 Q. Would you agree that in very large part
- 4 that ComEd's very large and extra large customers
- 5 have been around for years located in the same
- 6 place and doing, basically, the same thing?
- 7 **A.** Yes.
- 8 Q. ComEd has distributed public documents
- 9 embracing a competitive electric market for
- 10 residential customers, correct?
- 11 A. A generally competitive market in the broad
- 12 sense, yes.
- 13 (Whereupon, REACT Mitchell Cross
- 14 Exhibit No. 4 was marked for
- identification.)
- 16 BY MR. TOWNSEND:
- 17 Q. Handing you what's being marked as REACT
- 18 Cross-Exhibit 4, do you recognize that document?
- 19 **A.** I do.
- 20 Q. And was that document generated regarding
- 21 residential competition?
- 22 JUDGE HILLIARD: You want to identify the

- 1 document for the record.
- 2 MR. TOWNSEND: I'm sorry. The document is
- 3 entitled, Moving Competition Forward.
- 4 THE WITNESS: Okay.
- 5 BY MR. TOWNSEND:
- 6 Q. That document doesn't distinguish between
- 7 residential competition or commercial industrial
- 8 competition, does it?
- 9 A. No, I don't believe it does.
- 10 Q. And according to that document, competition
- 11 is the backbone of the American economy bringing
- 12 consumers lower prices and better value, correct?
- 13 A. Yes, the general proposition of
- 14 competition.
- 15 Q. It further says, that competition, when
- 16 practically and appropriately applied, serves
- 17 customers better than traditional regulatory
- 18 regimes, correct?
- 19 The second paragraph on the first page.
- 20 **A.** Yes.
- 21 Q. And that same paragraph concludes that a
- 22 marketplace for the buying and selling of energy

- 1 would provide more efficiency, less risk, greater
- 2 innovation and the lowest possible cost, correct?
- 3 MR. STAHL: I'm going to object the because the
- 4 full sentence talks about the '97 Act anticipating
- 5 that would be the case.
- 6 JUDGE HILLARD: Sustained.
- 7 BY MR. TOWNSEND:
- 8 Q. The General Assembly, in 1997, in enacting
- 9 the '97 Act, anticipated that a marketplace for the
- 10 buying and selling of energy would provide more
- 11 efficiency, less risk, greater innovation, and the
- 12 lowest possible cost, correct?
- 13 A. Correct.
- 14 Q. Does ComEd believe that statement?
- 15 **A.** Yes.
- 16 Q. Does ComEd believe that statement for
- 17 residential customers, as well as, commercial and
- 18 industrial customers?
- 19 A. Yes.
- 20 Q. You personally have made public statements
- 21 on behalf of ComEd in favor of the competitive
- 22 market, correct?

- 1 A. Yes, I have.
- 2 (Whereupon, REACT Mitchell Cross
- 3 Exhibit No. 5 was marked for
- 4 identification.)
- 5 BY MR. TOWNSEND:
- 6 Q. I have handed you what's been marked as
- 7 REACT Cross-Exhibit No. 5.
- 8 Can you identify that document?
- 9 **A.** Yes.
- 10 **Q.** What is it?
- 11 A. It's a -- I'm hesitating a moment as to how
- 12 to characterize it, because it's got the CORE label
- 13 on it, and then referencing a Kimberly Mathisen of
- 14 the Star, so...
- 15 Q. Did CORE have a Web site -- or does CORE
- 16 have a Web site?
- 17 **A.** Yes.
- 18 Q. And does CORE post articles on its Web
- 19 site?
- 20 A. Yes, to my knowledge, it has.
- 21 Q. Is this one of those article that's is
- 22 posted on CORE Web site?

- 1 A. It appears to be that.
- 2 Q. And in this article are you discussing
- 3 competition for residential, as well as, commercial
- 4 and industrial customers?
- 5 JUDGE HILLARD: You mean, does the article?
- 6 MR. TOWNSEND: I'm sorry.
- 7 BY MR. TOWNSEND:
- 8 Q. Does the article accurately reflect your
- 9 statements regarding competition in the
- 10 residential, as well as, the commercial and
- 11 industrial market?
- 12 MR. STAHL: Could you point to us what it is you
- 13 would like the witness to agree to, Mr. Townsend.
- 14 BY MR. TOWNSEND:
- 15 Q. If you take a look at Page 2, the fourth
- 16 paragraph. It states that:
- 17 "Restructuring fosters competition,
- giving customers choices, more
- 19 efficiency, innovations, and price
- 20 discipline. Mitchell said."
- 21 Is that an accurate reflection of your
- 22 position?

- 1 A. Yes.
- 2 Q. Do you support the development of
- 3 competitive market for residential consumers?
- 4 A. I do.
- 5 Q. And ComEd has recognized that a competitive
- 6 market encourages technological innovation,
- 7 correct?
- 8 A. Yes.
- 9 Q. What was the first date on which
- 10 residential customers had the right to choose to
- 11 take service from a retail electric supplier?
- 12 **A.** January 1, 2, 2007.
- 13 (Whereupon, REACT Mitchell Cross
- 14 Exhibit No. 6 was marked for
- identification.)
- 16 BY MR. TOWNSEND:
- 17 Q. Let me hand you what is being marked as
- 18 REACT Cross-Exhibit 6, and draw your attention to
- 19 the last paragraph on that first page.
- 20 First, can you identify REACT
- 21 Cross-Exhibit No. 6.
- MR. STAHL: Well, rather than have the

- 1 witness -- it's a statute. I'm not sure.
- 2 BY MR. TOWNSEND:
- 3 Q. It's a reflection of the Section 16-104 of
- 4 the Illinois Public Utilities Act, correct?
- 5 A. It appears to be that, yes.
- 6 Q. And there it references the fact that
- 7 residential customers are to have choice on or
- 8 before May 1, 2002, correct?
- 9 **A.** Yes.
- 10 Q. So, actually, residential customers have
- 11 had choice in the ComEd service territory since
- 12 May 1, 2002, correct?
- 13 A. In theory.
- 14 Q. Well, in practice, how many residential
- 15 customers switched suppliers in 2002?
- 16 A. I'm not aware of any.
- 17 **Q.** 2003?
- 18 A. (Shaking head side to side.)
- 19 JUDGE HILLARD: You have to answer out loud,
- 20 sir.
- 21 THE WITNESS: I'm sorry.
- 22 No.

- 1 BY MR. TOWNSEND:
- 2 Q. Did any switch in 2004?
- 3 A. Not to my knowledge.
- 4 **Q.** 2005?
- 5 **A.** No.
- 6 **Q.** 2006?
- 7 **A.** No.
- 8 **Q.** 2007?
- 9 A. 2007, through the competitive process,
- 10 power was procured on behalf of residential
- 11 customers.
- 12 Q. Did any residential customers switch
- 13 suppliers in 2007?
- 14 A. Not beyond ComEd being the fundamental
- 15 supplier.
- 16 Q. Just to be clear, in 2007, zero residential
- 17 customers took service from a retail electric
- 18 supplier, correct?
- 19 A. That is correct.
- 20 Q. And is that the same number for 2008 to
- 21 date?
- 22 A. Yes.

- 1 Q. So as of today, zero customers have ever
- 2 taken service -- strike that.
- 3 Zero residential customers have ever
- 4 taken service from a retail electric supplier in
- 5 Commonwealth Edison's service territory?
- 6 A. Directly from them, that's correct.
- 7 (Whereupon, REACT Mitchell Cross
- 8 Exhibit No. 7 was marked for
- 9 identification.)
- 10 BY MR. TOWNSEND:
- 11 Q. I'm handing you what's been marked as
- 12 Cross-Exhibit No. 7, that's ComEd's Response to
- 13 REACT Data Request 8.03.
- 14 Do you have that?
- 15 A. I do.
- 16 JUDGE HILLARD: It says Data Request 8.01 to
- 17 8.09, the one I'm looking at.
- 18 MR. TOWNSEND: I'm sorry.
- 19 If you look at the actual request
- 20 itself -- you're right.
- The response itself is Response to 03.
- 22 JUDGE HILLARD: You're correct.

- 1 BY MR. TOWNSEND:
- 2 Q. Had you had a chance to review that,
- 3 Mr. Mitchell?
- 4 MR. STAHL: Again, while Mr. Mitchell is
- 5 reviewing it, I would point out for the record this
- 6 is a data response where we designated Mr. Mitchell
- 7 is the responsible witness for, but also as was the
- 8 case with Ms. Lusson's cross, I have no objection
- 9 at this point of Mr. Townsend asking Mr. Mitchell
- 10 what he knows about this exhibit.
- 11 JUDGE HILLARD: Is there a question pending?
- 12 BY MR. TOWNSEND:
- 13 Q. How many residential customers does ComEd
- 14 project will switch at any time during calendar
- 15 year 2008?
- 16 **A.** Zero.
- 17 **Q.** In 2009?
- 18 **A.** Zero.
- 19 **Q.** In 2010?
- 20 **A.** Zero.
- 21 Q. Are you familiar with the phrase "actions
- 22 speak louder than words"?

- 1 A. Yes, I am.
- 2 MR. TOWNSEND: No further questions.
- 3 JUDGE HILLIARD: Who is next here?
- 4 Mr. Townsend?
- 5 MR. TOWNSEND: I would like to move for the
- 6 admission into evidence of REACT Cross Exhibits 1
- 7 through 7.
- 8 JUDGE HILLARD: Objections?
- 9 MR. STAHL: I have no objection to Exhibit 1.
- I have no objection to Exhibit 2.
- I do object to Exhibit 3, the purported
- 12 Ledger-Sentinel article, and in particular, the
- 13 paragraph that Mr. Mitchell was examined about,
- 14 which is the second paragraph, which actually is
- 15 double hearsay because not only is the article
- 16 itself hearsay, but the references to figures from
- 17 the Kendall County Supervisor of Assessments, the
- 18 Kendall County Clerk and the Kendall County
- 19 Treasurer are also clearly hearsay on this record.
- 20 So I object to that.
- 21 And I also would move to strike the
- 22 question-and-answer related to that article on the

- 1 transcript; on the same grounds, that it's all
- 2 inadmissible hearsay.
- I have no objection to Exhibit 4.
- I also object to Exhibit 5, which is the
- 5 article by Kimberly Mathisen, which appears to have
- 6 been on a Web site, and also there is no need for
- 7 this exhibit. Mr. Mitchell was asked about one
- 8 sentence in the two-page document, Mr. Townsend
- 9 read that sentence into the record, Mr. Mitchell
- 10 embraced that sentence, so I think the record is
- 11 complete without what is otherwise a hearsay
- 12 exhibit.
- 13 And I have no objection to the Statute,
- 14 Exhibit 6 -- no objection to the admission of the
- 15 Statute, which is Exhibit 6, and no objection to
- 16 Exhibit 7.
- JUDGE HILLARD: Any responses, Mr. Townsend, or
- 18 do you care?
- 19 MR. TOWNSEND: Your Honors, I believe that the
- 20 article is the type of information that people
- 21 generally rely upon for the information that's
- 22 contained therein.

- 1 I'm certainly not suggesting that the
- 2 Ledger-Sentinel is an expert on those issues, but
- 3 it is a reporting tool that people normally rely
- 4 upon in the ordinary course. I think it's
- 5 appropriate to reflect what is out there in the
- 6 public record with regards to the type of
- 7 development that's going on out in Kendall County.
- 8 The article from the CORE Web site,
- 9 likewise, is the type of information that's
- 10 generally relied upon.
- 11 And the question that was asked to
- 12 Mr. Mitchell was whether or not it accurately
- 13 reflected his views generally on the development of
- 14 competition. I believe that he responded that it
- 15 did.
- 16 So rather than going through and asking
- 17 each one of the questions as to what's in there, I
- 18 believe that he stated that that article accurately
- 19 reflects his viewpoint.
- 20 JUDGE HILLARD: Okay. The objection to
- 21 Cross-Exhibit 3 will be sustained.
- The objection to CORE Cross, REACT

- 1 Cross-Exhibit 5 will be overruled.
- 2 So that all the exhibits, 1, 2, 4, 5, 6
- 3 and 7 will be admitted.
- 4 MR. STAHL: May I ask, your Honor, for
- 5 clarification, does that include my motion to
- 6 strike with respect to Q and A on Exhibit 3?
- 7 JUDGE HILLARD: Yes.
- 8 MR. STAHL: Thank you.
- 9 MR. TOWNSEND: If I may, your Honor, if the
- 10 objection had been made at the time of the
- 11 cross-examination, I would have had additional
- 12 questions with regards to those areas.
- 13 JUDGE HILLARD: You want to ask those questions
- 14 now?
- 15 MR. TOWNSEND: Thank you.
- 16 MR. STAHL: I will withdraw my motion to strike.
- 17 JUDGE HILLARD: All right.
- Does that satisfy you, Mr. Townsend?
- 19 So the question and answer are now part
- 20 of the record.
- 21 MR. TOWNSEND: Yes. That's fine.
- Thank you, your Honor.

- 1 JUDGE HILLARD: All right.
- 2 (Whereupon, REACT Cross Exhibit
- Nos. 1, 2, 4, 5, 6 and 7 were
- 4 admitted into evidence.)
- 5 CROSS EXAMINATION
- 6 BY
- 7 MR. MUNSON:
- 8 Q. Good morning, Mr. Mitchell.
- 9 Mike Munson on behalf of the Building
- 10 Owners and Manager's Association of Chicago.
- 11 A. Good morning.
- 12 Q. Referring to your direct testimony, Page 6,
- 13 Lines 122 to 124?
- 14 A. Yes.
- 15 Q. To be clear Exelon Corporation owns 100
- 16 percent of ComEd, correct?
- 17 A. Close to 100 percent.
- 18 Q. So by the term "equity shareholders," you
- 19 mean Exelon Corporation, correct?
- 20 A. Correct.
- 21 Q. So ComEd does not pay a dividend to Exelon
- 22 since 2005, correct?

- 1 A. Correct.
- 2 Q. You agree that it's not the Commission's
- 3 responsibility to ensure that ComEd pays a dividend
- 4 to Exelon?
- 5 A. I believe that the correct characterization
- 6 is to fully recover our prudently incurred costs.
- 7 Normally, as an investor-owned utility,
- 8 we would have to pay a dividend to somebody.
- 9 Q. Let me ask the question again.
- 10 Do you agree or disagree that it's
- 11 Commission's responsibility to ensure that ComEd
- 12 pays a dividend to Exelon?
- 13 A. I'll have to answer essentially the same;
- 14 in that we have costs that we prudently incur; a
- 15 portion of those costs represent a return on
- 16 equity; and as an investor-owned utility, whether
- 17 there are 1 or 100,000, the normal expectation
- 18 would be that we be paid a dividend.
- 19 Q. Okay. Can you point me to the basis for
- 20 the Commission's responsibility to ensure that
- 21 ComEd pays a dividend to Exelon?
- 22 A. I didn't say that the Commission had a

- 1 responsibility for ComEd to pay a dividend to
- 2 Exelon. It's part and partial of our overall cost
- 3 of doing business and the cost of the equity
- 4 capital reflected by our return on equity.
- 5 And, once again, as an investor-owned
- 6 utility that would be the normal expectation.
- 7 Q. If ComEd pays a dividend to Exelon, Exelon
- 8 is benefiting from ComEd's performance, correct?
- 9 A. Absolutely.
- 10 Q. Referring to the next line, I believe
- 11 it's -- well, line 124.
- 12 You use the term "further equity
- 13 investments."
- 14 When did Exelon become owner of ComEd?
- 15 A. Exelon was created by the merger of ComEd's
- 16 parent, Unicom with PECO Energy of Philadelphia in
- 17 October of 2000.
- 18 Q. So since October of 2000, what further
- 19 equity investments has Exelon made in ComEd?
- 20 A. It's made an equity investment subject to
- 21 consideration in the last case with respect to the
- 22 pension contribution. As I recall, about \$800

- 1 million.
- 2 Q. You agree that it's not the Commission's
- 3 responsibility to ensure that Exelon makes further
- 4 equity investments in ComEd?
- 5 A. I'm sorry. I don't understand the
- 6 question.
- 7 Q. Is it the Commission's responsibility to
- 8 ensure that Exelon makes further equity investments
- 9 in ComEd?
- 10 A. The context is one that I don't follow.
- 11 It's their responsibility to consider our request
- 12 for rate increases based upon our ability to
- 13 recover our prudently incurred costs.
- 14 Q. Following up on some questions from
- 15 Mr. Townsend, you agree that at least a portion of
- 16 your compensation is based upon the performance of
- 17 Exelon stock?
- 18 A. No, I don't agree.
- 19 Q. So none of your compensation is based on
- 20 the performance of Exelon stock?
- 21 A. Not currently.
- 22 Q. Do you agree that ComEd employees benefit

- 1 based on a performance of Exelon stock?
- 2 A. That's a broad generalization. I guess it
- 3 would depend upon whether they owned any Exelon
- 4 stock.
- 5 Q. Referring to Page 12?
- 6 JUDGE HILLARD: Of what.
- 7 MR. MUNSON: The direct testimony, Lines 266 to
- 8 268 just generally.
- 9 BY MR. MUNSON:
- 10 Q. ComEd is a member of PJM , correct?
- 11 A. Correct.
- 12 **Q.** I'm sorry?
- 13 A. I said correct.
- 14 Q. And as a member of PJM, you must comply
- 15 with the rules of PJM; is that correct?
- 16 A. That's correct.
- 17 Q. And you would agree that in order to
- 18 participate in PJM markets, customers need to
- 19 comply with PJM rules and criteria established for
- 20 those markets?
- 21 **A.** Yes.
- 22 MR. MUNSON: No further questions.

- 1 MR. ROBERTSON: I think IC was next. I think
- 2 the field has been pretty well plowed here, so we
- 3 have no questions.
- 4 JUDGE HILLIARD: Thank you.
- 5 MR. STAHL: If that concludes the
- 6 cross-examination, I just have one or two questions
- 7 on redirect. I think we can do those right now.
- 8 JUDGE HILLARD: Okay.
- 9 REDIRECT EXAMINATION
- 10 BY
- 11 MR. STAHL:
- 12 Q. Mr. Mitchell, one of your responsibilities
- 13 as the ComEd witness here was to introduce other
- 14 witnesses who were providing testimony on behalf of
- 15 ComEd in this case; is that correct?
- 16 A. That's correct.
- 17 Q. And Mr. Townsend asked you a number of
- 18 questions about allocation of costs and fair
- 19 allocation of costs and the existence of
- 20 cross-subsidies.
- 21 Do you recall that?
- 22 A. I do.

- 1 Q. Do you know who among the ComEd witnesses
- 2 is best suited to respond in detail to those
- 3 particular questions or questions of that general
- 4 nature?
- 5 A. I believe that would be a combination of
- 6 Mr. Crumrine and the panel testimony of Mr. Alongi
- 7 and Dr. Jones.
- 8 Q. And Mr. Townsend also brought to your
- 9 attention this wonderfully, rhetorical question
- 10 that Mr. Bodmer asks in his testimony, "What did
- 11 the over-10 megawatt customers do to deserve such a
- 12 disproportionate massive increase."
- Do you recall that?
- 14 A. I do.
- 15 Q. Do you know which of the ComEd witnesses is
- 16 best to tell the Commission and the judges here
- 17 what those over-10 megawatt customers did to
- 18 deserve the rate increase that they're being
- 19 requested to bear here?
- 20 **A.** I believe --
- 21 MR. TOWNSEND: ComEd's witnesses had an
- 22 opportunity to respond to that question.

- 1 It was presented in Mr. Bodmer's direct
- 2 testimony and his rebuttal testimony. Mr. Stahl
- 3 indicates no witnesses did respond to that
- 4 question.
- 5 It certainly would be inappropriate for
- 6 Mr. Mitchell to now suggest that somebody else
- 7 should just take the stand and respond to the
- 8 direct testimony --
- 9 MR. STAHL: Well, perhaps, I will withdraw the
- 10 question, and we can just examine Mr. Bodmer on
- 11 that issue.
- 12 JUDGE HILLARD: Okay.
- 13 MR. TOWNSEND: Certainly, I believe you reserved
- 14 time.
- 15 MR. STAHL: Thank you.
- 16 JUDGE HILLARD: Any further direct?
- 17 MR. STAHL: Nothing further. Nothing further.
- 18 JUDGE HILLARD: Any recross?
- 19 (No response.)
- 20 JUDGE HILLARD: Thank you, Mr. Mitchell.
- 21 THE WITNESS: Thank you very much.
- MR. JAVAHERIAN: I would like to call Harry

- 1 Stoller please.
- 2 (Witness sworn.)
- 3 HOWARD L. STOLLER,
- 4 called as a witness herein, having been first duly
- 5 sworn, was examined and testified as follows:
- 6 DIRECT EXAMINATION
- 7 BY
- 8 MR. JAVAHERIAN:
- 9 Q. Would you please state your name for the
- 10 record.
- 11 A. Harold Stoller.
- 12 Q. By whom are you employed and what capacity?
- 13 A. I'm director of the Energy Division and of
- 14 staff of the Illinois Commerce Commerce.
- 15 Q. I have here before me two documents marked
- 16 as ICC Staff Exhibit 13.0 and ICC Staff
- 17 Exhibit 21.0 labeled, The Supplemental Testimony of
- 18 Harold L. Stoller and Rebuttal Testimony of Harold
- 19 L. Stoller.
- 20 Do you recognize these two documents?
- 21 **A.** Yes.
- 22 Q. Did you prepare or have prepared at your

- 1 direction the questions and answers provided in
- 2 these two documents?
- 3 **A.** Yes.
- 4 Q. And if these questions were asked of you
- 5 today, would the answer be the same as when you
- 6 prepared these documents?
- 7 **A.** Yes.
- 8 MR. JAVAHERIAN: Your Honors, I would then move
- 9 for the admittance of ICC Staff Exhibit 13.0 and
- 10 21.0, the Supplemental Testimony of Harold L.
- 11 Stoller and the Rebuttal Testimony of Harold L.
- 12 Stoller that were filed on the Commission's
- 13 E-Docket System on February 26, 2008 and April 8,
- 14 2008 respectively.
- 15 And I would tender the witness for
- 16 examination.
- 17 JUDGE HAYNES: Any objection?
- 18 (No response.)
- 19 JUDGE HAYNES: Hearing none, Staff Exhibits 13
- 20 and 21 are admitted.

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- 1 (Whereupon, Staff Exhibit Nos. 13
- 2 and 21 was admitted into
- 3 evidence.)
- 4 JUDGE HILLIARD: Proceed with your cross,
- 5 Counsel.
- 6 MR. RIPPIE: As is traditionally the case, as
- 7 the party with the burden of proof, I prefer to go
- 8 last.
- 9 JUDGE HILLARD: Okay.
- 10 Is there somebody else that would like
- 11 to go first?
- 12 CROSS-EXAMINATION
- 13 BY
- MS. LUSSON:
- 15 Q. Good morning, Mr. Stoller.
- 16 A. Good morning.
- 17 Q. I just have a few brief questions.
- As I understand your testimony, you're
- 19 in favor of a collaborative process in which
- 20 decisions about so-called Smart Grid Investment can
- 21 take place outside of this rate case; is that
- 22 correct?

- 1 A. Well, at least whether discussions about
- 2 them can take place and maybe decisions, too, if
- 3 the parties all agree on them.
- I think the Commission's got to make the
- 5 decisions itself eventually.
- 6 Q. As I understand your testimony, you believe
- 7 it would be appropriate in such a forum to examine
- 8 whether the definition of what constitutes basic
- 9 electric delivery service needs to be refined or
- 10 expanded; is that correct?
- 11 A. I think that's a good thing to look at.
- 12 Q. Would you agree then that if such a
- 13 collaborative process did take place, that one of
- 14 the critical issues in that proceeding is to
- 15 determine how any Smart Grid Investment costs are
- 16 recovered in rates?
- 17 A. I think that would be a good thing to look
- 18 at also.
- 19 Q. Given the Company's admission that Rider
- 20 SMP investments are not necessary for the provision
- 21 of basic reliable electric service, would you agree
- 22 that without a change in the definition of what

- 1 constitutes basic delivery service, that basic
- 2 delivery service customers should not be asked to
- 3 pay for SMP investments at this time?
- 4 A. I don't see how you can tell a customer,
- 5 "You don't need this and it's not important to the
- 6 quality of service you're getting, but you have to
- 7 pay anyway."
- 8 MS. LUSSON: That's all the questions I have.
- 9 Thank you, Mr. Stoller.
- 10 JUDGE HILLARD: CTA have questions for this
- 11 witness?
- MR. BALOUGH: No, your Honor.
- 13 JUDGE HILLARD: According to our schedule, ComEd
- 14 is the only party who has also reserved time for
- 15 this witness.
- 16 MR. RIPPIE: I thought BOMA had, as well, but
- 17 that may be my mistake.
- 18 MR. JAVAHERIAN: That was changed this morning,
- 19 I believe.
- 20 MR. RIPPIE: I have not entered an appearance
- 21 yet.
- 22 Good morning, your Honors. My name is

- 1 Glenn Rippie, two N's, r-i, double p, as in peter,
- 2 i-e, of the law firm of Foley and Lardner, LLP,
- 3 321 North Clark Street, Chicago, Illinois 60610.
- 4 CROSS-EXAMINATION
- 5 BY
- 6 MR. RIPPIE:
- 7 Q. Mr. Stoller, I'm going to ask you if you
- 8 could for a moment put aside the question of cost
- 9 recovery and rate designed and just focus on the
- 10 technologies.
- 11 Does Staff support and understand the
- 12 need for system modernization by electric
- 13 utilities?
- 14 A. Yes.
- 15 Q. And would you agree that new technologies
- 16 are being applied in every other sector of our
- 17 economy to the benefit of both consumers and
- 18 companies by lowering costs and providing new
- 19 products and choices?
- 20 A. That's probably happening.
- 21 Q. Are you aware of it happening in the
- 22 electric utility industry?

- 1 A. Well, I know that there is new technology
- 2 being used all the time. I haven't seen costs go
- 3 down, but I know that new technology is being used
- 4 all over.
- 5 Q. And without focusing on particular
- 6 quotations from your testimony, there's no doubt in
- 7 your mind that that technology can accomplish
- 8 things such as improving efficiency and improving
- 9 reliability if properly deployed, right?
- 10 A. Yes.
- 11 Q. And that sort of deployment of technology
- 12 would benefit customers if it's able to improve
- 13 efficiency, improve reliability or reduce costs.
- 14 Do you agree?
- 15 A. I believe so.
- 16 Q. Now, the Commission, in the Peoples and
- 17 North Shore Gas, order stated that to ensure
- 18 continued reliability, we lean towards increase
- 19 system modernization rather than less, all other
- 20 things being equal.
- 21 Does Staff agree that this sentiment
- 22 applies to electric utilities? It's not something

- 1 that's special just for gas utilities?
- 2 A. I think so.
- 3 Let's put it this way: I believe the
- 4 Staff does, I know I do.
- 5 Q. And would you finally agree that in
- 6 particular modernization through the implementation
- 7 of AMI projects and other Smart Grid projects,
- 8 utilities can provide improved customer service,
- 9 improved reliability, and expanded service
- 10 offerings?
- 11 A. I believe they could.
- 12 Q. If properly implemented?
- 13 A. I believe they could.
- 14 Q. Now, is it fair to summarize the
- 15 conclusions of your testimony conserving procedures
- 16 as that you don't object at all to efforts to
- 17 provide better quality service, but rather, as you
- 18 say on Page 5, Line 90 of your Direct, you believe
- 19 that a rate case is simply to restrictive of a
- 20 forum to consider those questions?
- 21 A. I'm not entirely sure it's too restrictive
- 22 in every circumstance, but I do believe with

- 1 respect to what is being proposed in this
- 2 particular case with SMP, it is.
- 3 Q. Fair enough.
- 4 Are you familiar with the process
- 5 proposed by Constellation Witness David Fein in his
- 6 both Direct and Rebuttal Testimony for a type of
- 7 workshop process that would occur in addition to
- 8 this case?
- 9 A. Generally, yes.
- 10 Q. Are you familiar with the proposals that
- 11 ComEd has made in the surrebuttal testimony of
- 12 Mr. Crumrine about how such a program might be
- 13 implemented?
- 14 A. I'm familiar generally with the proposals.
- 15 Q. What is your reaction to the Constellation
- 16 Proposal as Mr. Crumrine would offer to implement
- 17 it?
- 18 A. Well, let me say first that I think it is a
- 19 proposal which heads in the right direction.
- 20 I think it has some -- a questionable
- 21 premise, and there are two questions at least in
- 22 that regard.

- One is that the Commission make a
- 2 decision in this case without sufficient knowledge
- 3 of exactly what and how Rider SMP will work,
- 4 because I don't believe you can know that based on
- 5 the information in this case, and I also believe
- 6 that because of the volume of information, which is
- 7 out there that I have referred to, by referencing
- 8 the number of pages witnesses have devoted to just
- 9 talking about the information, that to start a
- 10 process with a time limit placed on it beforehand
- 11 is just to ask for trouble.
- 12 If you don't know where you're going,
- 13 it's pretty hard to get there if you don't give
- 14 yourself sufficient time.
- 15 And my concern is that there is not
- 16 adequate information available in this record to
- 17 justify saying that the process will only be
- 18 permitted to run for a particular amount of time.
- 19 If I recall correctly, Mr. Crumrine said
- 20 six months.
- 21 Q. With the exception of the time limits that
- 22 you just discussed, do you believe that the

- 1 proposal that Mr. Fein offers and Mr. Crumrine
- 2 elaborates upon would be an acceptable structure
- 3 for the consideration of the questions that you
- 4 outline? Again, putting aside the question of the
- 5 timeline.
- 6 A. Well, I don't want, by answering your
- 7 question, to say I agree with the details of what
- 8 they had suggested.
- 9 What I believe is that the Commission
- 10 needs to initiate a really broad and very detailed
- 11 process to decide what Smart Grid and AMI
- 12 technology is out there, for not just ComEd, but
- 13 the other major electric utilities in Illinois, and
- 14 when that has occurred to then decide for itself
- 15 exactly what it is prepared to approve and how, if
- 16 it is going to use any process other than the
- 17 traditional ratemaking process, what process it
- 18 ought to use for cost recovery for those projects.
- 19 Q. It is Staff's position, though, is it not,
- 20 that assuming such a proceeding took place, and the
- 21 Commission after full investigation found that
- 22 investment in a modernization project was

- 1 appropriate, that the utility through some
- 2 mechanism ought to be entitled to recover its
- 3 prudent costs of adopting that technology?
- 4 A. If the Commission decides that the
- 5 investments are appropriate and they are prudent,
- 6 yes, the utility ought to be permitted to recover
- 7 the costs of those investments.
- 8 Q. Just a couple more questions, Mr. Stoller.
- 9 You're aware, are you not, of examples
- 10 where electric utilities currently offer services
- 11 to customers under tariffs that go beyond the
- 12 minimums required by law, right?
- 13 A. I'm not entirely sure I am. If you could
- 14 give me a description, I could try to discuss it
- 15 with you, but I'm not sure utilities do offer
- 16 services they are not required in some form or
- 17 another to offer.
- 18 Q. Let me toss some examples out for you and,
- 19 perhaps, it will at least illuminate the
- 20 discussion.
- 21 How about electronic or Web-Based
- 22 billing, utilities offer that, right?

- 1 A. I believe they do.
- 2 Q. There is no requirement in the law for that
- 3 to be offered, is there?
- 4 A. I don't believe the Public Utilities Act
- 5 talks about that.
- 6 Q. And utilities implement Voice-Based
- 7 Customer Notification of both planned and unplanned
- 8 outages and predicted times of restoration, right?
- 9 A. I believe they do.
- 10 Q. And they offer Energy Efficiency and Demand
- 11 Response Programs that go beyond the requirements
- 12 of the new statute, do they not?
- 13 A. I'll have to take your word for that. I
- 14 can't say for sure that they go beyond the law.
- 15 Q. Will you accept that prior to the passage
- 16 of the law, they offered Demand Response and Energy
- 17 Efficiency Programs that weren't required for
- 18 years?
- 19 A. Yes. I know ComEd, for example, had
- 20 significant -- now the word escapes me --
- 21 interruptible programs that I don't believe the law
- 22 required.

- 1 Q. And in every case, either through the
- 2 approval of a bill format or the approval of an
- 3 implementing tariff, those programs were reviewed
- 4 and approved by the Commission, right?
- 5 A. I believe that's always the case with any
- 6 utility tariff.
- 7 MR. RIPPIE: Thank you very much, Mr. Stoller.
- 8 That's all I have.
- 9 JUDGE HILLARD: Any further cross of this
- 10 witness?
- 11 (No response.)
- 12 JUDGE HILLIARD: Any redirect?
- MR. JAVAHERIAN: No, your Honors.
- 14 JUDGE HILLARD: Thank you, Mr. Stoller.
- 15 MR. JAVAHERIAN: Staff would like to call
- 16 Mr. Schlaf.
- 17 (Witness sworn.)
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- 1 ERIC P. SCHLAF,
- 2 called as a witness herein, having been first duly
- 3 sworn, was examined and testified as follows:
- 4 DIRECT EXAMINATION
- 5 BY
- 6 MR. JAVAHERIAN:
- 7 Q. Dr. Schlaf, could you please state your
- 8 name for the record.
- 9 A. Eric P. Schlaf.
- 10 Q. By whom are you employed and in what
- 11 capacity?
- 12 A. I'm an economist in the Energy Division of
- 13 the Illinois Commerce Commerce.
- 14 Q. I have before me two documents with one
- 15 attachment labeled ICC Staff Exhibit 9.0, ICC Staff
- 16 Exhibit 20.0 and Exhibit 20.1 labeled, The
- 17 Supplemental Direct Testimony of Eric Schlaf, and
- 18 the rebuttal testimony of Eric Schlaf.
- 19 Do you see those documents?
- 20 **A.** Yes, I do.
- 21 Q. And did you prepare or have at your
- 22 direction prepare those documents with the

- 1 questions and answers?
- 2 A. Yes, I did.
- 3 Q. And if asked those questions today, would
- 4 your answers be the same as they were when those
- 5 documents were prepared?
- 6 A. Yes, they would.
- 7 Q. Do you have any corrections to make to any
- 8 of those documents?
- 9 **A.** I do not.
- 10 MR. JAVAHERIAN: Staff would then move for the
- 11 admittance of ICC Staff Exhibit 9.0, 20.0 and 20.1
- 12 the Supplemental Direct and Rebuttal Testimony of
- 13 Eric Schlaf?
- 14 JUDGE HILLARD: Objections?
- 15 (No response.)
- 16 JUDGE HILLARD: Exhibit 9.0, 20.0 and 20.1 will
- 17 be admitted.
- 18 (Whereupon, Staff Exhibit
- Nos. 9.0, 20.0 and 20.1 were
- admitted into evidence.)
- 21 MR. JAVAHERIAN: And we tender the witness for
- 22 cross-examination.

- 1 JUDGE HILLARD: Who wants to go first here?
- 2 Attorney general?
- 3 MS. LUSSON: AG has no cross for Mr. Schlaf.
- 4 JUDGE HILLARD: CTA?
- 5 MR. BALOUGH: CTA waives cross of this witness.
- 6 JUDGE HILLARD: Does ComEd have any cross for
- 7 the witness.
- 8 MR. HOUSE: Yes, your Honor.
- 9 JUDGE HILLARD: Good morning.
- 10 MR. HOUSE: Good morning, Dr. Schlaf?
- 11 THE WITNESS: Good morning.
- MR. HOUSE: Your Honor, first, I should enter my
- 13 appearance. I'm Emmitt House for the law firm
- 14 Gonzales, Saggio and Harlan, 35 East Wacker Drive,
- 15 Suite 500, Chicago, Illinois 60601.
- 16 CROSS-EXAMINATION
- 17 BY
- 18 MR. HOUSE:
- 19 Q. Dr. Schlaf, I would like to visit with you
- 20 just on one area of your testimony.
- 21 In your Supplemental Direct Testimony,
- 22 you discussed both demand response and operational

- 1 benefits that you saw as a result of AMI?
- 2 A. Yes, I did.
- 3 Q. All right. Would you just turn to your
- 4 Exhibit 9.0, which is your Supplemental Direct
- 5 Testimony, Lines 272 through 276. Okay?
- 6 **A.** Okay.
- 7 Q. You discussed the elimination of manual
- 8 meter reading as one benefit of AMI. Then you go
- 9 on to say that there are also a significant amount
- 10 of operational benefits that probably only can be
- 11 captured through AMI?
- 12 **A.** Yes.
- 13 Q. Could you identify and describe what some
- 14 of those benefits might be.
- 15 A. What I was stating here was that I was
- 16 comparing AMR, Automatic Meter Reading, with AMI.
- 17 AMR is somewhat limited. Its value is
- 18 limited to, generally speaking, to meter reading.
- 19 And I'm trying to recall other operational
- 20 benefits. I know there are some.
- 21 I believe I have a reference to an
- 22 exhibit which was not attached, but I don't have

- 1 them in my mind what they would be. I could refer
- 2 to a list, but I don't have them in my mind.
- 3 There are additional benefits, but I can't recall
- 4 what they would be.
- 5 Q. That's fine, Dr. Schlaf.
- 6 Thank you?
- 7 MR. HOUSE: Nothing else, your Honor.
- 8 JUDGE HILLARD: Any redirect?
- 9 MR. JAVAHERIAN: No redirect, your Honor.
- 10 JUDGE HILLARD: Thank you. You're excused.
- 11 MS. O'BRIEN: The next witness on the schedule
- 12 is Sally Clair. There is fairly extensive cross
- 13 for her.
- 14 Mr. George, though, is in the room, and
- 15 he's also from out of town, so he has quite a bit
- 16 of ways to travel home.
- 17 The Attorney General and BOMA are the
- 18 two with cross time for Mr. George, and they're
- 19 both willing to go ahead now, if that's acceptable
- 20 to you.
- 21 JUDGE HILLARD: Is that okay? That's fine.
- (Change of reporters.)

- 1 JUDGE HILLIARD: Please proceed with the next
- 2 witness, please.
- 3 MR. HOUSE: Dr. George, would you state your
- 4 name and address for the record, please.
- 5 THE WITNESS: Stephen George, Stephen with a p-h
- 6 from Freeman Sullivan & Company, 101 Montgomery
- 7 Street, San Francisco, California 94104.
- 8 MR. HOUSE: And are you the same Stephen George
- 9 who has submitted supplemental -- I'm sorry,
- 10 rebuttal testimony and surrebuttal testimony marked
- 11 as Exhibits 31 and 44 in this proceeding?
- 12 JUDGE HILLIARD: Excuse me. My fellow juris
- 13 chair reminds me we didn't swear you in. Could you
- 14 raise your hand to be sworn in.
- 15 (Witness sworn.)
- 16 JUDGE HILLIARD: You can answer the question, if
- 17 you recall.
- 18 THE WITNESS: Yes, those are -- that is my
- 19 rebuttal and surrebuttal testimony.

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- 1 STEPHEN GEORGE,
- 2 called as a witness herein, having been first duly
- 3 sworn, was examined and testified as follows:
- 4 DIRECT EXAMINATION
- 5 BY
- 6 MR. HOUSE:
- 7 Q. Dr. George, if I ask you the same questions
- 8 this morning that are contained in that rebuttal
- 9 and surrebuttal testimony, would your answers be
- 10 the same?
- 11 A. Yes.
- 12 MR. HOUSE: Your Honor, I'd like to move that
- 13 ComEd Exhibits 31 and 44 be admitted into the
- 14 record.
- 15 JUDGE HILLIARD: Any objections?
- 16 (No response.)
- JUDGE HAYNES: Are they filed on e-Docket?
- MR. HOUSE: Yes, they are.
- 19 JUDGE HILLIARD: There being no objections,
- 20 Exhibits 31 and 44 about will be admitted into the
- 21 record.

22

- 1
- 2 (Whereupon, ComEd
- 3 Exhibit Nos. 31 and 44 were
- 4 admitted into evidence as
- of this date.)
- 6 MR. HOUSE: Your Honor, the witness is
- 7 available.
- 8 JUDGE HILLIARD: Would the Attorney General like
- 9 to proceed?
- 10 MS. LUSSON: Yes, thank you.
- 11 CROSS-EXAMINATION
- 12 BY
- MS. LUSSON:
- 14 Q. Good morning, Mr. George.
- 15 A. Good morning.
- 16 Q. Is it correct that you have not surveyed
- 17 any of ComEd's residential customer base for
- 18 purposes of any of your conclusions in your
- 19 rebuttal and surrebuttal testimony?
- 20 A. That's correct.
- 21 Q. Have you surveyed any of ComEd's ARES
- 22 customers for purposes of -- I'm sorry, have you

- 1 surveyed any of the ARES, that is alternative
- 2 retail electric suppliers that interface with
- 3 Commonwealth Edison in this state in terms of the
- 4 customers that choose alternative retail electric
- 5 suppliers for purposes of your testimony in this
- 6 docket?
- 7 **A.** No.
- 8 MS. LUSSON: That's all the questions I have.
- 9 JUDGE HILLIARD: Proceed, Counsel.
- 10 CROSS-EXAMINATION
- 11 BY
- MR. MUNSON:
- 13 Q. Good morning, Mike Munson on behalf of BOMA
- 14 Chicago.
- 15 A. Good morning.
- 16 Q. Referring to your Exhibit 31, Page 22
- 17 beginning with the question 450, that's generally
- 18 what I'm referring to.
- 19 Do you know what demand response markets
- 20 the 1,000 megawatts of customers participated in in
- 21 PJM?
- 22 A. I'm sorry, would you repeat the question?

- 1 Q. Do you know which market those customers
- 2 participated in? Let me try it this way: You say
- 3 that there's -- ComEd has 1,000 megawatts in their
- 4 demand response portfolio; correct?
- 5 A. That's correct.
- 6 Q. Okay. Which market do they participate in
- 7 at 1,000 megawatts? Do you know?
- 8 A. No, I didn't look closely at those
- 9 programs.
- 10 Q. Are you aware of any PJM's demand response
- 11 program portfolio?
- 12 A. Only vaguely.
- 13 Q. Are you aware of whether any of the 1,000
- 14 megawatts you cite participate in the energy
- 15 ancillary services markets?
- 16 A. I'm not aware of that.
- 17 Q. You would agree that demand response is a
- 18 competitive service?
- 19 A. I would agree demand response is something
- 20 that's offered by utilities throughout the country
- 21 whether in restructured or regulated markets.
- 22 Q. Okay. So only utilities can provide demand

- 1 response services; is that your testimony?
- 2 **A.** No.
- 3 Q. So other entities can provide demand
- 4 response services?
- 5 **A.** Yes.
- 6 Q. So retail electric suppliers, for example,
- 7 can provide demand response services?
- 8 A. Yes. In the markets where they compete.
- 9 Q. Okay. In competitive markets?
- 10 A. The rules in each market vary, so it's hard
- 11 to answer generally.
- 12 Q. Well, in your study -- your market that you
- 13 are most familiar with is California; is that
- 14 correct?
- 15 A. I'm familiar with several markets; but,
- 16 yes, I am familiar with California.
- 17 Q. And California has a different generation
- 18 portfolio than in Illinois; is that correct?
- 19 A. I'm sure that's true.
- 20 Q. And there's a -- it's a different
- 21 deregulated market than Illinois; is that correct?
- 22 A. Yes.

- 1 Q. And California has a different transmission
- 2 organization from ComEd; is that correct?
- 3 A. Yes.
- 4 Q. Line 463 you use a term "additional
- 5 benefits." Could that mean participation in energy
- 6 emergency capacity and ancillary services markets?
- 7 A. I think the purpose of my -- this entire
- 8 paragraph is to indicate that I did not study the
- 9 C&I sector. So I -- you know, I'm not here to
- 10 represent or to claim that I'm an expert on the C&I
- 11 sector in Illinois.
- 12 Having said that, if you would repeat
- 13 your question, I'll do my best to answer it.
- 14 Q. Could the term "additional benefits," as
- 15 you've provided there on Line 463 mean the ability
- 16 of C&I customers to make discerning energy
- 17 efficiency investments?
- 18 A. The purpose of that last sentence starting
- 19 on Line 462 to 463 was simply to say that in my
- 20 analysis, I have not included the C&I sector as
- 21 part of the analysis but that's -- what I was
- 22 trying to say in this sentence was simply to say

- 1 that there could be benefits that could be derived
- 2 from this sector with further study or further
- 3 offerings by providers.
- 4 MR. MUNSON: No further questions.
- 5 JUDGE HILLIARD: Any redirect?
- 6 MR. HOUSE: No, your Honor, but Dr. George's
- 7 testimony did have two exhibits that I forgot to
- 8 mention and offer for entry into the record. Those
- 9 would be exhibits -- his rebuttal testimony
- 10 Exhibits 31.01 and 31.02. I'd like to move for
- 11 those to be entered into the record.
- 12 JUDGE HILLIARD: Any objections?
- 13 (No response.)
- 14 JUDGE HILLIARD: Any cross on those exhibits?
- 15 (No response.)
- 16 JUDGE HILLIARD: Then Exhibit 31.01 and 31.02
- 17 will be admitted into the record.
- 18 (Whereupon, ComEd
- 19 Exhibit Nos. 31.02 and 31.20 were
- 20 admitted into evidence as
- of this date.)
- 22 JUDGE HILLIARD: Did you offer -- you did offer

- 1 31 and 44 and they were admitted; right?
- 2 MR. HOUSE: Yes, I did, your Honor.
- 3 JUDGE HILLIARD: If there's nothing further,
- 4 Mr. George is excused.
- 5 MR. RIPPIE: If we might take 5 minutes in light
- 6 of the cross that was much shorter than predicted,
- 7 Miss Clair is walking over from the downtown office
- 8 as we speak.
- 9 JUDGE HILLIARD: All right. She's going to go
- 10 for 3 hours 50 minutes --
- 11 MR. RIPPIE: She is a long witness.
- 12 JUDGE HILLIARD: -- according to the schedule,
- 13 maybe it's time to break for lunch. What do you
- 14 think? 35 minutes. We'll meet back here at 12:10.
- 15 (Whereupon, a luncheon
- 16 recess was taken to resume
- 17 at 12:10 p.m.)
- 18 JUDGE HILLIARD: Miss Lusson, are you ready to
- 19 get rolling?
- 20 MS. LUSSON: Sure.
- JUDGE HILLIARD: Any time you are ready.
- MR. RIPPIE: Your Honor, the Company's next

- 1 witness is Miss Sally Clair.
- 2
- 3 (Witness sworn.)
- 4 SALLY CLAIR,
- 5 called as a witness herein, having been first duly
- 6 sworn, was examined and testified as follows:
- 7 DIRECT EXAMINATION
- 8 BY
- 9 MR. RIPPIE:
- 10 Q. Miss Clair, I have placed before you copies
- 11 of four documents, ComEd Exhibit 6.0, which is
- 12 labeled your direct testimony and ComEd
- 13 Exhibit 16.0 corrected, which is label your
- 14 supplemental direct testimony; ComEd Exhibit 23.0
- 15 corrected, which is labeled your rebuttal
- 16 testimony; and ComEd Exhibit 38.0 including an
- 17 attached Exhibit 38.1, which is labeled your
- 18 surrebuttal testimony.
- 19 Can you please exam for me and confirm
- 20 that those are, in fact, the testimonies that have
- 21 been prepared by you or under your direct and
- 22 control for submission to the Commission in this

- 1 case?
- 2 A. Yes, they are.
- 3 Q. Are there any additions or corrections that
- 4 you need to make to those documents at this time?
- 5 A. There is one correction I need to make.
- 6 Q. What is that?
- 7 A. It is in the corrected Supplemental Direct
- 8 ComEd Exhibit 16.0 on Page 11 and 12. The answer
- 9 begins, There are a number of benefits and
- 10 efficiencies, approximately 675 full-time meter
- 11 readers. It should say, Approximately 675
- 12 positions including and then the rest of the
- 13 sentence would exist.
- MR. RIPPIE: We will, your Honors, file a
- 15 corrected version on e-Docket prior to the
- 16 conclusion of the case and it will reflect that
- 17 correction.
- 18 JUDGE HILLIARD: All right. What was the number
- 19 of the first exhibit?
- 20 MR. RIPPIE: 6.
- 21 JUDGE HILLIARD: Okay.
- 22 JUDGE HAYNES: And that wasn't correct?

- 1 MR. RIPPIE: 6 is not correct. That is correct,
- 2 6 is not correct.
- 3 JUDGE HAYNES: But then it's the corrected
- 4 supplemental, which is 16?
- 5 MR. RIPPIE: Which is 16. The corrected
- 6 rebuttal, which is 23 and the surrebuttal which is
- 7 38.
- 8 JUDGE HILLIARD: And 38.1?
- 9 MR. RIPPIE: 38.1.
- 10 JUDGE HAYNES: And it's actually going to be
- 11 corrected surrebuttal?
- 12 MR. RIPPIE: There will be a -- no, your Honors,
- 13 that correction was in the supplemental direct. It
- 14 will be, I suppose, a second corrected supplemental
- 15 direct.
- 16 JUDGE HILLIARD: Okay. Any objections?
- 17 (No response.)
- 18 JUDGE HILLIARD: Hearing no objections, Exhibits
- 19 6, 16.0, 23.0, 38.0 and 38.1 will be admitted.
- 20 (Whereupon, ComEd
- 21 Exhibit Nos. 6, 16.0, 23.0,
- 22 38.0 and 38.1 were

- 1 admitted into evidence as
- 2 of this date.)
- 3 MR. RIPPIE: The witness is available for cross.
- 4 JUDGE HILLIARD: You can submit the other one.
- 5 Please remind me to admit the revised version of
- 6 the testimony.
- 7 JUDGE HAYNES: Let's just -- right now we'll
- 8 admit late-filed second corrected supplemental
- 9 direct.
- 10 JUDGE HILLIARD: Subject to any objection if
- 11 it's not consistent with the testimony.
- 12 Proceed, Counsel.
- 13 MS. LUSSON: Thank you, your Honor.
- 14 CROSS-EXAMINATION
- 15 BY
- MS. LUSSON:
- 17 Q. Good afternoon, Miss Clair. My name is
- 18 Karen Lusson, I'm from the Attorney General's
- 19 Office.
- 20 If you could turn to page two of your
- 21 direct testimony you describe your work experience
- 22 with various Exelon companies. I believe you

- 1 indicated you worked for PECO and PECO -- could you
- 2 explain for the record what PECO, P-E-C-O stands
- 3 for?
- 4 A. PECO stands for Philadelphia Electric
- 5 Company. I actually worked for Exelon Energy
- 6 Delivery.
- 7 **Q.** Okay.
- 8 JUDGE HILLIARD: Ma'am, could you put the
- 9 microphone a little closer to your face there.
- 10 BY MS. LUSSON:
- 11 Q. But in your position for working for Exelon
- 12 Energy Delivery, you did do work for PECO; is that
- 13 correct?
- 14 A. I did.
- 15 Q. Now, do you know, is -- has PECO installed
- 16 and used automated meter reading technology for
- 17 several years?
- 18 A. Yes, they have.
- 19 Q. Is it correct, if you know, that PECO began
- 20 deploying it's AMR, automated meter reading
- 21 technology system back in 1999 and completed that
- 22 deployment in 2004?

- 1 A. They started in 1999. I am not sure when
- 2 the last meter was installed.
- 3 Q. It is -- it has been completed, though?
- 4 A. Yes, it has.
- 5 Q. Now, looking on mine, I did not see any
- 6 specific PECO tariffs that were any -- in any way
- 7 similar to rider SMP or related to any surcharge
- 8 for AMR cost recovery. Do you know if there is
- 9 such a rider or does PECO recovery its AMR costs
- 10 through base rates?
- 11 A. I'm not familiar with PECO's tariff
- 12 structure.
- 13 Q. Turning to your rebuttal testimony to
- 14 Page 23, Line 103 --
- 15 MR. RIPPIE: I'm sorry, on what line?
- MS. LUSSON: Page 5, Line 103, Exhibit 23.
- 17 BY MS. LUSSON:
- 18 Q. You state, There's nothing so inherently
- 19 complex about AMI that a rate case procedure is
- 20 incapable of addressing it.
- 21 Are there risks associated with the
- 22 selection of one type of AMI technology or

- 1 combination of capabilities versus other types of
- 2 AMI switches?
- 3 A. Can you let me know by what you mean by
- 4 "risk"?
- 5 Q. Is there risks of, for example, choosing an
- 6 infrastructure or a switch that might become
- 7 obsolete sooner than ComEd would hope? In other
- 8 words, is there some uncertainty associated with
- 9 and analysis involved in selecting an AMI switch
- 10 that performs all of the capabilities that the
- 11 Company would like and is also future proof, so to
- 12 speak?
- 13 A. I think with any technology selection
- 14 there's a risk of obsolescence. The RFI that we
- 15 did for the AMI solution had specific requirements
- 16 to be resistant to obsolescence and guarded against
- 17 that; but I don't -- I'm not sure you can future
- 18 proof anything from obsolescence.
- 19 I'm sorry, our request for information
- 20 which was a proposal submitted to eight vendors to
- 21 bid on an automated meter reading infrastructure
- 22 solution.

- JUDGE HILLIARD: That's what you meant by RFI?
- 2 THE WITNESS: Yeah.
- 3 BY MS. LUSSON:
- 4 Q. Would you agree that there are
- 5 uncertainties in any vendor selection process
- 6 especially what would be called an emerging
- 7 technology?
- 8 A. I think that there are risks with any
- 9 vendor selection process, yes.
- 10 Q. At the bottom of Page 7 you note that AMI
- 11 vendor costs could range from 600 million to over a
- 12 billion dollars. Would you agree that decisions
- 13 required by ComEd that impact costs by potentially
- 14 more than 400 million on a single project tend to
- 15 indicate some degree or considerable complexity if
- 16 involved with that project?
- 17 A. Not necessarily.
- 18 Q. So the dollar amount doesn't necessarily
- 19 translate into complexity in your opinion?
- 20 A. No, I don't necessarily think so.
- 21 Q. To the extent that ratepayers would be
- 22 providing a return of and on the AMI investment

- 1 before plant is -- AMI plant is included in rate
- 2 base, in a determination that the plant is used and
- 3 useful under your Rider SMP proposal, would you
- 4 agree that the risk of investing in AMI with the
- 5 rider is at least somewhat reduced for the Company?
- 6 A. Could you repeat that?
- 7 Q. To the extent that ratepayers would be
- 8 providing a return of and on the AMI investment
- 9 before the plant is actually included in rate base
- 10 and a determination is made that the plant is used
- 11 and useful by the Commission, would you agree that
- 12 the risk of investing in AMI is somewhat reduced
- 13 through Rider SMP?
- 14 A. Reduced for?
- 15 Q. For purposes of ensuring cost recovery in
- 16 the future from the Commission.
- 17 A. I don't necessarily think so.
- 18 Q. Do you understand what I mean in terms of
- 19 prudency and used and usefulness?
- 20 **A.** Yes, I do.
- 21 Q. At the top of Page 7 you preface a list of
- 22 considerations when Phase 0 is completed with this

- 1 statement, Once deployed, ComEd will analyze and
- 2 then you list a whole host of things that ComEd
- 3 will an lies at Lines 134 to 144. Do you want
- 4 Commission and stakeholder involvement in selecting
- 5 the meter vendor or will ComEd make that selections
- 6 itself?
- 7 A. We want Commission and stakeholder involved
- 8 in the criteria to be used for the technology
- 9 vendors to meet, not necessari- -- not the
- 10 selection of the vendor.
- 11 Q. Okay. I want to show you what I will have
- 12 marked as AG Cross Exhibit 2.
- 13 (Whereupon, AG Cross
- 14 Exhibit No. 2 was
- 15 marked for identification
- as of this date.)
- 17 BY MS. LUSSON:
- 18 Q. This request asks the Company to provide
- 19 copies of both the 2005 and 2008 RFIs associated
- 20 with the propositioned AMI project?
- 21 MR. FOSCO: I'm sorry could you identify it for
- 22 the record since we don't have copies, which data

- 1 request it is.
- 2 MS. LUSSON: I'm sorry, it's the request --
- 3 response to AG 13.10.
- 4 BY MS. LUSSON:
- 5 Q. Now, you indicate -- or the Company
- 6 indicates that the 2005 RFI was developed by Dave
- 7 Glenwright and Kevin Brookins at the time of Exelon
- 8 Business Services Company. Are they no longer
- 9 employed there?
- 10 A. They are both with the Company but in
- 11 different positions.
- 12 **Q.** Okay.
- 13 A. And not with Exelon Business Services
- 14 Company.
- 15 Q. Now, it says, With the oversight of
- 16 Miss Clair, the 2008 RFI was developed by Dave
- 17 Doherty, Manager of Advanced Metering Strategies,
- 18 ComEd.
- Now, does Mr. Doherty report to you?
- 20 A. He reports to Mr. O'Toole who reports to
- 21 me.
- 22 Q. Okay. Now, do you -- did you -- were you a

- 1 part of what was called the Deep Dive team, the
- 2 strategic team that analyzed the AMI vendor bids?
- 3 A. In 2008?
- 4 **Q.** Yes.
- 5 A. They worked under my direction.
- 6 Q. Okay. Now, under the Company's revised
- 7 surrebuttal testimony, the first Rider SMP approval
- 8 process wouldn't begin until April 9th; is that
- 9 right?
- 10 A. Can you give me a reference?
- 11 Q. Mr. Crumrine's Exhibit 43.0, Page 7.
- 12 Actually, it would be May of '09.
- MR. RIPPIE: We're getting a copy of that
- 14 document.
- 15 Karen, what's the line?
- 16 MS. LUSSON: I'm sorry what?
- MR. RIPPIE: What's the page?
- MS. LUSSON: Page 7, Exhibit 43.0.
- 19 THE WITNESS: Are you looking at the time line?
- 20 BY MS. LUSSON:
- 21 Q. The Rider SMP approval process wouldn't
- 22 begin until May of '09; is that right?

- 1 A. Yes. The first filing would be May of '09.
- 2 Q. And, again, just to clarify, approval of
- 3 the six or seven -- is it seven projects now?
- 4 A. Yes.
- 5 Q. Is officially off the table in this case in
- 6 terms of a Commission decision on those projects;
- 7 is that right?
- 8 A. Of the approval of the specific projects?
- 9 **Q.** Yes.
- 10 A. I believe that's correct. Mr. Crumrine
- 11 would know for sure, though.
- 12 Q. So if the Commission approves Rider SMP as
- 13 the Company is now proposing now, would the first
- 14 project approval process be for AMI Phase 0 only?
- 15 A. I can't answer that.
- 16 Q. So the Company doesn't know yet exactly
- 17 what would be proposed in the --
- 18 A. Well, I --
- 19 Q. -- first -- proceeding?
- 20 A. -- I know that for AMI, we would be looking
- 21 to start the workshop process and proceed. I can't
- 22 answer -- and for the demand response ones. I

- 1 don't -- I can't speak to the other specific
- 2 projects.
- 3 Q. Okay. So is it correct, then, that the
- 4 first docketed AMI -- I'm sorry, SMP approval
- 5 project process would include, to your knowledge,
- 6 AMI?
- 7 **A.** Yes.
- 8 Q. Would it include any other project?
- 9 A. I can't answer that. I think Paul would
- 10 be --
- 11 Q. So you don't know at this point?
- 12 A. -- Crumrine would be the particular person.
- 13 Q. So at least with respect to any future SMP
- 14 proceedings beyond that first one, you aren't aware
- 15 of any kind -- any certain decisions as to what
- 16 would be proposed at this point?
- 17 A. Not at this point.
- 18 Q. And just to clarify, would the first
- 19 project approval process only include Phase 0 of
- 20 AMI?
- 21 A. They -- first request would be for Phase 0.
- 22 Given that it's a two-year review process, I don't

- 1 think we have determined how we would fit what
- 2 would succeed Phase 0 into that time frame; but the
- 3 first approval is for Phase 0.
- 4 Q. And do you envision the Commission being
- 5 asked to approve ComEd selected meter vendor or is
- 6 that something you would do on your own?
- 7 A. No, I would -- as I stated previously, the
- 8 workshop process would include input on the
- 9 technology criteria but selecting a vendor from the
- 10 vendors who would meet that criteria would be the
- 11 Company's.
- 12 Q. I'm going to show you what I'll mark as AG
- 13 Cross Exhibit 3.
- 14 (Whereupon, AG Cross
- 15 Exhibit No. 3 was
- 16 marked for identification
- 17 as of this date.)
- 18 MS. LUSSON: This is the Company's response to
- 19 Department of Energy Data Request 1.41, the second
- 20 supplemental response.
- 21 MR. RIPPIE: If I may, just for the record, your
- 22 Honors, this is a data request that the Company has

- 1 updated from time to time as the proceeding is
- 2 ongoing so there are multiple answers, if you will,
- 3 to 1.41 in this particular -- it's the second
- 4 supplemental.
- 5 BY MS. LUSSON:
- 6 Q. Now, as I understand this response, this is
- 7 the process and criteria for evaluation of SMPs for
- 8 advanced metering infrastructure and automatic
- 9 switches and reclosures; is that correct?
- 10 A. Yes.
- 11 Q. Why was this called Deep Dive? Can you
- 12 first answer that?
- 13 A. Actually, I can't. I don't know the answer
- 14 to that. I did not understand when you used the
- 15 term "Deep Dive" before, I thought you meant the
- 16 group that updated the business case. This Deep
- 17 Dive team of which the AMI folks were a part, was
- 18 not done in my organization.
- 19 Q. Okay. So this is -- but this does
- 20 represent the criteria and process of evaluation of
- 21 advanced metering infrastructure; is that right?
- 22 A. This document references the Smart Grid set

- 1 of projects, one of which is AMI but it is beyond
- 2 AMI.
- 3 Q. Okay. So are you able to answer any
- 4 questions about this document?
- 5 A. I can -- let's see. I can answer questions
- 6 on some of the pages but actually most of this is
- 7 more around the distribution automation parts of
- 8 this SMP Project; but I can -- there are certain
- 9 pages that are from the AMI team and I could answer
- 10 those.
- 11 Q. It starts with evaluation or discussion of
- 12 Smart Grid and as I understand the Company's
- 13 position, AMI infrastructure is the foundation for
- 14 Smart Grid; is that right?
- 15 A. It is one of the foundational components of
- 16 a Smart Grid, yes.
- 17 Q. Now, if you look at Page 2 of that document
- 18 where it indicates home area network?
- 19 A. Yes.
- 20 MR. RIPPIE: If I may, just for a moment, your
- 21 Honors, Miss Lusson and I spoke before this
- 22 cross-examination. This is a document that has

- 1 been marked confidential and proprietary but only
- 2 certain parts are confidential and proprietary. We
- 3 believe that the questioning is not going to get
- 4 into the confidential and proprietary parts. In
- 5 which case, I think we can substitute a public
- 6 version; but I just want to make it clear that
- 7 there are parts of this document that are
- 8 confidential and proprietary but they haven't been
- 9 inquired about, which is why we're note doing
- 10 anything with respect to the substance of the
- 11 document.
- 12 BY MS. LUSSON:
- 13 Q. Typical Smart Grid components, one of the
- 14 indicators there is home area network. Can you
- 15 describe what home area network is?
- 16 A. Home area network is technology that
- 17 enables devices within the house, appliances,
- 18 things like that, to be used for level -- more
- 19 level of detail on specific usage patterns. So it
- 20 really takes the information technology around
- 21 metering into the home.
- 22 Q. Okay. And for home area network to

- 1 function, does the customer have to have usage
- 2 aware appliances?
- 3 A. I believe so.
- 4 Q. So that would require a customer to buy
- 5 appliances that specifically have that capability
- 6 to indicate usage?
- 7 A. That's my understanding.
- 8 Q. Now, if you turn to Page 4 of that
- 9 document, where does home area network fit in
- 10 within these -- this technology team's vision in
- 11 terms of the categories supplied there?
- 12 A. From the items listed on this page, I would
- 13 say it would come under customer information.
- 14 Q. And then under prepared for future demands,
- 15 you have, Handle demand from plug-in hybrid
- 16 electric cars. So did -- is it correct, then, that
- 17 ComEd's vendor selection criteria included the need
- 18 for those AMI meters to possess that functionality?
- 19 A. They -- it's both the metering and the
- 20 infrastructure, but our RFI did include proposals
- 21 that would enable that feature.
- 22 Q. Coordinate and control distributed

- 1 resources, what does that mean?
- 2 A. I'm sorry, I just wanted to check one thing
- 3 in terms of -- if I could be more specific. I
- 4 thought I had it lined out. Could you repeat your
- 5 question?
- 6 Q. Sure. Under prepared for future demands,
- 7 there's also a bolded item that states, Coordinate
- 8 and control distributed resources. Can you explain
- 9 what that is?
- 10 A. Actually, I cannot. That's --
- 11 Q. How about support photovoltaic and wind
- 12 generation?
- 13 A. Well, I could say what that was but that's
- 14 not part of the -- either the AMI or the demand
- 15 response portions of the SMP Project, so somebody
- 16 else would be better able to explain that.
- 17 Q. Do you know who that might be?
- 18 A. Mr. Donnelly.
- 19 Q. Mr. Donnelly.
- Now, is the ability to handle demand
- 21 from plug-in hybrid electric cars, as far as you
- 22 know, does that functionality add cost to the AMI

- 1 meter?
- 2 A. I can't say specifically that it does or
- 3 does not add cost.
- 4 Q. You're not sure?
- 5 A. I don't know.
- 6 Q. How about the ability to go from one-hour
- 7 demand readings to 30-minute readings, does that
- 8 add costs?
- 9 A. Yes. It adds costs to the information
- 10 technology costs associated with it, not
- 11 necessarily to the -- what the meter can do.
- 12 Q. And is it correct to assume that if the
- 13 vendor request went to a shorter time increment,
- 14 such as 15 minutes, would you expect that to add
- 15 costs to the AMI bid?
- 16 A. The RFI that we prepared required
- 17 information at 15-minute intervals. Again, this
- 18 information that's created will be vastly bigger if
- 19 it goes from a day to an hour, an hour and a
- 20 half-hour, half-hour to 15 minutes and the
- 21 information technology that takes that information
- 22 and does what it needs to do to get it presented to

- 1 the customers, the bigger the amount of data, the
- 2 higher the cost.
- 3 Q. And, in fact, that's what added to the cost
- 4 differential between your supplemental direct
- 5 testimony and your rebuttal testimony; is that
- 6 correct?
- 7 A. That's part of it, yes.
- 8 Q. Now, on this -- in this document, IBM, the
- 9 company IBM is mentioned. Has a vendor been
- 10 selected?
- 11 A. IBM was not one of the vendors that did the
- 12 AMI RFI, so, I would not know.
- 13 Q. And as a result --
- 14 A. What page?
- 15 Q. I believe that was toward the back.
- 16 A. Oh, I see. It says, IBM decision.
- 17 **Q.** Page 11.
- 18 A. That is -- that's not part of the AMI
- 19 proposal.
- 20 **Q.** Okay.
- 21 A. The vendors for the AMI proposal are on
- 22 Page 8.

- 1 Q. And that's more distribution automation?
- 2 A. Or the frame work for the Smart Grid.
- 3 Q. And it's correct, isn't it, that no vendor
- 4 has been selected by the Company for AMI; right?
- 5 A. Correct.
- 6 Q. And then on Page -- finally Page 12 that
- 7 document there's a page that's called, Next Steps
- 8 for Technology Team and a timing column. Would you
- 9 agree that several functions remain to be completed
- 10 on this process?
- 11 A. I would.
- 12 Q. And in the fourth bullet point it says,
- 13 Discuss leading candidates for AMI and demand -- is
- 14 that -- DA, what does DA stand for?
- 15 A. Distribution automation.
- 16 Q. Distribution automation initiatives. And
- 17 that's scheduled for May. So is it correct to
- 18 assume, then, that the Company has not yet
- 19 discussed or evaluated or determined who the
- 20 leading candidates are for these initiatives?
- 21 **A.** We have.
- 22 MR. RIPPIE: We're straining close to the edge

- 1 of the C & P designation. If you are going to talk
- 2 about the names.
- 3 MS. LUSSON: No, I'm not.
- 4 THE WITNESS: We have evaluated the -- from --
- 5 the AMI team evaluated the eight vendor proposals
- 6 that were received from an AMI functionality
- 7 viewpoint.
- 8 The distribution automation team also
- 9 looked at those eight proposals from a distribution
- 10 automation perspective, so there's been some
- 11 evaluation but there has not been an identification
- 12 of leading candidates or any change in the number
- 13 from eight to anything else.
- 14 BY MS. LUSSON:
- 15 Q. Have you discussed at all whether there's a
- 16 need to reopen the bidding process based on the
- 17 eight that you received?
- 18 A. We have not discussed that.
- 19 Q. Is that a possibility?
- 20 A. I don't understand why it would be
- 21 necessary but -- because the proposal -- we sent
- 22 out a list of requirements and we got proposals

- 1 that did meet those requirements.
- 2 Q. Okay. Now, again, referencing back to the
- 3 time line indicated in Mr. Crumrine's testimony.
- 4 If such a procedure was adopted, it looks as though
- 5 the first SMP filing would occur, I think as we
- 6 indicated before, in May of 2009, would these RFIs
- 7 that are the basis for this Deep Dive document,
- 8 would those need to be updated for purposes of that
- 9 proceeding?
- 10 A. The way the process works is that a request
- 11 for information is usually followed by a request
- 12 for proposal RFP, which takes it kind of to the
- 13 next level and starts to get a little more solid
- 14 foundation.
- 15 Q. Okay. So this is just a request for
- 16 information as opposed to a specific proposal with
- 17 more specific dollar amounts for vendors?
- 18 A. No. There were a lot of -- there was
- 19 specificity around requirements and around dollar
- 20 amounts. I think proposals probably go to a more
- 21 -- the vendors go to a more granular level of
- 22 detail when they're doing an RFP instead of an RFI.

- 1 Q. And by "granular," you mean more specific;
- 2 is that right?
- 3 A. Yeah, about how, you know, how would you
- 4 get to each of those steps.
- 5 Q. And is it correct, then, that the RFIs that
- 6 are the basis for the cost estimates in your
- 7 testimony and -- that are the subject of these Deep
- 8 Dive document are in no way guaranteed in terms of
- 9 outer limits by these eight vendors?
- 10 A. Well, because it's just a request for
- 11 information.
- 12 **Q.** Okay.
- 13 A. They're not -- in any level of the process
- 14 vendors could put in a different price.
- 15 Q. Okay. Going back to your rebuttal
- 16 testimony, please, Page 8. You state that based on
- 17 2008 dollars, ComEd is using a total AMI solution
- 18 cost of 800 million, including 74 million in ComEd
- 19 technology integration capital costs. And, again,
- 20 that number is based on the vendor responses you
- 21 got to the RFI we were just discussing?
- 22 A. Yes. We modeled the vendor proposal that

- 1 most closely met the AMI requirements and included
- 2 the scaleability open standards and resistance to
- 3 obsolescence that would enable the broader Smart
- 4 Grid technology.
- 5 Q. And I think you indicated that eight
- 6 vendors provided information; is that right?
- 7 **A.** Yes.
- 8 Q. And these -- is it correct that these
- 9 vendors provided metered cost ranges between 95 and
- 10 \$140?
- 11 A. That's correct.
- 12 Q. And is it correct to assume that the \$95
- 13 meter would perhaps perform less functions than the
- 14 \$140 meter?
- 15 A. Not necessarily.
- 16 Q. So did the price difference result from
- 17 functionality or...
- 18 A. I would say the price difference resulted
- 19 from what costs were included in the meter and what
- 20 costs would have been included in the
- 21 infrastructure. So the RFI proposal for the
- 22 infrastructure included both the metering costs and

- 1 the information network to move information from
- 2 one piece to the other. How those costs were
- 3 divided up, you know, what was done in the
- 4 infrastructure and what was in the meter would have
- 5 been one of the reasons for differences in the
- 6 meter price.
- 7 Q. And now were also separate proposals issued
- 8 from eight vendors for what is referred to as the
- 9 associated communication network at Line 163 of
- 10 your testimony?
- 11 A. Right. That was actually what I just said.
- 12 I'm sorry. Meters and associated communication
- 13 network were the two pieces that the RFI proposal
- 14 included.
- 15 Q. And the meter data management system, is
- 16 that a separate piece of the RFI also?
- 17 A. No. The meter data management system is
- 18 not part of the RFI. It's the technology solution
- 19 that is needed separate from the -- separate from
- 20 the metering, probably attached to the billing
- 21 system that takes this information, stores it,
- 22 turns it around into the information that can be

- 1 viewed by the customer.
- 2 Q. So cost estimates associated with the meter
- 3 data management system would not be incorporated in
- 4 AMI meter cost estimates?
- 5 A. No, they're not in the 800 million.
- 6 Q. And how about assistance with the
- 7 integration into other ComEd IT systems, would that
- 8 be separate and apart from the AMI cost estimates?
- 9 A. Right. The -- those-- the later two are
- 10 what constitute the \$74 million IT cost.
- 11 Q. Now, at Line 174 you indicate Excentra
- 12 Consulting (phonetic) is on Page 8 that is -- is
- 13 assisting with data systems integration work. What
- 14 exactly is Excentra being asked to do?
- 15 A. So Excentra was used to help us determine
- 16 the estimate for the meter data management systems
- 17 as well as the integration of the IT cost within
- 18 the ComEd assets.
- 19 Q. And when you say "determine the estimate,"
- 20 determine the costs?
- 21 A. Right. They helped us develop the
- 22 \$74 million estimate.

- 1 Q. Are there other consulting or IT firms that
- 2 have been or will be retained by ComEd to advise
- 3 and assist with overall AMI planning and analysis
- 4 or integration and installation?
- 5 A. No determination has been made on that.
- 6 Q. Now, are Excentra and any other firms that
- 7 you might consult being asked to help because of
- 8 the need for specialized expertise that ComEd may
- 9 not necessarily have?
- 10 A. Yes.
- 11 Q. And is it your believe that Staff --
- 12 Commission Staff in any such proceeding would be
- 13 able to assist with that kind of specialized
- 14 expertise for those kinds of functions such as
- 15 Excentra is doing?
- 16 A. I have no basis for making a decision.
- 17 Q. Okay. Back on Page 7 of your rebuttal,
- 18 Line 34.
- 19 **A.** 134?
- 20 Q. 134, I'm sorry, you're right. Yes.
- 21 You state, After a determination that
- 22 Phase 0 has been successful, ComEd expects to seek

- 1 approval for full deployment of AMI. If, in fact,
- 2 Phase 0 is determined not to be successful, first
- 3 of all, who would make that determination?
- 4 A. The -- we would hope to use the workshop
- 5 process to develop the evaluation criteria. We've
- 6 obviously specified some criteria here but used the
- 7 workshop process to gain consensus on the
- 8 evaluation criteria that would be used after Phase
- 9 0. We would get the information and then would
- 10 assume that the stakeholder group would evaluate
- 11 the results.
- 12 Q. And then if it was determined by ComEd that
- 13 Phase 0 had been successful, would you seek
- 14 approval for other proposals regarding AMI,
- 15 continued deployment of AMI from internal senior
- 16 management?
- 17 A. I would assume, you know, we would work our
- 18 internal processes and we would also work the
- 19 stakeholder process.
- 20 Q. Now, for purposes of the SMP proposals that
- 21 were filed in, I believe, January, did those
- 22 proposals go through the regular capital budget

- 1 process that begins, as I understand it, in March
- 2 of each year?
- 3 A. They did not go through the capital
- 4 process.
- 5 Q. Okay. So -- strike that. The last two
- 6 words.
- 7 Would you be asking the commission to
- 8 determine how successful Phase 0 had been at the
- 9 completion of the workshop process? In other
- 10 words, do you expect -- would you expect a
- 11 Commission order stating that?
- 12 A. That Phase 0 had been successful?
- 13 **Q.** Yes.
- 14 A. That wouldn't be my understanding, no.
- 15 Q. Okay. Now, as I understand, the SMP
- 16 approval process, ratepayers would be charged a
- 17 return of and on the investment made in Phase 0
- 18 before there was a determination whether or not
- 19 Phase 0 is successful; is that correct?
- 20 A. That's correct.
- 21 Q. And you indicated that the projects that
- 22 were proposed in this case did not go through the

- 1 normal capital budget process. Will that -- is
- 2 that true of all future proposed SMP projects, that
- 3 is, that they will, for lack of a better term, sort
- 4 of have their own path to proposal before the
- 5 Commission?
- 6 MR. RIPPIE: I'm sorry, I think that
- 7 mischaracterizes her testimony. She said they did
- 8 not, not that they would not. She didn't say there
- 9 was a separate path, that's my only objection.
- 10 MS. LUSSON: Let me rephrase the question.
- 11 BY MS. LUSSON:
- 12 Q. I think you indicated that the original
- 13 seven projects that were proposed in this docket
- 14 did not go through the normal capital budget
- 15 process that begins in March of every year; is that
- 16 correct?
- 17 A. That's correct.
- 18 Q. And what about the future SMP projects that
- 19 would be proposed by ComEd?
- 20 A. So I would presume that those projects will
- 21 go through the same process that we have now. So
- 22 before we get to the capital budgeting process in

- 1 March or whatever month it starts in the year,
- 2 projects have some pre-approval.
- 3 We did, in fact, take the AMI case to
- 4 the ComEd management committee for approval to at
- 5 least proceed with the development of the business
- 6 case and then in conjunction with the filings with
- 7 the Commission, we would be having the internal
- 8 management approval required.
- 9 Q. Okay. And, so, that is not the -- that is
- 10 not the process that other wise for other capital
- 11 projects ultimately goes in early December before
- 12 the Exelon corporate planning board for a
- 13 presentation for Exelon board of directors; is that
- 14 correct?
- 15 A. The -- I believe that's the process that
- 16 finalizes the approved capital spend for the next
- 17 year.
- 18 Q. Right. And, so, Rider SMP would not
- 19 necessarily be a part of that?
- 20 A. Well, not know because we're not doing
- 21 them.
- 22 Q. Now, I think previously you mentioned that

- 1 costs for AMI could expect an upper range value for
- 2 about \$1 billion. Is \$1 billion the absolute worse
- 3 or highest case scenario?
- 4 A. The numbers that were quoted in the
- 5 testimony had the lowest and the highest number
- 6 that were received from the RFI vendors.
- 7 Q. Okay. Again, that was from the RFI, not a
- 8 specific RFP?
- 9 A. Correct.
- 10 Q. Is ComEd willing to guarantee the
- 11 Commission or ratepayers that the total installed
- 12 cost of all components of the AMI project through
- 13 2013 will not exceed the 891.5 million that
- 14 Mr. Crumrine has now included in his Exhibit 43.1
- 15 for AMI?
- 16 A. I can only speak to the work that I've done
- 17 on the AMI proposal and costing and while I believe
- 18 those are reasonable estimates, we had a
- 19 significant number of criteria that needed to be
- 20 met given; that this is at the RFI stage and we
- 21 don't have a proposal or a contract, I could not
- 22 quarantee what those costs -- that those costs will

- 1 exactly be the same.
- 2 Q. Okay. Now, as I understand, AMI would
- 3 permit remote disconnect of electric delivery
- 4 service?
- 5 A. Correct.
- 6 Q. Presumably, this would minimize the amount
- 7 of the Company's uncollectibles, wouldn't it?
- 8 A. And other things, yes.
- 9 Q. Have you quantified that?
- 10 A. Yes, we have.
- 11 Q. And that is in -- listed in your rebuttal
- 12 testimony or is that in a work paper?
- 13 A. It's in both. It depends on the level of
- 14 detail. Give me one second. Sorry.
- 15 Q. I think -- is it 9.1 million on Page 15.
- 16 A. Yes, thank you.
- 17 Q. Sorry about that.
- 18 Back to the home area network aspect of
- 19 the AMI technology. For purposes of this
- 20 preparation of the RFI, did the Company do any sort
- 21 of customer demand study to determine if that is
- 22 something residential customers are demanding or

- 1 are interested in?
- 2 A. We did not. But we also did not include --
- 3 we include the capability to be able to have a chip
- 4 for the home area network. We did not include
- 5 100 percent of the meters, you know, being
- 6 connected to do a home area.
- 7 Q. And do you know -- does the presence of the
- 8 HAN chip increase the cost of --
- 9 A. Yes, it does.
- 10 Q. And this, I assume, would add the ability
- 11 to provide new services and, perhaps, revenues by
- 12 adding that technology?
- 13 A. New services, new revenues to somebody.
- 14 Q. And who can you imagine the somebody would
- 15 be?
- 16 A. I think there are any number of market
- 17 participants. I mean, your questions before talked
- 18 about having appliances that could do that. You
- 19 know, people that make appliances would certainly
- 20 be among the folks that might be in that market.
- 21 Q. How about alternative retail electric
- 22 suppliers, would they benefit for the ability to

- 1 provide HAN?
- 2 A. Well, I believe the alternative retail
- 3 electric suppliers will benefit from the increased
- 4 information that comes from AMI, whether or not
- 5 they'd want to be in services inside the home, I
- 6 couldn't answer.
- 7 Q. Now, back on Page 14 you begin a discussion
- 8 of the savings that would -- and the quantification
- 9 of savings experienced by customers as a result of
- 10 full AMI deployment. And at Line 298 you refer to
- 11 benefits that ComEd will experience as a result of
- 12 deployment. By "this," do you mean 0 & M savings,
- 13 operation and maintenance savings and other
- 14 benefits to the Company?
- 15 A. That -- those benefits go to both
- 16 operational cost savings and estimated purchased
- 17 energy savings.
- 18 Q. Okay. Now, you underscore that these
- 19 savings are estimates; is that correct?
- 20 **A.** Yes.
- 21 Q. And that Phase 0 must be completed to
- 22 confirm operational cost performance and benefits;

- 1 is that still your testimony?
- 2 A. Yes.
- 3 Q. So is it correct, then, that your analysis
- 4 with regard to 0 & M savings and other benefits
- 5 shouldn't be viewed as a complete or final cost
- 6 benefit study of AMI?
- 7 A. The study that's presented is complete
- 8 based on what we know. To know with any more
- 9 certainty what the actual savings are as well as to
- 10 get information on the ones we've identified as
- 11 qualitative, we would have to do Phase 0.
- 12 Q. Okay. And just to be clear, you may have
- 13 indicated this but I don't recall at the moment.
- 14 Prior to implementing Phase 0, is this the last RFI
- 15 that ComEd will be putting out there? Is the next
- 16 step an RFP?
- 17 A. The next step is an RFP, yes.
- 18 Q. At the bottom of Page 14 you indicate,
- 19 Estimated annual A & M Savings of 73.5 million.
- 20 The first portion of this is meter reading costs
- 21 avoided of about 44.3 million; is that right?
- 22 A. That's correct.

- 1 Q. And is that an estimate?
- 2 A. It's actually a calculated number based on
- 3 the number of meter readers that we have now and
- 4 the number of cars that we have now and the other
- 5 -- other benefits that accrue to that that have
- 6 been based on actual experience.
- 7 Q. Okay. And I think we indicated that you --
- 8 estimated savings of bad debt cost of about 9.1
- 9 million per year?
- 10 **A.** Yes.
- 11 Q. And 0.7 million of interest savings for
- 12 that item; is that right?
- 13 **A.** Right.
- 14 Q. And call center savings are estimated of
- 15 about half million per year?
- 16 A. Right.
- 17 Q. Is that based on preliminary data and
- 18 assumptions or is that specific criteria?
- 19 A. It's based on the number of calls that we
- 20 receive about questions about meter reading --
- 21 meter reading estimates, potentially high bills and
- 22 we applied a percentage of those calls we think

- 1 might go away, that's one of the costs that we
- 2 actually see what the difference is in customer
- 3 behavior when we do Phase 0.
- 4 Q. And the automation of your meter reading
- 5 process you estimate cost savings for the Company
- 6 of about 1.4 million; is that right?
- 7 A. From that -- the 1.4 million is labor,
- 8 material and postage associated with more accuracy
- 9 in the bills.
- 10 Q. And 13 and a half million, which is
- 11 mentioned at Line 332, that's annual net cost
- 12 savings relating to meter operations and then you
- 13 indicate what that reflects and that's on an annual
- 14 basis?
- 15 A. The 13.5 is an annual savings, yes.
- 16 Q. 338 you mention the cost savings of 10.4
- 17 million that are not permanent and may return once
- 18 all AMI meters have been deployed; is that right?
- 19 A. Correct.
- 20 Q. 343 you mention potential annual cost
- 21 savings of 300,000 for avoiding unnecessary trips
- 22 for false outage costs; is that right?

- 1 A. Yes.
- 2 Q. And that's probably based on the frequency
- 3 of those kind of calls that you get now?
- 4 A. Yeah. It's actually based on storm costs
- 5 of how many tickets -- on a sampling basis, how
- 6 many tickets ended up that they were restored when
- 7 the crew went out there.
- 8 Q. And on -- you talk about 3.7 million in
- 9 potential annual savings for a more efficient
- 10 response to storm-related outages. And, again, is
- 11 this associated with AMI or also another --
- 12 A. These are -- these particular savings are
- 13 associated with AMI.
- 14 Q. Okay. So the amounts that we've been
- 15 discussing would directly reduce ComEd's own
- 16 expenses upon full deployment of AMI; is that
- 17 right?
- 18 A. Yes.
- 19 Q. And if we do the math, is it -- would you
- 20 agree that you get a total of 83.9 million in
- 21 annual O & M savings excluding the portion that you
- 22 said was not annual?

- 1 A. It's actually 73.5 million in an annual
- 2 savings and the 10 4 million is -- those would be
- 3 during the implementation period.
- 4 Q. Right. And the 10.4 is excluded because
- 5 you describe those as not permanent; is that right?
- 6 A. Correct.
- 7 (Change of reporters.)
- 8 BY MS. LUSSON:
- 9 Q. Okay. And then at Page 17, you begin
- 10 discussion of a different category of benefits
- 11 associated with reduced purchased energy costs
- 12 totalling 62.4 million.
- 13 Is this an annual value that is expected
- 14 after full deployment of AMI?
- 15 **A.** Yes.
- 16 Q. And would you expect those savings to flow
- 17 through to customers and their supply charges?
- 18 A. The costs that are calculated here include
- 19 both supply and delivery cost savings.
- 20 Q. Okay. So that isn't necessarily just
- 21 associated with not having to purchase a certain
- 22 amount of commodity. There are delivery service --

- 1 A. Right.
- 2 Q. -- savings also included with this?
- 3 **A.** Yes.
- 4 Q. Do you know what portion of that 62.4
- 5 accounts for delivery savings?
- 6 A. Now, residential customers, I believe it's
- 7 around 75 percent supply cost, 25 percent delivery
- 8 cost. So these dollars which are all calculated on
- 9 usage would be that same split.
- 10 **Q.** Okay. So --
- 11 A. I haven't done the math.
- 12 Q. Okay. So if I was to do the mat, then
- 13 would you apply 25 percent to the 62.4 million to
- 14 get the amount of delivery savings associated with
- 15 that reduced energy usage?
- 16 A. Yes.
- 17 Q. And one element of the purchased energy
- 18 savings arises from remote disconnection upon
- 19 termination of a customer service. Is that the
- 20 kind of delivery service savings you're talking
- 21 about there?
- 22 A. I'm sorry. Could you say that again?

- 1 Q. At Line 360. One element of the purchase
- 2 saving the arises from remote disconnection upon
- 3 termination of a customer's service.
- 4 A. Right.
- 5 Q. Is that part of that 25 percent --
- 6 **A.** Yes.
- 7 **Q.** -- of the --
- 8 A. The 29,400,000 includes both the energy and
- 9 the delivery portion.
- 10 Q. Okay. And is that over and above that 62.4
- 11 million?
- 12 **A.** No.
- 13 Q. Okay. That's within that?
- 14 A. That -- yeah, the three numbers below that
- 15 are the ones that add up to the 62.4.
- 16 Q. Okay. And AMI detection of meter tampering
- 17 is expected to yield another 24.4 million in
- 18 purchased energy savings; is that right?
- 19 A. Yes.
- 20 Q. And is there any sort of 25 percent
- 21 application to that amount?
- 22 A. (Nodding.) Right.

- 1 Q. Okay. So that's an additional -- a portion
- 2 of that 24.4 million would be O&M savings on the
- 3 delivery side of the business?
- 4 A. Correct.
- 5 Q. And then, finally, another 8.6 million --
- 6 is expected to be saved through an increased
- 7 accuracy of the solid-state AMI meters; is that
- 8 right?
- 9 **A.** Yes.
- 10 Q. Looking at Line 384 of your testimony, Page
- 11 18, you talk about the ten types of system benefits
- 12 that would result from AMI deployment.
- 13 And at 382, you indicate that these
- 14 additional system benefits are not yet quantified;
- 15 is that correct?
- 16 A. Correct.
- 17 Q. Is it correct or a fair synopsis to say
- 18 that some of these additional ten items may result
- 19 in O&M savings to ComEd while others are
- 20 convenience or environmental benefits?
- 21 A. I would add so they're either O&M,
- 22 environmental or would accrue to other market

- 1 participants.
- 2 Q. Okay. And what do you mean by accrued to
- 3 other market participants?
- 4 A. Some of the benefits -- the fourth one
- 5 would be, you know, improved retail competitive
- 6 processes, because we have meter readings more on
- 7 the date switched. The third one would lead to
- 8 improved RES forecasting. RES being a retail
- 9 electric supplier.
- 10 And then the sixth one says more
- 11 accurate settlement of the wholesale energy cost
- 12 for all participants who have to settle the market.
- 13 That's what I meant by that generalization.
- 14 Q. So there are benefits to accrue to other
- 15 retail -- alternative retail electric suppliers
- 16 from this investment?
- 17 A. Yes.
- 18 Q. And in light of that perceived benefit, do
- 19 you anticipate then that the AMI would result in
- 20 increased provision of competitive services by
- 21 those alternative retail electric suppliers or
- 22 ComEd?

- 1 A. I don't know what you mean by "increased
- 2 benefit." You mean they'd have more customers
- 3 or --
- 4 Q. Well, you identify these as benefits
- 5 associated with. I think we were talking about the
- 6 benefits that come --
- 7 A. Right.
- 8 Q. -- the ten different kinds of benefit that
- 9 have --
- 10 A. I think it would allow them to be more
- 11 efficient in their processes.
- 12 Q. Now, at Line 507, you state, During
- 13 Phase O, ComEd will seek to better understand the
- 14 value drivers described above.
- Value drivers, I assume, are the
- 16 perceived benefits that you talk about?
- 17 **A.** Yes.
- 18 Q. And cost savings; is that right?
- 19 A. Yes.
- 20 Q. So like the additional -- the possibility
- 21 of additional costs that could arise through the
- 22 SM, the -- as time progresses for purposes of

- 1 quantifying the cost of AMI, you're also -- are you
- 2 stating additional benefits that may be accruing?
- 3 A. Yes. And that Phase 0 could quantify
- 4 those.
- 5 Q. So the cost benefit analysis at this time
- 6 is ongoing or continuing, would you agree?
- 7 A. No. I mean, we finish our business case
- 8 and we identify the cost and the benefits.
- 9 More information could make things up or
- 10 down, but I believe the business case as it stands
- 11 is complete.
- 12 Q. But there are additional costs and benefits
- 13 that could be identified in the coming months or
- 14 years; is that right?
- 15 A. Well, there are additional benefits that
- 16 could be realized when we do Phase 0.
- 17 **Q.** Okay.
- 18 JUDGE HILLIARD: How close are you to being done
- 19 here? You've exhausted your hour.
- 20 MS. LUSSON: I'm almost -- okay. Just about
- 21 down.
- 22 BY MS. LUSSON:

- 1 Q. Now, at Line 376, you state your net
- 2 present value does not reflect business impacts
- 3 relating to the write-off of existing meters. Is
- 4 this the 206.5 million cost you reference at
- 5 Line 198?
- 6 A. I believe so. Yes.
- 7 Q. Okay. And on the cost benefit analysis
- 8 that you perform, does it assume benefits of
- 9 general AMI deployment to all customers or
- 10 installation only on a customer-requested basis?
- 11 A. It includes all customers.
- 12 Q. Now, is it correct in terms of -- I know
- 13 Mr. Stevens was here earlier this morning, talked
- 14 about the -- some possible benefits of AMI.
- 15 Is it correct that ComEd, in conjunction
- 16 with Rider SMP in this case, has not proposed any
- 17 new type varying price tariffs specifically?
- 18 MR. RIPPIE: The answer is Mr. George.
- 19 Mr. Steven George.
- 20 MS. LUSSON: Mr. George. I'm sorry.
- 21 THE WITNESS: Steven George.
- 22 MS. LUSSON: Steven George.

- 1 THE WITNESS: Mr. Crumrine would be the better
- 2 person to answer that question.
- 3 BY MS. LUSSON:
- 4 Q. Okay. Has the Company had any
- 5 conversations with either the Illinois Commerce
- 6 Commission or Commission staff to lead them to
- 7 believe that these kind of projects would not be
- 8 included in rate base in a future rate case?
- 9 A. I've not had any discussions.
- 10 Q. Do you know of anyone else at the company
- 11 that's had that discussion?
- 12 A. Uhm-uhm. I don't know.
- 13 Q. Just one moment. I'm almost finished.
- Now, on Page 3 of your surrebuttal,
- 15 you -- at Line 54, you state, To ComEd, the smart
- 16 grid is not a fixed destination. Rather, it is a
- 17 journey that will continue as technology and
- 18 customer needs evolve.
- Does the journey have an end in your
- 20 mind? Is the end of the journey when AMI is fully
- 21 deployed? When the AMI technology is fully
- 22 depreciated?

- 1 When does the journey end?
- 2 A. So that the sentence that you read refers
- 3 to the smart grid, which is, of course, AMI is a
- 4 component. The smart grid vision is a broader
- 5 picture.
- In relation specifically to AMI, I would
- 7 define our journey as from Phase 0 until the last
- 8 meter is installed and all of the customers are
- 9 operating on that new platform.
- 10 Q. Just one final question, and that is, will
- 11 you or anyone on the smart grid deep dive team or
- 12 any witness in this case or any employee of
- 13 Commonwealth Edison be involved in the NARUC
- 14 subcommittee smart grid subcommittee that begins
- 15 meeting in July?
- 16 A. I am not. I cannot remember if there is a
- 17 company representative.
- 18 You might ask Mr. Donnelly.
- 19 MS. LUSSON: Okay. Thank you very much,
- 20 Ms. Clair.
- 21 JUDGE HILLIARD: Are you going to move in your
- 22 cross exhibits?

- 1 MS. LUSSON: Yes, I'd like to request the
- 2 admission of AG Cross Exhibits 2 and 3.
- 3 JUDGE HILLIARD: Any objection?
- 4 MR. RIPPIE: No, we have no objection.
- 5 I would ask -- I've asked Ms. Lusson if
- 6 she would consider putting in the public version of
- 7 3 since the pages that she actually inquired about
- 8 were only a couple pages, that would make life much
- 9 simpler.
- 10 MS. LUSSON: And I indicated to Mr. Rippie that
- 11 I would take a look at that and get back to them
- 12 him. That's very possible.
- 13 JUDGE HILLIARD: All right. You want to hold
- 14 your redirect until the very end or did you want to
- 15 do it now?
- 16 MR. RIPPIE: Now, I'll hold it.
- 17 JUDGE HILLIARD: All right. We're going to
- 18 break for just a second. Be right back.
- 19 (Recess taken.)
- 20 JUDGE HAYNES: Okay. Let's go back on the
- 21 record. Okay. We're going to get started.
- 22 Who's up next for cross-examination?

- 1 (Pause.)
- 2 MR. ROBERTSON: All set.
- JUDGE HAYNES: Go ahead.
- 4 CROSS-EXAMINATION
- 5 BY
- 6 MR. ROBERTSON:
- 7 Q. Good afternoon, Ms. Clair. My name is Eric
- 8 Robertson. I represent the Illinois Industrial
- 9 Energy Consumers, and I'd like to direct your
- 10 tension to Page 14 of your surrebuttal testimony.
- 11 **A.** Okay.
- 12 Q. And the question and answer that appears at
- 13 the bottom of that page.
- Now, at Page 14 of that testimony, you
- 15 state that, The capability of a customer to reduce
- 16 its load in response to a reliability event on the
- 17 distribution system enhances the reliability of the
- 18 delivery system; is that correct?
- 19 A. Yes.
- 20 Q. And when you say "delivery system," are you
- 21 referring there to the distribution system or the
- 22 transmission system?

- 1 A. I'm referring to the distribution system.
- 2 Q. And would you agree that the types of
- 3 events that usually affect reliability on the
- 4 distribution system are wind storms, ice storms,
- 5 downed wires, fires?
- 6 A. Those are some of them, yes.
- 7 Q. Okay. What other types of things might
- 8 affect the reliability of the distribution system?
- 9 A. Did you have -- did you list extended heat;
- 10 was that in your list? Then I would say extended
- 11 heat.
- 12 Q. Now, when you say "extended heat," do you
- 13 mean extended hot weather?
- 14 A. Yes.
- 15 Q. Now, to your knowledge, does ComEd design
- 16 its distribution delivery system based on a
- 17 customer's capability to respond to a supply price
- 18 signal or reliability event?
- 19 A. I'm definitely not a person to answer that
- 20 question.
- 21 Q. Do you know whether ComEd's distribution
- 22 costs are largely fixed at any given point in time?

- 1 A. I would not -- I'm not the fixed cost
- 2 expert.
- 3 Q. Do you know whether load shifting or peak
- 4 shaving have a material effect on ComEd's
- 5 distribution costs?
- 6 A. I do not know the impact on the
- 7 distribution costs.
- 8 Q. Now, if a customer increased its own
- 9 internal distributed generation, does that cause
- 10 ComEd to have a less investment in distribution
- 11 delivery facilities associated with that customer?
- 12 A. It depends.
- 13 Q. Okay. Under what circumstances might it?
- 14 A. Well, over the long term, it -- it would
- 15 take load off the system.
- 16 Q. Isn't the system designed to meet the
- 17 customer's maximum peak whenever it occurs?
- 18 A. Best of my understanding, yes.
- 19 Q. So if the customer uses his generation to
- 20 generate during daylight hours and shift his
- 21 production to off-peak hours and uses ComEd's
- 22 system in the same manner as it was using it during

- 1 the daylight hours, would it make any difference to
- 2 the cost of the distribution system?
- 3 A. Not in that situation.
- 4 Q. If ComEd's system is built to meet the
- 5 customer's maximum demand regardless of when that
- 6 occurs, if a customer is able to reduce its load in
- 7 response to a supply price signal or reliability
- 8 event, does that necessarily reduce the level of
- 9 investment in the distribution delivery system
- 10 associated with that customer?
- 11 A. Again, it depends.
- 12 Q. Refer you to Line 306 of your surrebuttal.
- 13 You refer to the wholesale market.
- 14 Are you referring to the wholesale
- 15 market for electrical conductors or poles or relays
- 16 or meters or other parts of ComEd's distribution
- 17 delivery system?
- 18 A. I'm sorry. Could you repeat the question?
- 19 Q. Yes. Let me do a simpler way.
- 20 You used the term "wholesale market" at
- 21 Line 306?
- 22 A. Correct.

- 1 Q. When you refer to wholesale market, are you
- 2 referring to a wholesale market for such things as
- 3 electrical conductors or poles or relays or meters?
- 4 A. No.
- 5 Q. Now, has ComEd quantified or even attempted
- 6 to quantify the alleged impact of distributed
- 7 generation or demand response resources on the
- 8 reliability of the distribution system?
- 9 A. Not to my knowledge.
- 10 Q. Do you contend that it is necessary for
- 11 ComEd to have expanded availability of demand
- 12 responses -- strike that.
- Do you contend that it is necessary for
- 14 ComEd to have expanded availability of demand
- 15 response resources in order for the distribution
- 16 systems to function?
- 17 A. In order for the systems to function, no, I
- 18 did not say that.
- 19 Q. Do you contend that it is necessary for
- 20 ComEd to have expanded availability of demand
- 21 response resources so that customers can receive
- 22 electric power and energy from suppliers other than

- 1 ComEd?
- 2 A. Is it necessary --
- 3 Q. Yes.
- 4 A. -- was that the question?
- No, it's not necessary.
- 6 Q. Now, I refer you to Page 15, Lines 308 to
- 7 309 of your surrebuttal, ComEd Exhibit 38.0.
- 8 You state, ComEd is striving to deliver
- 9 demand response products and infrastructure that
- 10 are competitively neutral to retail electric
- 11 suppliers and curtailment service providers.
- 12 What do you mean by "competitively
- 13 neutral"?
- 14 A. So that one is not advantaged vis-a-vis any
- 15 of the others.
- 16 Q. Will ComEd be able to offer demand response
- 17 products and infrastructure currently offered by
- 18 two end use customers in the ComEd service
- 19 territory by retail electric suppliers or
- 20 curtailment service providers?
- 21 A. Okay. I'm sorry. Could you say that one
- 22 again?

- 1 Q. Yeah. If ComEd delivers these demand
- 2 response products and infrastructure, will ComEd be
- 3 able to offer those products and infrastructure --
- 4 strike that.
- 5 If ComEd's proposal is adopted here as
- 6 you have described it, will ComEd be able to offer
- 7 demand response products and infrastructure that
- 8 are currently offered to end use customers in the
- 9 ComEd service territory by retail electric
- 10 suppliers or curtailment service providers?
- 11 A. Well, the proposal is to offer them to end
- 12 use customers, delivery customers.
- 13 Q. So the answer is, yes, you will be able to
- 14 do that?
- 15 A. Right. We will be offering them, yeah, to
- 16 the customers, whomever they're served by.
- 17 Q. Will you turn to Page 11 of your
- 18 surrebuttal testimony.
- 19 **A.** Okay.
- 20 Q. And if you look at your discussion
- 21 beginning at Lines 223 and continuing through 230.
- Now, as I understand your testimony

- 1 here, you do not intend to initially allow a RES
- 2 direct access to the meter itself?
- 3 A. Correct.
- 4 Q. And if the RES customer -- or I'm sorry,
- 5 the RES and its customer want access to that data,
- 6 then the RES could provide their own advanced meter
- 7 to the customer; is that correct?
- 8 A. I'm sorry. We're not allowing access to
- 9 the meter. We're allowing -- not allowing. I
- 10 mean, the whole point is to have access to the
- 11 information.
- 12 **Q.** Okay.
- 13 A. The data.
- 14 **Q.** The day of?
- 15 A. The data. Data, d-a-t-a.
- 16 Q. All right. So the RES would not get direct
- 17 access to the meter on the day of the electricity
- 18 consumption?
- 19 A. They wouldn't have direct access to our
- 20 meter.
- 21 Q. Right. And if they needed the information
- 22 that was reflected in your meter, then they would

- 1 have the option to install their own meter; is that
- 2 correct?
- 3 A. That's correct.
- 4 Q. So --
- 5 A. They do have that option.
- 6 Q. -- in this particular instance, the
- 7 customer who was served by the RES would be
- 8 required to have a meter from ComEd. And then if
- 9 he wanted the advanced information that the ComEd
- 10 meter was providing, they would have to have their
- 11 own retail electric supplier install the meter for
- 12 them; is that correct?
- 13 **A.** No.
- 14 **Q.** Okay. Why not?
- 15 A. Okay. So the information available from
- 16 the meter will be available in whatever the time
- 17 period decided is. If there's a need for different
- 18 information, then the customer or their RES could
- 19 install their own meter.
- 20 Q. In order to get the same information or
- 21 different information?
- 22 A. Well, it sounded like in order to get

- 1 different information.
- 2 Q. All right. And what information that -- I
- 3 guess I was confused by the idea that the whole
- 4 point of having these meters is to have access to
- 5 the information on the same day as the usage.
- 6 And if I understood your testimony -- or
- 7 in real time, as you say here. As I understood
- 8 your testimony, Edison's not going to provide that
- 9 information to the retail electric supplier on a
- 10 real-time basis.
- 11 A. The AMI project as defined would --
- 12 half-hour information available the next day --
- 13 **Q.** Okay.
- 14 A. -- for everybody.
- 15 Q. -- is that real time?
- 16 A. Pardon me?
- 17 Q. Is that real time as you use the term here?
- 18 A. It's on a more real-time basis.
- 19 **Q.** More --
- 20 A. So the data is gathered real time, the
- 21 half-hour reads are taken real time.
- 22 **Q.** What is --

- 1 A. The data is available the next day.
- What is the technical reason why an RES
- 3 could not have the same information that ComEd has
- 4 from the meter read on a real-time basis?
- 5 A. Well, ComEd doesn't have the information
- 6 until the next day.
- 7 Q. Okay. What is the reason why the retail
- 8 elect- -- the technical reason why a retail
- 9 electric supplier could not have the information
- 10 from the meter on a real-time basis?
- 11 A. Because it doesn't exist right now.
- 12 Q. The meter doesn't have that capability of
- 13 providing the information on a real-time basis?
- 14 A. Right now, yes.
- 15 Q. Okay. And on your smart grid and SMP
- 16 projects, will it have that capability?
- 17 A. To -- it will take the real-time
- 18 information and it will be available to everybody,
- 19 including ComEd, the next day.
- 20 Q. All right.
- 21 A. If it were real time, then I would have to
- 22 agree with the premise that the cost would go up.

- 1 Q. Because there'd have been two --
- 2 A. Oh, yeah. It would be -- I couldn't quess
- 3 how much, but significantly more.
- 4 Q. All right. Page 10, Lines 202 to 203 of
- 5 your surrebuttal, ComEd Exhibit 38.0.
- 6 A. What were the lines again?
- 7 **Q.** 202 to 203.
- 8 **A.** Okay.
- 9 Q. At 203, you use the phrase "utility
- 10 business case." And in the context of that
- 11 sentence, what do you mean?
- 12 A. In the context of this sentence, a utility
- 13 business case looked at the cost and the benefits
- 14 that would accrue to the Company and customers
- 15 based on what currently customers pay for.
- 16 Q. All right. And the benefits that you refer
- 17 to on Line 202 that are not traditionally part of a
- 18 utility's business case, why are those benefits
- 19 that Dr. George testified to not usually part of
- 20 the utility's business case?
- 21 A. Well, my understanding of Dr. George's
- 22 testimony is that he identified benefits that

- 1 customers could accrue that are outside what they
- 2 pay for their utility service.
- 3 Q. So they would not be considered in the cost
- 4 benefit analysis conducted by the utility?
- 5 A. From the utility perspective.
- 6 Q. Now, at the bottom of Page 8 of your
- 7 surrebuttal testimony, Lines 170 to 171, you state
- 8 that, With the Phase O deployment, ComEd will be
- 9 able to confirm the accuracy of these projections.
- 10 Do you see that sentence?
- 11 **A.** No, I'm lost.
- 12 Q. ComEd Exhibit 38.0, your surrebuttal.
- 13 A. I got that far. Did you say Page 8?
- 14 **Q.** Page 8.
- 15 **A.** Okay.
- 16 Q. Lines 170 to 171.
- 17 A. Thank you. Oh, sorry. Apparently, you
- 18 were right.
- 19 Q. It'd be the first time today.
- 20 A. How could you even see that far.
- Okay. I apologize for the delay. Right
- 22 now, I'm ready.

- 1 Q. All right. You see the sentence I just
- 2 read to you?
- 3 **A.** Yes.
- 4 Q. Is it correct -- and I notice you make
- 5 similar statements throughout your testimony.
- Is it correct that ComEd will be -- will
- 7 not be able to confirm the accuracy of the
- 8 projections it's made with regard to the cost
- 9 benefits of AMI until it installs AMI?
- 10 A. It would not be able to confirm the
- 11 accuracy of some of the components of the -- until
- 12 we see the behaviors.
- 13 Q. Do you know whether it's traditional for
- 14 the Company to make a capital investment and then
- 15 to determine whether or not it provides cost
- 16 benefits?
- 17 A. Well, I don't think that's what this says.
- 18 **Q.** Okay.
- 19 A. But --
- 20 Q. It says that for some of the -- does it
- 21 not?
- 22 A. It says to be able to confirm the accuracy.

- 1 So I believe that the benefits -- the
- 2 quantifiable benefits have been calculated.
- 3 Whether it's 10 percent more or 10 percent less,
- 4 you would not know with certainty until you
- 5 actually make the changes and see what happens.
- 6 And that, I think, is probably true for most
- 7 business case prove-outs.
- 8 Q. Does that mean some of your projections
- 9 could be inaccurate?
- 10 A. I believe all of our projections have been
- 11 conservative. So there might be some upside for
- 12 some of them.
- The one on the meter readers, we know
- 14 how many readers we have. We know that we would
- 15 not have meter readers anymore. We know that they
- 16 would not need cars. Those are pretty defined.
- 17 How many telephone calls we don't get might be
- 18 different than the, I think, 500,000 we calculated.
- 19 Q. So just so I understand, when you use the
- 20 term "confirm the accuracy here," I'm drawn to the
- 21 conclusion that there may be projections that in
- 22 your mind or in the company's mind were inaccurate

- 1 in some form or fashion and it needs Phase O to be
- 2 deployed in order to confirm the accuracy. And am
- 3 I misunderstanding?
- 4 A. So we have calculated benefits for the full
- 5 deployment of AMI and could scale those back to
- 6 Phase 0. They are accurate and complete at this
- 7 point in time.
- 8 The specific -- is it 10,000 or is it
- 9 11,000, that kind of confirmation you would not
- 10 have until you actually saw what happened when the
- 11 system is in deployment.
- 12 Q. Do you know -- this is the last question.
- Do you know whether or not it was
- 14 ComEd's position in Docket 05-0597 that as a wires
- 15 company, ComEd's costs are driven by the need to
- 16 meet the maximum load of the customers on any
- 17 portion of the distribution system, regardless of
- 18 the nature of the customer's usage?
- 19 A. Can you tell me what 05 -- that -- what
- 20 that docket was?
- 21 Q. That was your last delivery service rate
- 22 case.

- 1 A. Okay. And then could you repeat the
- 2 question?
- Q. Sure.
- 4 Do you know whether or not it was
- 5 ComEd's position in the last delivery service rate
- 6 case that as a wires-only company, ComEd's costs
- 7 are driven by the need to meet maximum load of
- 8 customers on any portion of the distribution system
- 9 regardless of the nature of the distribution
- 10 customer or of the customer's usage?
- 11 A. I think it's somebody else's better
- 12 qualified to answer that question than me.
- 13 Q. Okay. Maybe I'll ask the person who made
- 14 that statement.
- 15 A. That might be good.
- 16 MR. ROBERTSON: Okay. Thanks.
- 17 Thank you.
- 18 JUDGE HILLIARD: Next, please.
- 19 Try to be conscious of your allotted
- 20 time. We're running a little longer than schedule
- 21 last couple of witnesses -- last couple of turns.

22

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MR. BALOUGH:
- 4 Q. Good afternoon. My names is Richard
- 5 Balough and I represent the CTA. I have a couple
- 6 questions for you.
- 7 First of all, pertaining to Phase 0 that
- 8 you've been talking about, as I read your
- 9 testimony, it seemed to indicate that you were
- 10 talking about installing 200,000 meters; is that
- 11 right.
- 12 A. Up to 200,000 meters in a single geographic
- 13 location, yes.
- 14 Q. And you have not selected that geographic
- 15 location as of yet?
- 16 A. We have not.
- Now, of those up to 200,000 meters, how
- 18 many of those are going to be residential?
- 19 A. The location for Phase 0, what we will try
- 20 to do is select a location that pretty much mimics
- 21 the service territory in general.
- 22 So in terms of meters, it's probably

- 1 90-some-odd percent residential and less than 10
- 2 percent nonresidential.
- 3 Q. And will you be breaking that remaining 10
- 4 percent down by commercial and then by industrial
- 5 or is it just 90 percent residential and whatever
- 6 else falls, falls?
- 7 A. I -- I cannot remember if we went
- 8 specifically in the nonresidential into how many on
- 9 our system of each we have. I apologize.
- 10 Q. How many of those meters, if you know, will
- 11 be for the railroad class?
- 12 A. I don't know how many railroad meters we
- 13 have right now.
- 14 Q. Will you be installing any of the AMI
- 15 meters for the railroad class as a part of this?
- 16 A. Well, through the full deployment, we would
- 17 install meters for all 4.1 million meters that we
- 18 have now. That would include railroad meters.
- 19 Q. Okay. But I was asking about Phase 0.
- 20 A. Oh, I'm sorry. Phase 0 would depend on the
- 21 geographic location which has not yet been
- 22 selected.

- 1 Q. Now, the meters, for example, for the
- 2 railroad class, they currently give, for example --
- 3 they capture data on an incremental basis; is that
- 4 correct?
- 5 A. Correct.
- 6 Q. And it's on a 30-minute incremental basis?
- 7 **A.** Yes, it is.
- 8 Q. And in the Phase 0, you will be collecting
- 9 them on -- I'm a little confused because one of
- 10 your testimony, you said it was 30 minutes and
- 11 another one, you said it was 15. Which is it going
- 12 to be?
- 13 A. So I -- here's -- the RFI, the vendors had
- 14 to submit proposals that showed they were capable
- 15 of submitting at 15-minute intervals. Phase 0
- 16 would be at 30-minute intervals because that's what
- 17 we could technically get to from an IT solution.
- 18 Q. Okay. And you said, I believe, that the --
- 19 one of the benefits of going to the AMI would give
- 20 flexibility for customers under the switching
- 21 rules; is that correct?
- 22 A. Correct.

- 1 Q. Do you know how often members of railroad
- 2 class have been involved in switching rules?
- 3 **A.** I do not.
- 4 Q. And you said another benefit was that it
- 5 would reduce the field trips for enrollment; is
- 6 that correct?
- 7 A. Correct.
- 8 Q. Do you know --
- 9 A. For enrollment with a retail electric
- 10 supplier.
- 11 Q. And do you know how many field trips you've
- 12 made for the railroad class members?
- 13 **A.** I do not.
- 14 Q. And you were -- the other thing you talked
- 15 about was that there were benefits because there
- 16 would be a reduction in the amount of estimated
- 17 bills; is that correct?
- 18 A. That is correct.
- 19 Q. Do you know how many estimated bills were
- 20 issued in the last 24 months for the members of
- 21 railroad class?
- 22 A. I do not know how many submitted bills

- 1 there have been.
- I do know that for those customers, if
- 3 we do not have time periods for every half-hour
- 4 interval, then manual work is required to go and
- 5 determine how to get those reads.
- 6 Q. Okay. And you stated that one of the
- 7 benefits of this AMI program is that customers can
- 8 move their usage from a higher cost to a lower-cost
- 9 usage period?
- 10 A. Did I say that?
- 11 Where did I say that?
- 12 Q. I believe in Exhibit 23 at Page 6, Line
- 13 130.
- 14 **A.** Okay.
- 15 Yes. Okay. Unnecessary usage. Reduce
- 16 unnecessary usage or move higher-cost usage to
- 17 lower-cost periods of the day.
- 18 Q. That would be -- so that would work where a
- 19 customer could, for example, shift their load in
- 20 some way; is that correct?
- 21 A. Yes.
- 22 Q. So, for example, a manufacturing customer

- 1 could maybe not put a full shift on during certain
- 2 parts of the day; is that correct?
- 3 A. That would be one way.
- 4 Q. And when is the -- generally, on the ComEd
- 5 system, the higher-cost usage periods?
- 6 A. Within a day?
- 7 **Q.** Yes.
- 8 A. Usually, peak periods are in the afternoon.
- 9 Q. Do you know what time in the afternoon?
- 10 A. I would not be precise. So somebody else
- 11 would be better to answer that question.
- 12 Q. And would you agree with me that, for
- 13 example, the railroad class, which has the CTA and
- 14 Metra, that they have to run their computer trains
- 15 at the times the commuters want to use them; would
- 16 you agree with that?
- 17 A. Correct.
- 18 Q. So they would not be able to shift load and
- 19 tell commuters, well, we want can't pick you up at
- 20 8:00 in the morning or drop you off at 5:00 in the
- 21 afternoon; would you agree?
- 22 A. I guess I don't know -- I would assume that

- 1 they -- you're not able to change customer
- 2 behavior.
- 3 Q. Well, let me try it another way.
- 4 If the CTA started running their full
- 5 eight-car train sets at 3:00 in the morning and ran
- 6 them every four minutes, as they do during rush
- 7 hour, but during rush hour ran no trains, that
- 8 would not be a benefit to the customers, would it?
- 9 A. That's correct, but I don't know that rush
- 10 hours coincide with system peaks.
- 11 **Q.** Right.
- 12 The point is that the CTA certainly is
- 13 limited in how much it can shift load because of
- 14 the type of service it provides; would you agree?
- 15 A. For the running of the trains, I would
- 16 agree.
- 17 Q. For tracks and power, yes.
- 18 JUDGE HILLIARD: You have to say yes, ma'am, or
- 19 no.
- 20 THE WITNESS: Okay. Yes.
- 21 JUDGE HILLIARD: You didn't.
- 22 THE WITNESS: Yes.

- 1 BY MR. BALOUGH:
- 2 Q. Okay. In your testimony, you talk about
- 3 the home area networks.
- 4 Now, the home area network, that's on
- 5 the consumer side of the meter, would that not be?
- 6 A. That's correct.
- 7 Q. And they would -- they would connect to
- 8 smart devices located in the home; is that correct?
- 9 A. Yes.
- 10 Q. Now, would ComEd itself connect to the home
- 11 area network?
- 12 A. The proposal would be to have a system that
- 13 would enable -- would support that chip, but it is
- 14 not our proposal that that chip be part of the
- 15 meter.
- 16 Q. Would the chip then have to be installed by
- 17 the customer at a later point in time?
- 18 A. Well, could be the customer could be a
- 19 service provider. Could be that there's another
- 20 alternative not yet envisioned that would take that
- 21 service into the home.
- 22 Q. But that's not a service that ComEd would

- 1 provide?
- 2 A. Not as far as I know right now.
- 3 Q. And you said in your testimony that,
- 4 currently, you were not including any provisions
- 5 for home plugs; is that correct?
- 6 A. I'm sorry. For what?
- 7 Q. Home plug.
- 8 A. I don't think I know what that is.
- 9 You'll have to --
- 10 Q. Well, if you look at page -- Exhibit 23 at
- 11 Page 12, Line 256, I think you talk about it.
- 12 A. I said home plug?
- Oh, I'm sorry. Home plug or -- I'm used
- 14 to -- right. Yes. It's a product. Correct, we
- 15 are not.
- 16 Q. And home plug is an Ethernet class type
- 17 network, is it not?
- 18 A. That, I don't know. I couldn't tell -- I
- 19 couldn't -- I don't know the specifics. I just
- 20 know what the technology enables.
- 21 Q. Okay. And, likewise, Zigby (phonetic),
- 22 that is a wireless solution?

- 1 A. Right. They're communications devices,
- 2 yes.
- 3 Q. And they're wireless; is that correct?
- 4 A. I assume they are. I do not know.
- 5 Q. You don't know?
- Now, is it possible, for example, if you
- 7 start talking about using Zigby, your other
- 8 programs, that you could combine, for example,
- 9 electric, gas and water meters for reading?
- 10 A. I don't know that you need that technology
- 11 to do that.
- 12 Q. Well, let me phrase it a different way.
- 13 Has ComEd talked to, for example, either
- 14 the gas or water suppliers in the area to have
- 15 smart meters for all three in one?
- 16 A. Yes, we have -- well, we have talked with
- 17 the City water department. We have talked with
- 18 representatives from NI-Gas, Nicor. We have not
- 19 talked with Peoples.
- 20 We have been exploring the possibility
- 21 of having the communication infrastructure as part
- 22 of the AMI technology that would allow that.

- 1 Q. And would there be then a cost sharing with
- 2 the other utilities?
- 3 A. We haven't gotten that far on the
- 4 discussions.
- 5 Q. And the AMI technology that you're talking
- 6 about in this case, that would allow broadband
- 7 access; is that correct?
- 8 A. One of the proposals was -- included
- 9 broadband.
- 10 Q. And is it a proposal that ComEd has -- I'm
- 11 not sure whether it's on or off the table -- the
- 12 one you talk about, does that have the broadband
- 13 capability?
- 14 A. The -- the proposal that we modeled
- 15 supports an architecture that would enable other
- 16 components of the small grid. I cannot remember
- 17 specifically if it is broadband, but it is a robust
- 18 technology.
- 19 Q. And as part of that robust technology with
- 20 broadband, if broadband is offered, would that be
- 21 as part of the regulated or unregulated portion of
- 22 the ComEd system?

- 1 A. Well, we haven't gotten anywhere near
- 2 making that decision of, you know, what the
- 3 infrastructure is.
- 4 Q. And I believe in your testimony, you say
- 5 that under Phase 0, the number of meter readers
- 6 will be reduced by 20 during the implementation; is
- 7 that right?
- 8 A. Approximately 20, yes.
- 9 Q. And that would be a corresponding reduction
- 10 in the number of vehicles that would be operated?
- 11 A. Correct.
- 12 Q. And I believe you say that when the
- 13 deployment of AMI is complete, the ComEd fleet of
- 14 vehicles will be reduced by over 400; is that
- 15 right?
- 16 A. That's right.
- 17 Q. And I think you testified that the
- 18 elimination of 400 vehicles is an environmental
- 19 benefit of AMI?
- 20 A. That's correct. I did.
- 21 Q. And fewer vehicles on the road mean reduced
- 22 fossil fuel emissions?

- 1 A. Yes.
- 2 Q. And, in fact, you quantified that. You
- 3 said that eliminating just one vehicle removes 2.7
- 4 metric tons of CO_2 of each year; is that right?
- 5 A. I believe that's correct.
- 6 Q. So you would agree then that each vehicle
- 7 taken off the road or not driven, for example, for
- 8 commuting would reduce CO, and greenhouse gases as
- 9 well?
- 10 A. I would assume this would be true.
- 11 JUDGE HILLIARD: Is this direct or cross? I
- 12 mean, I don't -- what's your point here?
- MR. BALOUGH: What's my point? My point is --
- 14 let me just ask the last question.
- 15 BY MR. BALOUGH:
- 16 Q. In ComEd's -- would you agree then that
- 17 the -- any proposal that would keep, for example,
- 18 mass transit from having to increase their -- their
- 19 rates in response to ComEd would have an
- 20 environmental benefit similar to what you're
- 21 talking about in your testimony?
- 22 A. I'm not sure the link to the subject of my

- 1 testimony, but that sounds true.
- 2 MR. BALOUGH: Okay. That's all I have.
- JUDGE HILLIARD: Next, please.
- 4 CROSS-EXAMINATION
- 5 BY
- 6 MR. FOSCO:
- 7 Q. Good afternoon, Ms. Clair.
- 8 A. Hi.
- 9 Q. Carmen Fosco on behalf of staff. I have
- 10 just a few questions. I think a lot of my
- 11 questions are resolved by what I think I heard you
- 12 say earlier.
- 13 It's your understanding that ComEd is
- 14 not proposing approval of the specific smart grid
- 15 projects; is that correct?
- 16 A. Correct.
- 17 Q. When you were questioned by Ms. Lusson, you
- 18 had a couple of questions about Phase O and how
- 19 that might work into the new two-year process.
- 20 Could Phase 0 be a two-year project
- 21 or -- it's currently a one -- let me ask it this
- 22 way:

- Currently, Phase O is a one-year
- 2 project, correct?
- 3 A. That's correct.
- 4 Q. Could it be a two-year project?
- 5 A. I'm not sure what -- what you mean.
- 6 Q. Well, could Phase 0 be a plan that takes
- 7 two years instead of just one year?
- 8 A. The -- the way we have envisioned it, the
- 9 deployment would be over a four- or five-month
- 10 period, and then there would be an amount of time
- 11 to gather and analyze -- and analyze the data.
- 12 Through the stakeholder process, that
- 13 could be longer or shorter. However, you get into
- 14 the position of some customers having the
- 15 technology and not others.
- 16 Q. Okay. Thank you.
- I believe you also testified -- I wasn't
- 18 sure if it was limited to the AMI project or all
- 19 the smart grid projects, but I believe you said it
- 20 was your understanding they were not submitted to
- 21 ComEd's capital budget process?
- 22 A. What I said was for the AMI project, we've

- 1 got -- we obtained approval of the ComEd management
- 2 committee to do the work for the business case; but
- 3 since we have not asked to proceed with the
- 4 project, we've not taken it through the capital
- 5 budgeting process.
- 6 Q. Okay. Was a proposal ever made to consider
- 7 it -- to consider AMI outside of Rider SMP?
- 8 A. In this year?
- 9 Q. In any prior year.
- 10 A. Yeah. So the 2005 business case, which
- 11 actually was more of an AMR than an AMI, but it was
- 12 a business case, nonetheless, in the beginning
- 13 stages of the budgeting process was submitted with
- 14 a cost benefit analysis that existed at the time
- 15 and it was not approved.
- 16 MR. FOSCO: Okay. Thank you.
- I have no further questions.
- 18 JUDGE HILLIARD: Next, please.
- 19 CROSS-EXAMINATION
- 20 BY
- 21 MR. TOWNSEND:
- 22 Q. Good afternoon, Ms. Clair.

- 1 A. Hi.
- 2 Q. Chris Townsend appearing on behalf of the
- 3 coalition to Request Equitable Allocation of Costs
- 4 Together or REACT.
- 5 Are you familiar with REACT?
- 6 A. I've heard the name.
- 7 Q. And you know that REACT includes some of
- 8 ComEd's largest customers as well as retail
- 9 electric suppliers who are interested in serving
- 10 small commercial and residential customers?
- 11 A. Actually, I didn't, but I'll accept that
- 12 that's what it is.
- 13 Q. Okay. Would you agree that ComEd favors
- 14 the development of a competitive retail electric
- 15 market?
- 16 **A.** Yes.
- 17 Q. Would you agree that avoiding unnecessary
- 18 cross subsidies among classes is an important part
- 19 of fostering a healthy competitive market?
- 20 A. I actually can't answer that.
- 21 Q. One of the aspects of a competitive market
- 22 that ComEd has recognized is that a competitive

- 1 market encourages technological innovation,
- 2 correct?
- 3 **A.** Yes.
- 4 Q. Would you agree that, particularly, for
- 5 ComEd's largest customers in Illinois, there's been
- 6 an active and robust competitive market for
- 7 electricity for some number of years now?
- 8 A. Yes, I would.
- 9 Q. And many of those large customers have
- 10 embraced various technological innovations, haven't
- 11 they?
- 12 A. That, I don't know.
- 13 Q. You don't know whether or not large
- 14 customers have invested in technological
- 15 innovations?
- 16 A. Correct. I don't.
- 17 Q. Can you turn to your surrebuttal testimony
- 18 at Lines 250 through 254, please. Let me know when
- 19 you're there.
- 20 **A.** I have it.
- 21 Q. Line 250 to 254.
- 22 **A.** 250 to 254.

- 1 MR. RIPPIE: Thank you.
- 2 BY MR. TOWNSEND:
- 3 Q. There, you suggest that Mr. Fults'
- 4 references to larger customers --
- 5 A. Right.
- 6 Q. -- that have installed --
- 7 A. Advanced metering.
- 8 Q. Advanced metering.
- 9 A. I didn't think advanced metering equipment
- 10 when you used the general term "invest in
- 11 technologies."
- 12 Q. Okay. So would you amend your answer now?
- 13 Would you agree then that --
- 14 A. I would agree that larger customers have --
- 15 have invested in advanced metering technologies
- 16 certainly more than residential customers have.
- 17 Q. All right. And in your surrebuttal
- 18 testimony, you testify that few residential and
- 19 small commercial customers have any equipment
- 20 outside of their standard meter, correct?
- 21 A. That's correct.
- 22 Q. And you pointed out that the residential

- 1 and small commercial customers represent
- 2 approximately 99 percent of the customer
- 3 population, right?
- 4 A. Yes.
- 5 Q. So 99 percent of the customer population
- 6 does not have any advanced metering equipment of
- 7 any kind, correct?
- 8 A. That's what would follow, yes.
- 9 Q. So 99 percent of the customer population
- 10 has never invested a cent in advanced metering
- 11 equipment, correct?
- 12 A. If that's what that says.
- 13 Q. And would you agree that installation of
- 14 that kind of technology can be expensive?
- 15 A. Well, it depends.
- 16 Q. It can be expensive, right?
- 17 **A.** Yes.
- 18 Q. In terms of paying for Rider SMP or paying
- 19 the charges under Rider SMP for the AMI project,
- 20 the larger customer that previously invested in
- 21 advanced metering technology and a customer that
- 22 never invested a cent are both treated the same,

- 1 correct?
- 2 A. I'm not sure what you mean by that.
- 3 Q. Under Rider SMP as proposed by ComEd -- you
- 4 understand that rider, correct?
- 5 **A.** Yes.
- 6 Q. A customer who has already invested in
- 7 advanced metering technology is treated identical
- 8 to a customer who has not installed advanced
- 9 metering technology, correct?
- 10 A. I don't think so.
- 11 Q. Is there a credit that would be given to a
- 12 customer who's already installed advanced metering
- 13 technology?
- 14 A. Well, I don't know that there's a credit,
- 15 but the -- if the metering technology is deployed
- 16 across all 4 million -- 4.1 million meters, then
- 17 absent riders that exist for a different reason,
- 18 the rider to get the AMI meter would be the same
- 19 for all customers.
- 20 And I don't think -- I don't know that
- 21 larger customers would continue to pay for some of
- 22 the things that they pay for today with them, I

- 1 guess.
- 2 Q. You don't know if they would pay for things
- 3 that aren't tariffed, do you?
- 4 A. I don't understand the question.
- 5 Q. When you said that they wouldn't pay for
- 6 other things, what is it that you're talking about?
- 7 A. So if they paid equipment -- if they paid
- 8 metering charges today for the metering equipment
- 9 that they have, when all 4.1 million customers have
- 10 the new AMI technology and they are all paying for
- 11 that, I would assume that those customers are not
- 12 paying for the technology -- the metering equipment
- 13 that they have today.
- 14 Q. So they would be forced to give up the
- 15 existing technology that they're used to in order
- 16 to take the service under Rider SMP's AMI project?
- 17 A. Well, I don't believe that the -- I believe
- 18 the AMI technology will give them the same
- 19 functionality that they have today and the
- 20 increased benefits that come from the AMI
- 21 technology.
- 22 But I have no opinion on whether or not

- 1 a customer would not be allowed to do something
- 2 under a different tariff that they do today.
- 3 Q. Customers have been have installed advanced
- 4 metering not just through ComEd, correct? They've
- 5 installed it through other suppliers as well?
- 6 A. Advanced metering?
- 7 Q. Yes. They can install advanced metering on
- 8 their side --
- 9 A. On their side, yes.
- 10 Q. And a number have done that, correct?
- 11 A. I would have no knowledge of that.
- 12 Q. If a customer has installed advanced
- 13 metering on its side of the meter, that customer's
- 14 treated the same under Rider SMP's AMI project as a
- 15 customer that has not installed advanced metering
- 16 on its side of the meter, correct?
- 17 A. Well, from a utility perspective, our
- 18 service stops at the meter. So anything that the
- 19 customer does that's past our equipment I would
- 20 really not have a comment on.
- 21 Q. Yeah, and I'm not asking you to comment on
- 22 it. I'm just asking if that customer is treated

- 1 the same under Rider SMP regardless of whether or
- 2 not it has installed advanced metering equipment on
- 3 its side of the meter?
- 4 A. The -- all customers would be treated the
- 5 same in terms of their metering equipment --
- 6 Q. And their charges, correct?
- 7 A. -- on the ComEd -- ComEd-provided
- 8 equipment.
- 9 **Q.** There's no discount for a customer who has
- 10 installed advanced metering on its side of the
- 11 meter, correct?
- 12 MR. RIPPIE: The question has been asked and
- 13 answered.
- 14 MR. TOWNSEND: I agree it's been asked. I'm not
- 15 sure that it's been answered.
- 16 MR. RIPPIE: Yeah, it was.
- 17 MR. TOWNSEND: Can you stipulate to the answer,
- 18 Mr. Rippie?
- 19 Is the answer that there is no discount?
- 20 MR. RIPPIE: She said that she wasn't aware of
- 21 it. And, you know, frankly, we're spending a lot
- 22 of time about rate design, which is not the scope

- 1 of Ms. Clair's testimony.
- I haven't objected yet, but I'm going to
- 3 next.
- 4 JUDGE HILLIARD: I think you made your point,
- 5 Mr. Townsend.
- 6 BY MR. TOWNSEND:
- 7 Q. This morning, Mr. Mitchell testified that
- 8 ComEd's rates should be designed to be fair. Do
- 9 you agree that ComEd's rates should be designed to
- 10 be fair?
- 11 A. Yes.
- 12 Q. Did ComEd present any analysis of the types
- 13 of systems that ComEd's larger customers have
- 14 already installed, the advanced metering systems?
- 15 A. I don't understand the question.
- 16 Q. Did ComEd present any study or analysis of
- 17 the types of advanced metering systems that ComEd's
- 18 larger customers already have installed?
- 19 A. You mean in this rate case?
- 20 **Q.** Yes.
- 21 A. I -- I really only know about the AMI and
- 22 demand response portions of the SMP rider. I am

- 1 not the right person to answer about any other
- 2 studies.
- 3 Q. Are you generally familiar with ComEd's
- 4 original competitive declaration proceeding,
- 5 Docket 02-0497?
- 6 A. The -- I'm generally familiar. You'd have
- 7 to remind me of -- this is over-one-meg customers?
- 8 Q. The over-three-meg customer.
- 9 A. Over-three meg.
- 10 Q. In that proceeding, ComEd was seeking to
- 11 discontinue its obligation to provide standard
- 12 bundled service to customers with demands over
- 13 three megawatts, correct?
- 14 A. That's what competitive declaration
- 15 (phonetic) is, yes.
- 16 Q. And in making that request in 2002, ComEd
- 17 maintained that the over-three-megawatt customers
- 18 had taken active steps to better understand and
- 19 manage their electricity usage, correct?
- 20 A. I have no idea. I haven't read the -- I
- 21 have not read that case.
- 22 Q. Were you familiar with that case at the

- 1 time it was presented?
- 2 A. I don't think, in 2002, I was in a job that
- 3 was -- had intimate knowledge of regulatory
- 4 proceedings.
- 5 Q. Are you familiar with Rider CB,
- 6 consolidated billing?
- 7 A. Yes, I am.
- 8 Q. When was that first introduced?
- 9 A. I can't answer that. '90s. Sometime in
- 10 the '90s.
- 11 Q. If I presented you with the tariff for
- 12 Rider CB, would that refresh your recollection?
- 13 JUDGE HILLIARD: Why don't you give her a date
- 14 subject to check.
- 15 BY MR. TOWNSEND:
- 16 Q. Would you accept, subject to check, that it
- 17 was effective as of September 6th, 1996?
- 18 A. Yes, I would.
- 19 Q. And would you agree that Rider CB allowed
- 20 ComEd to treat geographically disbursed customers
- 21 with many separate locations as a single customer?
- 22 A. Yes, I would.

- 1 Q. And did ComEd continue Rider CB following
- 2 the passage of the 1997 Act?
- 3 A. Yes, I believe it did.
- 4 Q. Can you turn to your surrebuttal testimony
- 5 at Lines 293 to 99 and let me know when you're
- 6 there.
- 7 **A.** Okay.
- 8 Q. And there, you're responding to Mr. Fults'
- 9 claim that the demand response SMPs are
- 10 duplicative, correct?
- 11 A. Correct.
- 12 Q. And Mr. Fults testified that, quote, Many
- 13 nonresidential customers are already participating
- 14 in PJM's demand response programs through either
- 15 ComEd or retail energy suppliers, correct?
- 16 A. Yes.
- 17 Q. And then your response to that is -- the
- 18 question asks, Is he correct? And you respond, No.
- Now, do you disagree with the factual
- 20 statement that many nonresidential customers are
- 21 already participating in PJM's demand response
- 22 programs?

- 1 A. I disagree that the DR SMPs are
- 2 duplicative.
- 3 Q. Okay. But you do believe that many
- 4 nonresidential customers are already participating
- 5 in PJM's demand response programs, correct?
- 6 A. Well, resident -- or our nonresidential
- 7 customers are participating in them. I don't -- I
- 8 don't know about many.
- 9 Q. Do you know one way or another the number?
- 10 A. No, I just know that there are
- 11 participants.
- 12 Q. Is there a witness that you can think of
- 13 that would be able to respond to that?
- 14 A. I don't know.
- 15 Q. Okay. You're not familiar with the
- 16 contracts between nonresidential customers and
- 17 their RESes, are you?
- 18 A. Between nonresidential customers and their
- 19 RESes? No.
- 20 Q. So when you say in that answer that
- 21 customers already participating in demand response
- 22 programs won't benefit as a result of avoided

- 1 energy purchases and reduced energy charges, you're
- 2 not basing that upon actual knowledge of their
- 3 contract, correct?
- 4 A. Correct. I don't have knowledge of their
- 5 contract.
- 6 Q. Is it possible that customers who have a
- 7 contract with a RES might not see any benefit?
- 8 A. I don't know.
- 9 Q. So you don't know whether customers who are
- 10 already participating in demand response programs
- 11 will benefit as a result of avoided energy
- 12 purchases and reduced capacity charges?
- 13 A. I'm sorry. Is your question about the
- 14 specific customers who are taking service from a
- 15 RES?
- 16 **Q.** Yes.
- 17 A. So I've testified that since I don't know
- 18 what their contracts are, I don't know the impact
- 19 on their energy purchase price cost.
- 20 Q. And you, likewise, don't know the impact on
- 21 their capacity charges, correct?
- 22 A. Correct.

- 1 Q. To the extent that there are system
- 2 benefits to demand response, would you agree that
- 3 the larger customers who already have demand
- 4 response programs are already providing those
- 5 system benefits?
- 6 A. For themselves, yes.
- 7 Q. As well as for the system as a whole,
- 8 correct?
- 9 A. Correct.
- 10 Q. Would you agree that as more load is added
- 11 to curtailment programs, all else being equal, that
- 12 the per-megawatt value of the curtailable load
- 13 decreases?
- 14 A. I'm sorry. Could you say the last part
- 15 again?
- 16 Q. It's a question with regards to supply and
- 17 demand. If there's more --
- 18 A. No, I just didn't -- the question --
- 19 **Q.** I'm sorry.
- 20 So that the question was, would you
- 21 agree that as more load is added to a curtailment
- 22 program, all else being equal, the per-megawatt

- 1 value of the curtailable load decreases?
- 2 A. I would agree.
- 3 Q. Can you turn in your surrebuttal testimony
- 4 to Lines 311 through 332. Let me know when you're
- 5 there.
- 6 A. I'm there.
- 7 Q. And there, you comment on the allocation of
- 8 what React witness Mr. Merola calls customer care
- 9 costs, correct.
- 10 A. Correct.
- 11 Q. And these costs are the costs related to
- 12 billing, customer support, call center operations,
- 13 credit and collections, correct?
- 14 A. That's correct.
- 15 Q. Has ComEd performed any analysis regarding
- 16 how other utilities allocate between their supply
- 17 customers and delivery services customers?
- 18 A. I have not.
- 19 Q. Do you know of any other witness that has?
- 20 A. Not to my knowledge.
- 21 Q. Is it your position that customer care
- 22 costs are necessary delivery services costs?

- 1 A. Absolutely.
- 2 Q. Is it your position that 100 percent of the
- 3 customer care costs are attributable to the
- 4 delivery services function?
- 5 A. Of the customer care cost?
- 6 **Q.** Yes.
- 7 A. I'm sorry. And by "customary care," you
- 8 mean -- you mean the whole inclusion of things or
- 9 you mean call center services?
- 10 Q. Again, I believe that call center services
- 11 were included within the definition of customer
- 12 care costs. To the extent they are not, then --
- 13 A. Right. Did I call these customer care
- 14 costs?
- 15 (Change of reporters.)
- 16
- 17
- 18
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- 1 (Whereupon, there was
- a change in reporter.)
- 3 Q. The reference again, Line 316, is in
- 4 reference --
- 5 A. Oh, those are what Mr. Merola called
- 6 customer care costs.
- 7 **Q.** That's --
- 8 A. Okay. So by that definition, which in my
- 9 answer really says all the customer service costs
- 10 included, 100 percent of the costs that are
- 11 included, are required to support delivery
- 12 functions?
- 13 Q. So is it your position that 100 percent of
- 14 the customer care costs are properly attributed to
- 15 the delivery services function?
- 16 A. Yes.
- 17 Q. And 0 percent of the customer care costs
- 18 are attributed to the supply function?
- 19 A. Well, 100 percent of the costs are
- 20 necessary for the delivery service function, so
- 21 that's it.
- 22 So 100 percent of those costs are

- 1 required for delivery service functions.
- 2 Q. So is it your position that there are no
- 3 increased costs to ComEd, not even a di minimus
- 4 increase in cost associated with providing
- 5 procurement services?
- 6 MR. RIPPIE: Asked and answered.
- 7 JUDGE HAYNES: Sustained.
- 8 BY MR. TOWNSEND:
- 9 Q. Let's assume for purposes of this inquiry
- 10 that ComEd has absolutely no obligation for
- 11 procuring power for its customers.
- 12 So ComEd's sole obligation is to provide
- 13 delivery services, wire services. Okay?
- 14 And let's assume that under the
- 15 scenario, ComEd's customer care costs is exactly
- 16 \$100 million. All right? Are you all right with
- 17 that premise for that hypothetical?
- 18 A. Yes.
- 19 Q. You're saying that if ComEd had to provide
- 20 distribution services plus supply-related services,
- 21 that customer care costs would remain at exactly
- 22 \$100 million?

- 1 A. I think the only change would be in the
- 2 information technology support cost.
- 3 Q. So this is a change to your answer from
- 4 earlier that there is some customer care costs
- 5 that's appropriately attributed to the supply cost?
- 6 A. So in the question and answer on Line 316
- 7 to Line 318, the definition of customer care cost
- 8 did not include the information technology support
- 9 cost, does it?
- 10 Q. I don't see where you draw that
- 11 distinction. Can you point that out to me?
- 12 A. Well, I didn't.
- That's why when you went back and
- 14 rephrased it starting with the costs that are there
- 15 and asked me if there would be any increase, I said
- 16 IT support would increase.
- 17 I believe by the chart of accounts that
- 18 It support costs for the customer system are part
- 19 of the customer costs.
- 20 Q. Let's turn the hypothetical around now.
- 21 Let's start out with the assumption that
- 22 ComEd has both the procurement function and the

- 1 delivery services function as both.
- 2 As both of them today, and its customer
- 3 care costs are \$100 million annually. Okay?
- 4 For this hypothetical, let's assume that
- 5 tomorrow, the delivery services function disappears
- 6 from ComEd, and ComEd still has to procure
- 7 electricity for all of its customers, as it does
- 8 today, but it no longer owned and operated and
- 9 maintained the distribution system.
- Is it your position that ComEd's
- 11 customer care costs would be zero with the
- 12 exception of information technology costs?
- 13 A. I don't understand the question.
- 14 Q. Which part don't you understand?
- 15 A. So they have procurement responsibility for
- 16 what? To --
- 17 Q. For all of the same customers that they do
- 18 today?
- 19 A. Okay. Based on what?
- 20 Q. Does that make a difference?
- 21 A. Well, it does, yes, because, you know, the
- 22 delivery business is based on usage.

- 1 Most of the customer systems that are
- 2 here are here to -- support taking that usage and
- 3 translating it into prices, so I couldn't tell you
- 4 what the procurement costs would be without knowing
- 5 what the model is for how the -- you know, what we
- 6 have to support.
- 7 Q. So you would have to know the usage for the
- 8 customer, right?
- 9 A. It's your hypothetical. Would yours be
- 10 based on usage?
- 11 Q. Do you currently need to know usage in
- 12 order to be able to bill for procurement?
- 13 A. For procurement and delivery, yes.
- 14 Q. So that's not changing in the hypothetical.
- 15 Okay?
- 16 **A.** Okay.
- 17 Q. Just as now with procurement, you have to
- 18 know the usage information, so too, underneath the
- 19 hypothetical. Okay?
- 20 **A.** Auh-huh.
- 21 Q. So in that situation where ComEd is just
- 22 supplying the power, is just procuring the power,

- 1 is it your testimony that the only cost that ComEd
- 2 would have in terms of customer care is information
- 3 technology costs?
- 4 A. There would be some costs, but the
- 5 hypothetical doesn't make any sense to me, so the
- 6 answer to what you have presented saying that you
- 7 need usage to do this would mean there would be
- 8 some costs for the system, but I don't understand
- 9 how that situation would exist.
- 10 Q. You don't understand how you would have a
- 11 supply function separate from a delivery services
- 12 function?
- 13 A. Well, currently, we don't.
- I mean, in the non hypothetical world we
- 15 have a -- we supplied -- or we have customer costs
- 16 for delivery and for supply.
- 17 Q. Right. And in the hypothetical, you
- 18 separate that there's a supply function and a
- 19 delivery services function?
- 20 A. But in your hypothetical, you made none on
- 21 the other and that's not what's realistic.
- 22 Q. Isn't it possible to have one company that

- 1 would provide the wire service and one company that
- 2 would procure the energy?
- 3 **A.** Yes.
- 4 Q. Okay. That's the hypothetical.
- 5 A. Okay. And I am the procurement person?
- 6 Q. You are the procurement, yes.
- 7 A. Then, yes, I will have to have incur costs
- 8 to have to provide that function.
- 9 Q. Okay. And one of the costs that you would
- 10 incur to provide that function would include
- 11 customer care costs?
- 12 A. Correct.
- 13 Q. And those customer care costs would go well
- 14 beyond just information technology costs, correct?
- 15 **A.** Yes.
- 16 Q. What types of costs would those be?
- 17 A. All of the ones that we have currently, if
- 18 I were in that business.
- 19 Q. What is Account 903, do you know?
- 20 A. I don't have it memorized. 900s are
- 21 usually customer care costs, but I don't know the
- 22 numbers.

- 1 Q. Would you accept, subject to check, that
- 2 Account 903 is customer records and collection
- 3 expenses?
- 4 A. I would.
- 5 Q. And that is a customer care account,
- 6 correct?
- 7 **A.** Yes.
- 8 Q. And in this case, ComEd originally proposed
- 9 a supply administration charge, correct?
- 10 **A.** In this proceeding?
- 11 **Q.** Yes.
- 12 A. I don't -- again, I know the cost portion
- 13 of it. I don't know how that translates --
- 14 MR. RIPPIE: Beyond the scope of her testimony.
- 15 There is a witness who testifies in detail about
- 16 SAC in the record and what happened to it after
- 17 direct. It's not Ms. Clair.
- 18 BY MR. TOWNSEND:
- 19 Q. Well, you know about the costs associated
- 20 with supply administration, though, correct? And
- 21 that's your testimony?
- 22 A. My testimony?

- 1 Q. Yes, the cost --
- 2 **A.** No.
- 3 Q. -- the cost allocation between supply and
- 4 delivery services? That's what you're testifying
- 5 about when you were responding to Mr. Merola,
- 6 correct?
- 7 A. Well, my testimony covers the customer
- 8 costs that are associated with delivery service.
- 9 Q. Okay. And you also suggest that there are
- 10 not customer costs associated with the procurement
- 11 side, correct?
- 12 A. I believe my testimony is that the customer
- 13 costs that we incur are delivery service costs.
- 14 Q. Okay. Do you have a copy of ComEd Exhibit
- 15 12.3 that was attached to Mr. Alongi's testimony?
- 16 **A.** No.
- MR. TOWNSEND: If I may approach.
- 18 JUDGE HILLIARD: Your allotted time is almost
- 19 up.
- 20 MR. TOWNSEND: I have to admit, your Honor, that
- 21 I thought some of those questions were going to go
- 22 a little bit faster.

- 1 (Whereupon, REACT Clair Cross Exhibit No. 8 was
- 2 marked for identification.)
- 3 BY MR. TOWNSEND:
- 4 Q. I'm handing you what's being marked as
- 5 REACT Cross-Exhibit 8 just for reference. We won't
- 6 move this into evidence, but just so that the
- 7 record is clear and that is ComEd Exhibit 12.3, The
- 8 Determination of Supply Administration Charges For
- 9 Fixed-Price Customers, or if you prefer, you can
- 10 pull out your own copy.
- I ask you to turn to Page 3 of 6.
- 12 Are you there?
- 13 **A.** I am.
- 14 Q. And the second note is SAC-related cost in
- 15 Electric Supplier Services Department.
- 16 Do you see the reference to Account No.
- 17 903?
- 18 **A.** Yes.
- 19 Q. And there it's suggested in the second
- 20 column that the 2006 SAC costs in 903 were
- 21 \$112,483.00, correct?
- 22 **A.** 2006 cost in SAC, yes.

- 1 Q. What was the basis for allocating that
- 2 amount to the supply function?
- 3 MR. RIPPIE: Beyond the scope of the witness'
- 4 testimony. I'm not even sure she's ever seen the
- 5 document.
- 6 MR. TOWNSEND: If she doesn't know, she doesn't
- 7 know. She did suggest she's familiar with the
- 8 allocation and what is appropriate and not
- 9 appropriate. Minimally, it's impeachment of the
- 10 witness.
- 11 MR. RIPPIE: I disagree with you.
- 12 And I get to object when you're beyond
- 13 the scope. I don't have to wait for my witness to
- 14 tell you she hasn't seen the document before.
- MR. TOWNSEND: It's their testimony.
- 16 MR. RIPPIE: Of Mr. Alongi and Dr. Jones.
- 17 JUDGE HILLIARD: Sustained.
- 18 BY MR. TOWNSEND:
- 19 Q. Have you ever seen this document before?
- 20 **A.** No.
- 21 Q. Did you know that there were proposed costs
- 22 allocated to --

- 1 (Whereupon, there was
- 2 a brief interruption
- 3 by telephone.)
- 4 JUDGE HILLIARD: Please repeat your last
- 5 question, Mr. Townsend.
- 6 BY MR. TOWNSEND:
- 7 Q. So you were unaware that ComEd in this case
- 8 had proposed to allocate some 903 costs to the
- 9 supply function?
- 10 A. I was unaware.
- 11 The Electric Supplier Services
- 12 Department is not one of the departments in the
- 13 customer operations, so I would really have had no
- 14 reason to know.
- 15 Q. Is it your testimony that employees in the
- 16 Call Center do not have to be trained any
- 17 differently to answer questions related to supply
- 18 than they do to answer questions for delivery
- 19 services?
- 20 A. That would be my testimony, yes.
- 21 Q. So for if a residential customer calls up
- 22 the ComEd Call Center and asks, "How does ComEd

- 1 procure power for me and all other residential
- 2 customers?" Do you believe that the Call Center
- 3 employee would be able to answer that question?
- 4 A. Yes.
- 5 Q. And under ComEd's current accounting
- 6 system, that employee's salary is completely
- 7 recorded as a delivery services expense, correct?
- 8 A. Correct.
- 9 Q. And the cost of the software to establish
- 10 the Call Center is 100 percent delivery services,
- 11 correct?
- 12 A. It's my understanding, yes.
- 13 Q. The training time for the Call Center
- 14 employee to know how to answer that question, 100
- 15 percent delivery services, correct?
- 16 A. Correct.
- 17 Q. The building that the Customer Call Center
- 18 is in, 100 percent delivery services?
- 19 A. I assume.
- 20 Q. The underlying real estate, 100 percent
- 21 delivery services?
- MR. RIPPIE: We're way beyond the testimony.

- 1 You're down to general plant, Counsel.
- 2 BY MR. TOWNSEND:
- 3 Q. All costs associated with that employee
- 4 answering that question are delivery services costs
- 5 underneath ComEd's system, correct?
- 6 **A.** Yes.
- 7 MR. TOWNSEND: No further questions.
- 8 JUDGE HILLIARD: Next questioner please.
- 9 MS. FONNER: I have not made my appearance yet
- 10 for the record today. If I might do that first,
- 11 your Honors.
- 12 Cynthia Fonner, Constellation New
- 13 Energy, Inc., 550 West Washington, Suite 300,
- 14 Chicago, Illinois 60661.
- 15 CROSS-EXAMINATION
- 16 BY
- 17 MS. FONNER:
- 18 Q. Good afternoon, Ms. Clair.
- 19 A. Good afternoon.
- 20 Q. I want to turn to your rebuttal testimony,
- 21 if you would. I'm on Exhibit 23. Page 7 at Lines
- 22 136 to 140.

- 1 **A.** Okay.
- 2 Q. That indicates that in Phase Zero, ComEd
- 3 anticipates that 30-minute data will be provided on
- 4 a daily basis, correct?
- 5 **A.** Yes.
- 6 Q. And my understanding from your discussion
- 7 with Mr. Robertson earlier that it is your intent
- 8 that ComEd would receive those 30-minute interval
- 9 data at the same time that RESs do the following
- 10 day; is that correct?
- 11 A. That's correct.
- 12 Q. You had indicated that the increment of
- 13 data may change after Phase Zero to be either
- 14 15-minute or hourly data?
- 15 A. Those were examples, but, yes, that's what
- 16 my testimony says.
- 17 Q. And what would be the considerations of the
- 18 results of Phase Zero that would lengthen the time
- 19 period, the interval, that you would provide that
- 20 data to RESs and curtailment providers?
- 21 A. Through Phase Zero, we will get actual
- 22 customer behavior in response to these signals.

- It was my thought that, as I said, it
- 2 could be 15 minutes or an hour that we, really
- 3 meaning the stakeholders, including our retail
- 4 electric suppliers, saw what customer behavior was,
- 5 it would be input for whether more frequent
- 6 intervals are needed or whether less frequent
- 7 intervals might satisfy the customer and the
- 8 market.
- 9 Q. And would that be true for the time period
- 10 in which that data was provided, such that ComEd
- 11 would consider providing the data more frequently
- 12 than the following day?
- 13 A. That, actually, would be a subject of
- 14 discussion, too; although, as I said in my previous
- 15 answer, there are significant costs attached to
- 16 moving that timetable up.
- 17 Q. But Commonwealth Edison is not foreclosed
- 18 from that possibility and would be willing to
- 19 discuss that with all the stakeholders in the
- 20 collaborative process should the ICC order that?
- 21 A. Yes.
- 22 Q. Moving to your surrebuttal testimony, if

- 1 you would, ComEd Exhibit 38 on Page 11, Lines 236
- 2 to 240. At that point you talk about:
- 3 "Its ComEd's intention to
- 4 provide the data at no additional
- 5 cost to our customers during
- 6 Phase Zero."
- 7 That is true for retail electric
- 8 suppliers, as well; is that correct?
- 9 **A.** Yes.
- 10 Q. And by saying "Phase Zero," are you
- 11 suggesting that Commonwealth Edison would charge
- 12 its customers, retail electric suppliers or
- 13 curtailment providers, beyond Phase Zero for that
- 14 data?
- 15 A. No. That was actually -- it is not free of
- 16 charge today in all instances, so in Phase Zero, it
- 17 would be provided free of charge.
- 18 Q. And beyond Phase Zero, Phase 1 then, you
- 19 would be charging customers for access to data that
- 20 they were essentially paying for through Rider SMP?
- 21 A. Sorry. I'm not communicating.
- The reference for free of charge in

- 1 Phase Zero meant in contrast to today some
- 2 customers pay for that information.
- When we roll -- when we begin the
- 4 roll-out of AMI, that data would be free of charge.
- 5 Q. And in subsequent deployments, if you will,
- 6 that data would still be free of charge?
- 7 **A.** Yes.
- 8 MS. FONNER: May I approach?
- 9 JUDGE HILLIARD: Yes.
- 10 (Whereupon, CNE Deposition Cross Exhibit No. 1 was
- 11 marked for identification.)
- 12 BY MS. FONNER:
- 13 Q. You have before you what is marked CNE
- 14 Exhibit Cross 1, which is ComEd's response to CNE
- 15 Data Request 1.02.
- 16 Do you see that?
- 17 **A.** Yes.
- 18 Q. The partial response under Subpart B
- 19 indicates that:
- 20 "Access to functionality by
- 21 customers and agents including
- 22 authorized suppliers may require

- 1 the use of particular compatible
- technology, hardware, software,
- 3 et cetera. This will vary by
- 4 each specific function provided."
- 5 Do you see that?
- 6 A. I do.
- 7 Q. Do you -- I believe you indicated to
- 8 Mr. Townsend that it was ComEd's intent that any
- 9 deployment be competitively neutral; is that
- 10 correct?
- 11 A. Yes.
- 12 Q. And would you agree that the technology
- 13 software and hardware is something that would be of
- 14 import to retail electric suppliers and curtailment
- 15 providers?
- 16 **A.** Yes.
- 17 Q. Would you, therefore, agree that the
- 18 selection of that platform; such as, the
- 19 technology, hardware, and software for Phase Zero
- 20 should be with the needs of retail electric
- 21 suppliers and curtailment providers in mind?
- 22 A. That would be one of the criteria.

- 1 MS. FONNER: Thank you.
- Nothing further.
- 3 JUDGE HILLIARD: Next questioner please.
- 4 MS. SODERNA: CUB will not need to do any cross.
- 5 JUDGE HILLIARD: Thank you.
- 6 Next questioner please.
- 7 CROSS-EXAMINATION
- 8 BY
- 9 MR. COFFMAN:
- 10 Q. Good afternoon, my name is John Coffman.
- 11 I am representing AARP here today. I?
- 12 **A.** Okay.
- 13 Q. Would it be fair to say, Ms. Clair, that
- 14 many of the benefits that you describe in your
- 15 testimony, that is benefits to customers, would
- 16 require those customers to purchase some product or
- 17 enroll in some program?
- 18 A. No, it would not be necessary.
- 19 Q. Are there any of the benefits that you
- 20 describe requiring a customer to take any action in
- 21 order to take advantage of that benefit?
- 22 A. Well, "take any action" is a pretty broad

- 1 term.
- In order to get some of the benefits
- 3 that would be created by the additional
- 4 information, a customer might have to take actions
- 5 to alter their usage to gain benefit from it.
- 6 Q. Are any of the benefits described in your
- 7 testimony benefits that would also be -- would
- 8 involve an additional fee or charge to ComEd in
- 9 order to take advantage of that benefit?
- 10 A. It would only be whatever the tariff amount
- 11 of the SMP relative to AMI would be.
- 12 Q. In preparing for this case, did you do any
- 13 research on other utilities that have invested in
- 14 AMI or Smart Grid technologies?
- 15 A. We've had discussions with people from
- 16 other utilities, yes.
- 17 Q. Are you aware of any other utility that has
- 18 a tariff with a single-issue ratemaking mechanism,
- 19 such as the SMP?
- 20 MR. RIPPIE: I object to the legal
- 21 characterization.
- 22 JUDGE HILLIARD: She can answer, if she knows

- 1 the answer.
- 2 THE WITNESS: I did not -- I discussed operating
- 3 costs and functionality, not cost recovery.
- 4 BY MR. COFFMAN:
- 5 Q. Okay. Let me direct you to your
- 6 Supplemental Direct Testimony, ComEd Exhibit 16.0.
- 7 On Page 1, Lines 21 to 22, you list a
- 8 benefit of enabling customers to make smarter
- 9 energy choices and take advantage of new
- 10 competitive products and services coming to the
- 11 market.
- 12 Can you describe for me by what you mean
- 13 by "new competitive products"?
- 14 A. Well, actually I've not defined those,
- 15 because they would be the new ones that would be
- 16 coming to the market. We don't have any in mind.
- 17 Q. As yet unknown, is what you're saying?
- 18 A. Correct.
- 19 Q. I want to direct you to Page 10 of this
- 20 testimony where on Line 205 and 206, you discuss
- 21 being able to provide more accurate and fewer
- 22 estimated bills to customers?

- 1 A. Yes.
- 2 Q. Do you have any data regarding ComEd's
- 3 current error rate as it -- with regard to billing?
- 4 Is that quantifiable?
- 5 **A.** Yes.
- 6 The statistics are really very low.
- 7 Billing accuracy is 99.9 something.
- 8 Our meter readers read at between 5,000
- 9 and 6,000 reads per error.
- 10 Q. Do you have any numbers with regard to
- 11 estimated bills?
- 12 A. It varies. Our meter reading performance
- 13 is around 96.6 percent on average, so the others
- 14 would be estimated bills.
- The reason I say "it varies" is in a
- 16 month like February, when weather precluded us from
- 17 being able to have our readers in the field at full
- 18 productivity, we'd have more estimated bills.
- 19 Q. I'm going to direct you now to your
- 20 corrected Rebuttal Testimony, ComEd Exhibit 23,
- 21 Page 12.
- I'm going to ask you about the paragraph

- 1 beginning on Line 254.
- 2 **A.** Okay.
- 3 Q. You talk about intelligent devices in the
- 4 home, and you end with a description of -- and I
- 5 assume there on Line 256, you mean home area
- 6 networks?
- 7 A. Yes. Oh, thank you. Yes, I do.
- 8 Q. A-R-E-A?
- 9 A. Sorry.
- 10 Q. Are you saying here that this technology
- 11 would include a functionality that would not yet be
- 12 used and useful?
- 13 A. No, because our -- the requirements for our
- 14 technology is that what we would put in would be
- 15 able to support additional functionality that would
- 16 come on the other side of the meter.
- 17 Q. And I'm, again, intrigued by your last
- 18 sentence here where you talk about new now unknown
- 19 products for the customer.
- 20 And I'm assuming like earlier these are
- 21 inventions that have not yet been realized, but are
- 22 you anticipating here that these are products that

- 1 would be regulated in any way?
- 2 A. No, I am not assuming that at all.
- 3 Q. Okay. You then on the following paragraph,
- 4 the paragraph beginning on Line 260 discuss
- 5 broadband over power lines?
- As one of the potential technologies, yes.
- 7 Q. I'm assuming that this is also a product
- 8 that you don't anticipate being regulated? It's
- 9 not regulated now in Illinois, is it?
- 10 A. I make no assumption about that.
- 11 One of the potential -- so in the AMI
- 12 solution, besides the meter, you would have the
- 13 communication infrastructure. Broadband might,
- 14 over power lines, might be one -- or is one of the
- 15 options that has been presented.
- 16 Q. Do you think it's fair for a customer who
- 17 does not need or want broadband to subsidize the
- 18 other customers who have it?
- 19 A. Well, I haven't made a selection for
- 20 broadband to do anything.
- 21 Q. Isn't it true that much of the technology
- 22 described in your testimony could also be used for

- 1 products that not only are not part of basic
- 2 electric delivery service, but are actually
- 3 products that many customers would not want or
- 4 would not use?
- 5 A. Can you say that again. I'm trying to --
- 6 Q. I'm thinking --
- 7 A. So isn't it true that what we propose
- 8 doesn't? That's the part I can't --
- 9 Q. Isn't it likely that many customers are not
- 10 going to be able to take advantage of everything
- 11 that the platform or infrastructure in place would
- 12 allow?
- 13 A. So customers will take advantage of the
- 14 opportunities provided to different extents, yes.
- 15 Q. Okay. Is ComEd's SMP Rider Proposal, does
- 16 it contemplate that any income from unregulated
- 17 services not related to the provision of electric
- 18 service could be offset against the cost before
- 19 being charge to ratepayers?
- 20 A. Well, I would only speak to the AMI, and
- 21 the demand response.
- The cost to acquire an incremental

- 1 systems would be included in the rider. The
- 2 savings that come through the deployment would be
- 3 passed onto customers.
- 4 Q. At what time? Through the rider?
- 5 A. The mechanics of the rider, those questions
- 6 are better addressed to Mr. Crumrine.
- 7 Q. Understood.
- 8 I want to direct you to Page 17 of your
- 9 rebuttal testimony. The Q and A that begins on
- 10 Line 371. There you're giving a net present value
- 11 of the estimated benefits to ratepayers as a result
- 12 of AMI deployment?
- 13 A. Yes.
- 14 Q. And that net present value is \$28 million?
- 15 A. Correct, from the utility business, yes.
- 16 **Q.** Over --
- 17 A. 16, a pay-back period of 16 years.
- 18 Q. And is there any amount of this \$28 million
- 19 that would accrue in the first year?
- 20 A. So operational savings will be achieved at
- 21 the end of the first phase of deployment.
- 22 Q. My question is: How much of the

- 1 operational savings and benefits that you see here
- 2 would be realized in the first year after
- 3 deployment?
- 4 A. Yeah, I did not do the calculations at that
- 5 level. The one that I could speak to with
- 6 certainty is the Phase Zero deployment would
- 7 probably at the end of that 200,000 installation of
- 8 meters, 20 meter readers and associated vehicles
- 9 would be eliminated.
- 10 Q. And would that likely be in the first year?
- 11 A. By the end of the first year, I would say,
- 12 yes.
- 13 Q. And is it possible that those savings could
- 14 be flowed back through the SMP Rider?
- 15 A. Again, you would have to ask Mr. Crumrine
- 16 about the rider.
- 17 MR. COFFMAN: That's all I have.
- 18 Thank you.
- 19 JUDGE HILLIARD: Next questioner please.
- 20
- 21
- 22

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MR. MUNSON:
- 4 Q. Good afternoon, Ms. Clair. Mike Munson on
- 5 behalf of BOMA Chicago.
- 6 I'll try to skip through here.
- 7 You've agreed that and you have stated
- 8 that AMI is a foundational step for a Smart Grid?
- 9 A. Yes.
- 10 Q. You would agree that AMI is a foundation of
- 11 a Smart Grid vision because AMI provides a utility
- 12 and customers with better information in which to
- 13 make decisions?
- 14 A. Yes.
- 15 Q. You would also agree that providing
- 16 information to customers assists those customers in
- 17 making energy-efficient decisions?
- 18 A. It would assist them in that, yes.
- 19 Q. You would also agree that providing
- 20 information to customers can effect the economics
- 21 of energy or capital improvements?
- 22 A. For the customer?

- 1 **Q.** Yes.
- 2 A. In principle.
- 3 Q. You would agree that providing customers
- 4 information can effect the economics of procuring
- 5 competitive supply?
- 6 A. I don't -- say that again. I'm not sure I
- 7 could make that conclusion.
- 8 Q. Okay. I'm asking -- we agreed that
- 9 providing information to customers assist those
- 10 customers in making decisions?
- 11 A. Right.
- 12 Q. So what I'm asking is, you would agree that
- 13 that information would -- one of those decisions
- 14 would be to procure competitive supply and it would
- 15 assist in that effort.
- 16 You agree with that?
- 17 A. Having more information?
- 18 **Q.** Yes.
- 19 A. That would be one of the things.
- 20 Q. Thank you.
- 21 Focusing on your Surrebuttal, Line 55,
- 22 ComEd Exhibit 38.

- 1 **A.** Okay.
- Q. It says, "The customer needs evolve."
- 3 My question is, with regard to that, can
- 4 customer needs mean the ability to participate in
- 5 PJM demand response programs?
- 6 A. I assume so.
- 7 Q. But today customers may participate in PJM
- 8 demand response programs, correct?
- 9 A. Some customers do, yes.
- 10 Q. And they can participate in realtime,
- 11 emergency and day-ahead PJM markets; is that
- 12 correct?
- 13 A. I'm not intimate with the specifics.
- 14 **Q.** Okay.
- 15 A. I mean, I understood what you said, and I
- 16 think that that's true, but I'm not an expert on
- 17 participation with PJM.
- 18 Q. Let me ask you this then --
- 19 **A.** Okay.
- 20 Q. -- as part of your SMP Proposal, there is
- 21 the AMI is the foundation?
- 22 **A.** Right.

- 1 Q. And then the demand response --
- 2 A. They're Demand Response Programs also as
- 3 part of the SMP.
- 4 Q. Yes, and those are to facilitate access to
- 5 markets for customers, competitive suppliers,
- 6 competitors, correct?
- 7 **A.** Yes.
- 8 Q. It's going to be competitively neutral?
- 9 A. Yes.
- 10 Q. Now, is your Demand Response Proposal and
- 11 AMI Proposal today, or will that support current
- 12 PJM Demand Response Programs?
- 13 A. Well, I don't know that the AMI
- 14 functionality will. I hadn't looked at it in that
- 15 view. Demand response, the answer is yes.
- 16 Q. So including the ancillary services markets
- 17 of spinning reserve and regulation, it would
- 18 support those?
- 19 A. The Demand Response Programs?
- 20 Q. Yes, your Demand Response Programs, as
- 21 proposed, will support those products?
- 22 A. I believe so.

- 1 Q. Okay. On Lines 126 through 131 of your
- 2 surrebuttal again?
- 3 **A.** Okay.
- 4 Q. Sorry. Line 129 to 131, you give an
- 5 example, you may install more capable meters to
- 6 evaluate the benefits of power quality and power
- 7 factor requirements?
- 8 You agree that meeting the needs of
- 9 customers -- strike that.
- 10 This information will be useful to
- 11 customers, correct?
- 12 **A.** Yes.
- 13 Q. So providing this information would be
- 14 useful to customers who, for example, have
- 15 sensitive equipment; is that correct?
- 16 A. That would be an example, yes.
- 17 Q. So you're envisioning providing customers
- 18 this information and their authorized agents, such
- 19 as retail electric suppliers, curtailment service
- 20 providers, and other authorized agents; is that
- 21 correct?
- 22 A. This particular part of the testimony talks

- 1 about the Phase Zero implementation, and I believe
- 2 that the plan would be to install this on some
- 3 subset of meters to then evaluate the benefits for
- 4 power quality monitoring or power factor
- 5 measurements, and that that would be one of the
- 6 items that would be evaluated at the end of Phase
- 7 Zero to see if those customer benefits did
- 8 materialize.
- 9 Q. Lines 135 to 138, the Surrebuttal
- 10 Testimony?
- 11 **A.** Okay.
- 12 Q. Customer benefits, I'm focusing on there.
- This is not an exhaustive list of
- 14 benefits, is it?
- 15 A. From Line 136 to 138, the three categories
- 16 is not an exhaustive list? Is that the question?
- 17 Q. Right. There are more benefits than
- 18 operational savings, avoided energy purchases?
- 19 A. And societal benefits. It sounds like
- 20 three buckets to me.
- 21 Q. That's all the benefits there are to AMI?
- 22 A. Well, I think that all the benefits that

- 1 we've identified fit into one of those three
- 2 categories.
- 3 Q. On Lines 196 to 198, you're not limiting to
- 4 curtailment monitoring services to RESs? In fact,
- 5 it could be other curtailment service providers;
- 6 could it not?
- 7 A. Correct.
- 8 Q. A customer today who invests in metering
- 9 equipment and assorted usage-gathering information
- 10 equipment requires the intervention and assistance
- 11 of ComEd to install those capabilities; is that
- 12 correct?
- 13 A. On the ComEd-related equipment, yes.
- 14 Q. And there is costs associated with ComEd
- 15 assistance with those facilities, correct?
- 16 A. I'm sorry. I didn't hear you.
- 17 Q. Sorry. I didn't enunciate well.
- There are costs associated with ComEd's
- 19 assistance?
- 20 **A.** Yes.
- 21 Q. There are limitations as to access to ComEd
- 22 vaults and buildings, correct?

- 1 A. For everyone, yes.
- 2 Q. Let me ask you something specific, and you
- 3 might not be the right person to answer it.
- 4 Can a customer, with ComEd's assistance,
- 5 install a KYZ relay on a 12kV riser?
- 6 A. I'm absolutely not the right person.
- 7 Q. Oh. Do you know who would be?
- 8 A. No, it isn't me. Mr. Donnelly maybe.
- 9 Q. And you agree that AMI and your Demand
- 10 Response Proposals includes features that a
- 11 customer installing their own data measurement
- 12 equipment couldn't achieve?
- 13 A. I do agree with that, yes.
- 14 Q. Does ComEd consider the meters and
- 15 hardwares as a regulatory asset?
- 16 A. The ones that are -- the AMI technology?
- 17 **Q.** Yes.
- 18 A. I don't know. I don't know that we would
- 19 call the installation a regulatory asset. I mean,
- 20 it's an asset.
- 21 Q. You've agreed that demand response is a
- 22 competitive function, correct, the provision of

- 1 demand response services?
- 2 A. So define a "competitive function."
- 3 Q. One in which there's two or more
- 4 competitors?
- 5 **A.** Two --
- 6 Q. Two or more sellers of the service.
- 7 A. To provide demand response options? So
- 8 there are curtailment service providers, so,
- 9 obviously, that's -- those would be competitors in
- 10 that market. Is that what you meant?
- 11 **Q.** Yes.
- 12 Do you know how many curtailment service
- 13 providers are registered for Illinois?
- 14 **A.** No, I do not.
- 15 Q. You would agree that -- strike that.
- 16 MR. MUNSON: No further questions.
- 17 JUDGE HILLIARD: Let's take a little break.
- 18 (Whereupon, a brief recess
- 19 was taken.)
- 20
- 21
- 22

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MR. MOORE:
- 4 Q. Ms. Clair, I'm Steve Moore. I'm here
- 5 representing the Retail Energy Supply Association.
- Just a couple questions about the issue
- 7 of the next-day access data.
- 8 You had said earlier that it would be
- 9 costly to have access to realtime?
- 10 A. More costly, yes.
- 11 Q. Now, is that for the meters themselves or
- 12 the network that would connect them?
- 13 A. I would say probably for the network and
- 14 for the IT costs that would be associated with
- 15 moving that information around.
- 16 Q. So if in the future, it is decided to move
- 17 toward realtime access to data, it could be done
- 18 with the meters that would have already been
- 19 purchased?
- 20 A. I believe so, yes, because -- well, the RFI
- 21 that we put out had information at 15-minute
- 22 intervals, so if it were more frequently than 15

- 1 minutes, it wouldn't have been included.
- 2 Q. But my question is, instead of being
- 3 available to ComEd and RESs the next day, it could
- 4 be made available realtime --
- 5 A. Right, then the meter equipment would be
- 6 fine.
- 7 Q. Okay. Now, ComEd is proposing in the
- 8 surrebuttal phase that it agrees with the concept
- 9 represented by -- or talked about by Mr. Fein of
- 10 having a workshop process over six-month period,
- 11 why is the decision to have access to data the next
- 12 day being decided now rather than after the
- 13 workshop process?
- 14 A. The information as presented to have 15 --
- 15 30-minute interval available the next day is what
- 16 has been planned for Phase Zero.
- 17 Q. And so it's possible that after the
- 18 workshop process, if it's determined that it's
- 19 desirable and costs are appropriate, then you could
- 20 move toward a different process the same day or
- 21 realtime access.
- 22 A. You could move to a different process, yes.

- 1 Q. Now, on your surrebuttal testimony,
- 2 Exhibit 38, Page 11, Lines 227, among the reasons
- 3 you have for not allowing same-day access is that
- 4 meters would have a disconnect switch and the
- 5 Company's concerned about security of any direct
- 6 access to the meter.
- 7 Is it possible to protect the
- 8 disconnection with passwords or some other type of
- 9 mechanism?
- 10 A. I'm sorry? I need to go back to your
- 11 question.
- 12 **Q.** Sure.
- 13 Calling your attention to Line 226
- 14 through 228.
- 15 A. All right. The information around the
- 16 connect/disconnect switch was only related to
- 17 sooner than next-day access in the sense that I
- 18 believe we were responding to testimony that would
- 19 allow the RES direct access to the meter itself, I
- 20 assume, in the sense of moving up the next day.
- 21 The limitation around security for
- 22 access to the meter had to do with other -- with

- 1 RESs or non ComEd access to the meter itself.
- 2 Q. Now, is access to the meter equivalent to
- 3 being provided data on a realtime basis?
- I mean, can't you have one without the
- 5 other?
- 6 A. I guess, I'm not sure. I mean, in the
- 7 proposal that we put together, the information is
- 8 registered at the meter every half-hour, and it
- 9 is -- the information is taken from there, it's
- 10 presented the next day.
- 11 Q. But if you presented the information the
- 12 same day or realtime, why would there be a danger
- 13 of the RES somehow disconnecting the customer?
- 14 A. So there isn't, which is why -- the
- 15 sentence in the testimony actually talks about
- 16 allowing -- initially allowing a RES direct access
- 17 to the meter itself, which would, you know, solve
- 18 the issue of when they would get the information.
- 19 Q. Okay. So you won't have access to the
- 20 meter because of the security concerns?
- 21 A. Correct.
- 22 Q. But they could have access to the

- 1 data without security concerns?
- 2 **A.** Yes.
- 3 MR. MOORE: All right. I have no other
- 4 questions.
- 5 JUDGE HILLIARD: Thank you.
- 6 Next questioner please.
- 7 CROSS-EXAMINATION
- 8 BY
- 9 MS. SKOLNICK:
- 10 Q. Hi, Ms. Clair, my name is Rochelle
- 11 Skolnick. I represent IBEW, Local 15.
- 12 First of all, are you aware that
- 13 Local 15 represents approximately 5,000 employees
- 14 at ComEd?
- 15 A. I am aware.
- 16 Q. In your Rebuttal Testimony, which is ComEd
- 17 Exhibit 23, you state that vendor implementation
- 18 cost for AMI range from 600 million to over \$1
- 19 billion, and that those costs are based on
- 20 responses to ComEd's 2008 RFI, which we're
- 21 discussing here today.
- Of that projected 600 million to over 1

- 1 billion in costs for implementation, what portion
- 2 does ComEd project that it will spend on labor?
- 3 A. For installation of the meters?
- 4 Q. For implementation of the AMI
- 5 infrastructure, which I assume includes not only
- 6 meters, but also other associated devices used to
- 7 collect the information?
- 8 A. I don't have the specific dollars
- 9 associated with labor in that sense.
- 10 Q. Okay. I'm just going to refer briefly to
- 11 one of the responses that ComEd made to one of
- 12 IBEW's Data Requests, and I'm not going to put it
- 13 in as an exhibit, because I'm just going to refer
- 14 to it briefly, but in one of those we asked for a
- 15 breakdown of these costs, and you said that the
- 16 Company was seeking refreshed databased on these
- 17 2008 RFIs.
- 18 Is that data now available or are you
- 19 telling me that it's not? That we don't have that
- 20 kind of breakdown available?
- 21 A. So the cost presented included?
- 22 MR. RIPPIE: Can we, at least, look at the Data

- 1 Request?
- 2 MS. SKOLNICK: Sure. I have a copy here.
- 3 THE WITNESS: So the labor that would have been
- 4 included in that RFI --
- 5 BY MS. SKOLNICK:
- 6 Q. Right.
- 7 A. -- would have pertained to meter
- 8 installation.
- 9 Q. So are you saying that today you could tell
- 10 me what portion of that projected cost would cover
- 11 installation of meters, for labor I'm talking
- 12 about?
- 13 A. The number that I looked at most recently
- 14 was \$8.1 million for installation for Phase Zero,
- 15 that's up to 200,000 meters.
- 16 I would assume that we would multiply
- 17 that out, but the 8.1 million is the only one I
- 18 have in my head.
- 19 **Q.** Okay.
- 20 A. I don't have the total number, but we could
- 21 certainly go and get that. But for the first
- 22 200,000 meters, it was 8.1 million.

- 1 Q. Just so that we can clear that we're all
- 2 talking about the same thing, when we talk about
- 3 labor costs, how does ComEd define that?
- 4 A. So for purposes of the RFI, we ask the
- 5 vendors to supply a cost to contract the
- 6 installation of those meters using union employees.
- 7 Q. To contract the installation using union
- 8 employees, but not, I assume, not to use the
- 9 bargaining unit, existing bargaining unit
- 10 employees?
- 11 A. Correct.
- 12 Q. Okay. Has ComEd considered doing the work
- 13 using in-house bargaining unit employees?
- 14 A. It's not possible with the in-house force
- 15 to change out 4.1 million meters over a four- to a
- 16 five-year period.
- 17 We have begun discussions with the
- 18 Local 15 about the potential for using
- 19 meter-readers as their locations have the new meter
- 20 installations and they become available for work,
- 21 the potential for those employees to assist in the
- 22 installation.

- 1 Q. In addition to the meters, as I referred to
- 2 earlier, there are other devices that are used to
- 3 collect the data.
- 4 Has ComEd considered using bargaining
- 5 unit labor to install those devices?
- 6 A. I don't think we've gotten -- so there are
- 7 two components. There is the meters and then there
- 8 is whatever communication network is determined.
- 9 I really don't know at this stage of
- 10 where we are what installation there would be
- 11 associated with that and we've not determined who
- 12 would be doing that work.
- 13 Q. When you say "we," is there a team at ComEd
- 14 that has the responsibility for determining what
- 15 labor force is used to deploy both the meters and
- 16 the other devices?
- 17 A. The team that's at ComEd, when I say "we"
- 18 is the team that has been analyzing the
- 19 implementation of AMI.
- 20 Q. And could you tell me by name and title
- 21 who's on that team?
- 22 A. Auh-huh, so they work for the AMI portion

- 1 of the Smart Grid projects.
- 2 **Q.** Auh-huh.
- 3 A. That team works under my oversight, led by
- 4 Rich O'Toole. Dave Doherty works under his
- 5 direction, and then we have had supplemental help
- 6 from IT and the supply organization. I can't
- 7 recall the specific individual names.
- 8 Q. Are there documents that reflect the team's
- 9 discussions with regard to what labor pool will do
- 10 this work?
- 11 A. I don't believe so.
- 12 Q. Okay. You made a reference earlier to the
- 13 bids or the responses to your RFI. So is it
- 14 correct to say that a portion of each of those
- 15 vendor's bids was to cover labor costs associated
- 16 with deployment of the AMI?
- 17 **A.** Yes.
- 18 Q. Did some vendors project nonunion labor
- 19 costs?
- 20 A. I believe we asked for both union and
- 21 nonunion prices. In our business case, we only
- 22 used the costs that would have -- that were

- 1 submitted to do the work with union labor.
- 2 Q. When a vendor submitted a bid that
- 3 included -- that was to cover the labor costs and
- 4 they were -- for union labor costs, do you know
- 5 what went into those costs? For example, do you
- 6 know what the wage rates were? What benefits cost,
- 7 those sorts of things?
- 8 A. I don't.
- 9 Q. You don't?
- 10 A. And I can't remember whether that level of
- 11 detail was in the RFI or if it was just a dollar
- 12 amount.
- 13 Q. And do you know if there's anyone else that
- 14 would know that?
- 15 A. Who is a witness in the case? Nobody other
- 16 than me, and I don't know what would be close
- 17 enough to it to know that answer.
- 18 Q. Are there documents that might reflect it
- 19 that you just might not --
- 20 A. I think what we submitted in response to
- 21 the data request was everything we had from RFI.
- 22 Q. Okay. Ms. Clair, do you recognize what I

- 1 put in front of you?
- 2 A. Yes, I think it's a readable version of the
- 3 work papers.
- 4 Q. And, specifically, this is the first set of
- 5 work papers associated with your rebuttal
- 6 testimony, I believe, the Exhibit 23?
- 7 A. Yes, 23.0.
- 8 Q. Okay. And I have asked you to look at a
- 9 page that's tabbed --
- 10 MS. SKOLNICK: And for your benefit, your
- 11 Honors, these documents were not available in a
- 12 readable form in hard copy until just moments
- 13 before we began our questioning, and I'm not going
- 14 to ask that these be admitted. I simply want to
- 15 clarify what these documents represent for the
- 16 record, so we can all look at them and understand
- 17 what we are then looking at.
- 18 BY MS. SKOLNICK:
- 19 Q. So looking at this, and I understand that
- 20 the identity of the bidder is a matter of
- 21 confidentiality, so we won't name the bidder on
- 22 this, but just looking down, halfway down this

- 1 first page, it refers to -- there's a box that
- 2 says, "meter installation."
- 3 Do you see that?
- 4 A. Yes, I do.
- 5 Q. And under there it says, "Union labor
- 6 installation"; is that correct?
- 7 A. Correct.
- 8 Q. Now, can you explain to me how this vendor
- 9 arrived at a per-unit cost for a meter
- 10 installation?
- 11 A. Well, without doing the math, the -- there
- 12 are different categories of a class of meters,
- 13 voltage and size. It comes up with a quantity for
- 14 those, and they show a meter installation cost
- 15 depending on the type of meter it is.
- 16 Q. Okay. Did ComEd provide wage rates for
- 17 union labor in its RFI?
- 18 A. Not to my knowledge.
- 19 Q. So each vendor supplied its own union labor
- 20 rates; is that correct?
- 21 A. I would assume so.
- 22 Q. Okay. Continuing down on that page, there

- 1 is another box that says "nonunion labor
- 2 installation"?
- 3 **A.** Yes.
- 4 Q. Are you equally uncertain, with regard to
- 5 this, what the wage rate and benefit calculation
- 6 was for the nonunion labor that the vendor used?
- 7 A. I don't know the basis that the contractor
- 8 used for those amounts, correct.
- 9 Q. So the per-unit cost for installation would
- 10 be just a matter of multiplying -- well, no, that's
- 11 not what you said.
- 12 Can you explain how they arrived at the
- 13 per-unit cost for this?
- 14 A. You mean -- can I explain where they got
- 15 the per-unit cost?
- 16 **Q.** Right.
- 17 A. No. No.
- 18 Q. Okay. So would it be correct to say that
- 19 ComEd is currently considering using some
- 20 combination of contractor and bargaining-unit labor
- 21 to implement the AMI?
- 22 A. We have engaged in discussions with

- 1 Local 15, and we would like to come to that...
- 2 Q. Are there any documents that reflect those
- 3 discussions or that consideration?
- 4 A. I know we had two meetings with the union
- 5 officials. I cannot remember if there were notes
- 6 from those meetings. That would be the extent of
- 7 the documentation.
- 8 Q. And has ComEd internally discussed the
- 9 relative costs of deploying AMI using
- 10 bargaining-unit labor, contractor labor, some
- 11 combination thereof?
- 12 A. We have not.
- 13 Q. So you have not discussed those costs?
- 14 **A.** No.
- 15 Q. Are you aware that under the collective
- 16 bargaining agreement between ComEd and Local 15 and
- 17 the Voltin Arbitration Award interpreting it, that
- 18 when the Company contracts out bargaining-unit
- 19 work, it must offer overtime opportunities to the
- 20 members of the effected work group at a rate of
- 21 eight hours per week?
- 22 A. My understanding --

- 1 MR. RIPPIE: It's beyond the scope of testimony.
- 2 There is nothing cited in her testimony
- 3 that talks about the terms of the collective
- 4 bargaining agreement.
- 5 MS. SKOLNICK: Ms. Clair's testimony relates to
- 6 the cost of the AMI implementation.
- 7 It's our position that one of the costs
- 8 potentially to be included in the AMI
- 9 implementation would be this sort of cost, and
- 10 we're asking whether the Company has considered the
- 11 full scope of the cost --
- 12 MR. RIPPIE: Fair enough. I'll withdraw it.
- 13 If she can answer, she can answer.
- 14 THE WITNESS: Okay. My understanding is that
- 15 relates to work that is usually ordinarily and
- 16 customarily performed by bargaining-unit employees,
- 17 that is when the Voltin Award would kick in.
- 18 BY MS. SKOLNICK:
- 19 Q. That's correct.
- 20 And so to the extent that the work of
- 21 installing AMI infrastructure is characterized as
- 22 work that's ordinarily and customarily performed by

- 1 the bargaining unit, isn't it correct, those Voltin
- 2 obligations would apply?
- 3 A. If that were deemed to be ordinary and
- 4 customary work, then, yes, Voltin would apply.
- 5 Q. In the Company's response to IBEW Data
- 6 Request 1.11, the Company indicates that upon full
- 7 implementation AMI, maintenance and repair, as well
- 8 as periodic inspections of meters equipped with AMI
- 9 technology, will be performed by ComEd
- 10 bargaining-unit employees as necessary.
- 11 Can you just explain to me what "as
- 12 necessary" means in this context?
- 13 A. With the new technology, I'm sure there
- 14 will be testing requirements, so it would be what
- 15 would be required to be done to meet those
- 16 requirements.
- I think "as necessary" means that, as I
- 18 sit here, I can't say that those requirements will
- 19 be exactly the same as the testing requirements for
- 20 the meters currently on the system.
- 21 Q. I think I heard you give an answer that
- 22 related to testing of meters, but my question was a

- 1 little broader than that.
- 2 A. I'm sorry. It was.
- 3 Q. Maybe I should break it down to make it a
- 4 little simpler.
- 5 One of the answers that was given in the
- 6 response to the data request had to do with
- 7 maintenance and repair of meters equipped with AMI
- 8 technology.
- 9 **A.** Okay.
- 10 Q. The answer was also for that they would
- 11 continue, the bargaining unit would continue to
- 12 perform it as necessary?
- 13 A. Yes.
- 14 Q. What in that context does "as necessary"
- 15 mean?
- 16 A. So as to testing, it would be what I said.
- 17 As to maintenance, it would really be
- 18 that the activities that we need to support the
- 19 maintenance of those meters would still be
- 20 conducted by bargaining-unit folks.
- 21 Again, the "as necessary," I don't know
- 22 that those will be the same maintenance

- 1 requirements as the ones for our current readers.
- 2 Q. Has ComEd considered using contractor labor
- 3 to perform maintenance and repair of AMI equipped
- 4 meters?
- 5 A. Not to my knowledge. Well, the answer is
- 6 "no."
- 7 Q. So what you're saying is that ComEd
- 8 anticipates that maintenance and repair will be
- 9 performed, to the extent they're needed, will be
- 10 performed exclusively by bargaining-unit labor?
- 11 A. Yes.
- 12 Q. Does ComEd anticipate that the need for
- 13 maintenance and repair of these AMI-equipped meters
- 14 will be less than the current maintenance and
- 15 repair schedule given that the meters will be new?
- 16 A. In our business case, we did not assume a
- 17 different level of maintenance and repair than we
- 18 currently experience.
- 19 Q. So the budgeted amounts for maintenance and
- 20 repair are consistent with the current levels of
- 21 maintenance and repair?
- 22 A. Yes.

- 1 Q. Another part of that answer to the data
- 2 request states that it's anticipated that ComEd
- 3 clerical employees who perform meter-related work
- 4 would continue to perform this work as necessary.
- 5 Can you explain what "as necessary"
- 6 means in the context of that answer?
- 7 A. Again, whatever clerical functions are
- 8 associated with the meter work will be done by
- 9 bargaining-unit clerical employees.
- The "as necessary" part speaks to that
- 11 might be different clerical functions than we have
- 12 today.
- 13 Q. I think that some of the documents that
- 14 I've seen indicate that ComEd projects a decrease
- 15 in the amount of clerical work as a result of AMI
- 16 implementation; is that correct?
- 17 A. That is correct.
- 18 Q. Has ComEd determined what the full-time
- 19 equivalent or FTE amount of reduction would be as a
- 20 result of AMI implementation, just with regard to
- 21 clerical employees?
- 22 A. Just with regard to clerical, there are 37

- 1 clerical positions in meter reading that would be
- 2 eliminated.
- 3 I believe the current estimate for
- 4 impact at the Call Center -- would you call --
- 5 customer service reps, would you include those as
- 6 clerical?
- 7 **Q.** Sure.
- 8 A. I believe that number is 5.
- 9 And there's a small number in billing,
- 10 but I cannot remember it, as I sit here. I want to
- 11 say it's 5 to 8.
- 12 Q. Are there documents that reflect these
- 13 calculations?
- 14 A. Yes. They are in the work papers.
- 15 Q. Okay. Would they be in that set that I've
- 16 given you or this other set that I still have?
- 17 A. No, I think this is vendor-related. They
- 18 would be in the next section.
- 19 Q. All right.
- 20 A. Total cost of ownership.
- 21 Q. (Tendering documents.)
- 22 If I might help direct you, if you look

- 1 at the fourth page of this set, and I'm not sure
- 2 whether this is what you're looking for or not.
- 3 A. I had some with the big print.
- 4 Q. Oh, --
- 5 A. Fourth page?
- 6 Q. Yeah, I think on the fourth page, there
- 7 might be something that would indicate what we're
- 8 talking about.
- 9 I'm looking at a heading that says, O&M
- 10 Benefits?
- 11 A. Right. Here we go. Wow. These are
- 12 dollars, though.
- 13 **Q.** Okay.
- 14 A. So I would say based on the dollars -- and,
- 15 again, this scales up to a number at full
- 16 deployment.
- 17 **Q.** Auh-huh.
- 18 A. It looks to be maybe 9 people.
- 19 Q. How do you conclude 9 people, if you could
- 20 just tell me what you're --
- 21 A. I was using, like, an average-loaded,
- 22 fully-loaded including pension and benefits of

- 1 about 100,000 an employee, but I had the wrong
- 2 line.
- So 23, but that sounds -- that's
- 4 23 -- I'm sorry -- that 2 million 300 thousand also
- 5 includes postage savings and mailing, so that would
- 6 be more than just the number of people.
- 7 Q. That's for the -- you're talking about the
- 8 reduced billing errors --
- 9 A. I was looking at the reverse billing error
- 10 line.
- 11 **Q.** Okay.
- 12 A. But, unfortunately, it doesn't translate
- 13 specifically into people, because it has postage
- 14 and others savings in there.
- 15 Q. Is there another document in this set that
- 16 does break it down in terms of FTEs?
- 17 A. I'm sorry for the delay. I only looked at
- 18 these pieces separately.
- 19 (Whereupon, there was
- a change in reporter.)
- 21
- 22

- 1 Q. Is there someone else who could maybe
- 2 locate the place in the documents where I continue
- 3 with my questions and then we can talk about that?
- 4 Returning to the answers to our data
- 5 request 1.11, the Company indicates that it is
- 6 anticipated that ComEd stores employees who deliver
- 7 and maintain meter supply work, will continue to
- 8 perform this work as necessary. Can you explain
- 9 what that means, what "as necessary" means in that
- 10 context?
- 11 A. It -- you know, we add or replace a certain
- 12 number of meters every year due to customer growth,
- 13 change out of meters, defective meters, regulatory
- 14 testing, those functions that equipment is
- 15 delivered by the store's personnel and would
- 16 continue to be done.
- 17 Q. So ComEd anticipates that the work that's
- 18 currently done by the store's employees related to
- 19 meters will be continued to be done by the store's
- 20 employees?
- 21 A. Yes.
- 22 Q. And ComEd -- you are saying that ComEd is

- 1 not anticipating utilizing contractor labor to
- 2 perform that work?
- 3 A. No. None of the AMI work anticipated a
- 4 change in who does the work.
- 5 Q. And just to be clear, does ComEd plan to
- 6 purchase the AMI technology it deploys?
- 7 **A.** The -- yes.
- 8 Q. So it doesn't plan to lease the technology
- 9 from a vendor?
- 10 A. Those financial decisions have not been
- 11 made; but the RFI was based on a purchase.
- 12 Q. Okay. At Page 6, Lines 114 through 116 of
- 13 your corrected rebuttal testimony, that's
- 14 Exhibit 23.0.
- 15 **A.** Okay.
- 16 Q. You indicate that the installation of the
- 17 200,000 meters that will go in in Phase 0 will take
- 18 approximately seven months.
- 19 A. Yes.
- 20 Q. Assuming 35 to 40 installs per day per
- 21 installer?
- 22 A. Yes.

- 1 Q. On what do you base the projection of 35 to
- 2 40 installs per day?
- 3 A. I believe that's based on what other
- 4 utilities experience has been.
- 5 Q. Can you name any of those other utilities
- 6 that you've based the --
- 7 A. I do know that in -- we've talked to FP&L,
- 8 we've talked to folks at PG&E, San Diego Electric &
- 9 Gas, those are the ones that come to my mind.
- 10 There's a longer list.
- 11 Q. And you also state that 11 -- a range of 11
- 12 to 45 installers per month will be needed. On what
- 13 do you base that projection?
- 14 A. When we put together the detailed plan for
- 15 doing the first 200,000 meters based on, you know,
- 16 whether they have the equipment and how quickly you
- 17 can deploy it and folks coming up the learning
- 18 curve in terms of installation, that's what we came
- 19 up with.
- 20 Q. Are there documents that reflect the
- 21 considerations that went into arriving at that
- 22 conclusion?

- 1 A. That, I don't know.
- 2 Q. And we've talked about what the vendors bid
- 3 on a cost per install. What per install cost has
- 4 ComEd used to arrive at its calculations?
- 5 A. We selected the cost to -- into the model,
- 6 so without selecting who would do it. For modeling
- 7 purposes, we picked the cost submitted by a vendor
- 8 who had experience in deploying the technology.
- 9 Q. And was that the vendors' union labor cost
- 10 or nonunion labor cost?
- 11 A. We modeled the union labor cost.
- 12 Q. Do you believe that the vendors' proposed
- 13 union labor costs would be at a variance from
- 14 bargaining unit costs?
- 15 A. It's possible. From ComEd's bargaining
- 16 unit cost?
- 17 Q. Correct.
- 18 A. It's possible.
- 19 Q. Do you believe that the vendors' union
- 20 labor costs would be greater or less than ComEd's
- 21 bargaining unit costs?
- 22 A. I really don't know; but, you know,

- 1 obviously, whatever union they picked, you know,
- 2 would have contracts that had been negotiated by
- 3 somebody other than ComEd. So I would think their
- 4 costs could be different.
- 5 Q. Now, you've stated that Phase 0 is slated
- 6 to take place in a single service center but that
- 7 service center hasn't been identified?
- 8 **A.** Yes.
- 9 Q. And I wonder if you could take a look at --
- 10 do you still have the AG Cross Exhibits over there
- 11 in front of you? I think it was Cross Exhibit 2 or
- 12 3 which was the Deep Dive.
- 13 **A.** Okay.
- 14 Q. And I think you said that you had some
- 15 familiarity with this document?
- 16 A. I do.
- 17 Q. And if you don't know the answers to these
- 18 questions, I can follow up with Mr. Donnelly
- 19 tomorrow; but I wonder if you look at Page 10.
- 20 A. Yes. That's one of my pages.
- 21 Q. Okay. Good. I hit the jackpot.
- 22 Can you explain to me how this chart

- 1 works?
- 2 **A.** I can.
- Q. Okay.
- 4 A. So across the top are different ComEd
- 5 geographic locations and down the side are
- 6 different criteria and for the benefit of the
- 7 ALJ's, do you have this one?
- 8 JUDGE HILLIARD: Yes.
- 9 JUDGE HAYNES: We do.
- 10 THE WITNESS: Then I don't have to say what they
- 11 are.
- 12 There are different criteria for
- 13 centimeters inside for household income. The
- 14 location to be selected for Phase 0 is intended to
- 15 provide as much mimicking of what the entire system
- 16 looks like as possible so that that 200,000 meter
- 17 pilot phase initial installation, you could then
- 18 pretty much extrapolate, you know, what cost, what
- 19 savings, what barriers, what kind of things would
- 20 accrue to the rest of the system. And, so, each of
- 21 these were weighted with a -- you know, how
- 22 important is it where the rule had to be that they

- 1 couldn't all be 10s. You had to have some 10s but
- 2 they couldn't all be 10s, so, you know, put some
- 3 thought in to which criteria are more important.
- 4 BY MS. SKOLNICK:
- 5 **Q.** So if I'm --
- 6 A. And then the ratings.
- 7 Q. Could I just interrupt you and clarify
- 8 here. So if I'm reading this correctly, it looks
- 9 like average household income had a weight of 10 in
- 10 your considerations --
- 11 A. Yes.
- 12 Q. -- and the -- just to scroll down here, the
- 13 meters, slash, meter reader criterion had a weight
- 14 of 2 in your considerations?
- 15 A. Correct. Again --
- 16 Q. And as long as I'm on that, can you explain
- 17 to me what meters, slash, meter reader means in
- 18 this chart?
- 19 A. How many meters per meter reader.
- 20 **Q.** Okay.
- 21 A. It certainly goes to density.
- 22 Q. I'm sorry, go ahead and finish your

- 1 explanation.
- 2 A. And the rating that was applied was -- for
- 3 those locations were, you know, the closest to the
- 4 average. So a 10 weight and a 10 location would be
- 5 the one where -- the location where the average
- 6 household income was closest to what the system
- 7 average households income is.
- 8 Q. So it looks like there's one set of
- 9 criteria that relates to customer operations?
- 10 A. Correct. Above the gray line.
- 11 Q. Right. And then another set of criteria
- 12 that relates to -- is that transmission and
- 13 distribution?
- 14 A. Yeah. It's really -- yes. And that
- 15 criteria would be for distribution, how the
- 16 locations would match up for the distribution
- 17 automation criteria.
- 18 Q. And, so, what do these numbers in the gray
- 19 line -- because I'm not totalling -- you know,
- 20 you've got a -- for the first location, you've got
- 21 a 398 there in the gray bar and I'm not arriving at
- 22 that number by totaling the numbers above that.

- 1 A. I don't know.
- 2 **Q.** Is it --
- 3 A. I'm sorry. I think --
- 4 JUDGE HILLIARD: Multiply the weight times the
- 5 number is it?
- 6 MS. SKOLNICK: That's what I was going to say.
- 7 BY MS. SKOLNICK:
- 8 Q. Is it possible that it's a multiplication?
- 9 A. Mm-hmm.
- 10 Q. So you multiply the weight times the number
- 11 for that location and that goes into the total?
- 12 **A.** Yes.
- 13 Q. Okay. Going back to your corrected
- 14 rebuttal testimony on Page 6, Lines 117 through
- 15 about 125, you discussed the impact of Phase 0 on
- 16 the jobs of meter readers in whatever service area
- 17 is selected. Specifically that the number of meter
- 18 readers would decrease by approximately 20 by the
- 19 seventh month of the project; is that correct?
- 20 A. That's correct.
- 21 Q. On what do you base that projection of 20
- 22 lost meter readers?

- 1 A. There was -- for a location that would fit
- 2 into the around but not more than 200,000 meters,
- 3 that would be the normal number of meter readers
- 4 that would work in such a location.
- 5 Q. ComEd has indicated its intention to work
- 6 with IBEW Local 15 to minimize the impacts to the
- 7 displaced meter readers and in its responses to our
- 8 data requests, ComEd has said they would consider
- 9 transferring the meter readers to other work
- 10 instituting a hiring freeze or relying on
- 11 attrition.
- 12 Has ComEd evaluated the costs of
- 13 complying with its collective bargaining agreements
- 14 in light of its stated intention to do so?
- 15 A. I don't think I understand the question.
- 16 Q. Well, assuming that -- assuming that meter
- 17 readers are transferred, let's just take the
- 18 scenario where they're transferred to other work.
- 19 Would it be correct to assume that there would be
- 20 costs associated with transferring those meter
- 21 readers to other work?
- 22 A. Not necessarily. When we said transferring

- 1 to do other work, that would be where positions had
- 2 been freed up to -- for those meter readers to go
- 3 into, so there would be no incremental cost than --
- 4 there just would be no incremental costs.
- 5 Q. So you don't project -- ComEd doesn't
- 6 project costs associated with training of meter
- 7 readers to do other work?
- 8 A. The transferring meter readers to other
- 9 positions would be what would happen in the normal
- 10 course of business. So they would be going to an
- 11 open position and any training dollars necessary
- 12 to -- for those positions would already be included
- 13 in the costs that we incur.
- 14 Q. Who at the Company has participated in
- 15 discussions about how to minimize the impact on
- 16 meter readers?
- 17 A. So -- I had initial discussions with Dean
- 18 Apple and I believe Brian Loomis and Terry
- 19 McGuldrick (phonetic). We iden- -- we asked them
- 20 to identify who the team would be -- who from the
- 21 bargaining unit we would work with and Rich O'Toole
- 22 and Maureen Beyers (phonetic) and Val Colletti

- 1 (phonetic) who, Maureen and Valerie have
- 2 responsibility for the meter reading area. Those
- 3 are the folks that have been involved in these
- 4 discussions.
- 5 Q. So those are the three Company
- 6 individuals --
- 7 **A.** Yes.
- 8 Q. -- who have been involved?
- 9 Okay. I think in that set of documents
- 10 that someone else -- I have a question -- I think
- 11 we're at the point where I need to ask another
- 12 question about that set of documents.
- 13 A. So on this page that is labeled --
- 14 JUDGE HILLIARD: There's no question pending.
- 15 THE WITNESS: That's right. I'm sorry.
- 16 BY MS. SKOLNICK:
- 17 Q. Were you able to locate with the assistance
- 18 of that gentleman the page that refers to the
- 19 number of FTEs reduced?
- 20 A. I was able to locate a page from which I
- 21 can calculate the FTEs.
- 22 **Q.** Okay.

- 1 A. It is, I want to say three-quarters of the
- 2 way back. It's got a little purple heading called,
- 3 Billing and Accounting and it is in front of the
- 4 page that says, Meter Operations.
- 5 Q. Now, it's going to take me a half-hour?
- 6 MR. RIPPIE: Do your Honors mind if the
- 7 witness...
- 8 THE WITNESS: So this page which is entitled,
- 9 Billing and Accounting has under the first category
- 10 or first heading, Elimination of rebilling.
- 11 There's a number of rebills that are generated.
- 12 There's a cost per bill. We have assumed a
- 13 reduction of 80 percent of the number of bills with
- 14 the implementation. So that would translate to
- 15 labor to perform those tasks of \$934,513 and based
- 16 on the rule of thumb \$100,000 for a fully loaded
- 17 person, that would be about nine people.
- 18 Q. Okay. I just want to make sure I
- 19 understand this. You've assumed a reduction in the
- 20 number of rebills by 80 percent?
- 21 A. Correct.
- 22 Q. And -- so you start off with a certain

- 1 number of rebills?
- 2 A. That we do now.
- 3 Q. That you do now?
- 4 And on that first line where it says,
- 5 Number of rebills per year manually generated?
- 6 **A.** Yes.
- 7 Q. Is that the number that you do now or is
- 8 that the number that you anticipate doing?
- 9 A. That's the number that we do now. That --
- 10 the manually generated ones plus the next line SIMS
- 11 generated -- SIMS is the billing system -- so there
- 12 are 270,000 that we do now.
- 13 Q. So would it be correct to say that you took
- 14 that 270-some thousand number of rebills and
- 15 divided the cost -- the entire cost of the
- 16 bargaining units labored to generate those rebills?
- 17 A. There's a line item there that says, No. 2,
- 18 cost per rebill --
- 19 **Q.** Right.
- 20 **A.** -- labor.
- 21 Q. And how did you arrive at that cost per
- 22 rebill?

- 1 A. That's based on what we currently have.
- 2 Q. Can you just explain the calculation,
- 3 though?
- 4 A. Well, we have X number of billing folks who
- 5 do this, we have 270,000 of these now. We divided
- 6 the number that we do know by the number of people
- 7 that we have --
- 8 Q. The total cost?
- 9 **A.** Yeah.
- 10 Q. Those folks?
- 11 A. Of those folks.
- 12 Q. I just wanted to make sure that that was
- 13 clear.
- 14 JUDGE HILLIARD: You are over your time limit.
- 15 Are you getting close to the end?
- 16 MS. SKOLNICK: Okay.
- 17 BY MS. SKOLNICK:
- 18 Q. Are there other pages that do the same kind
- 19 of calculation --
- 20 A. Yes.
- 21 Q. -- for the other kinds of work that we've
- 22 been talking about?

- 1 A. Correct. So the one before that was the
- 2 call center operation.
- 3 Q. Mm-hmm.
- 4 A. The one after that is the meter operations
- 5 and those are all the pages that identify the line
- 6 items that showed up in the testimony.
- 7 Q. Okay. I would like to direct you -- I
- 8 think that I tabbed -- it's the last tabbed page in
- 9 that set of documents.
- 10 A. Elimination of on-cycled meter reading?
- 11 Q. No. It will be before that, about three
- 12 pages.
- 13 A. Basic inputs?
- 14 Q. No.
- 15 JUDGE HILLIARD: Is there a caption on the page
- 16 you're looking at?
- 17 MS. SKOLNICK: There is no caption on this page
- 18 the first line -- it says, Severance estimations on
- 19 it and it should be pretty near elimination of
- 20 on-cycle meter reading?
- 21 A. I have a page that says, Call center
- 22 reductions, meter reading reductions that has a

- 1 line item for severance and meter reading or
- 2 severance.
- 3 **Q.** No.
- 4 JUDGE HILLIARD: Why don't you take the document
- 5 over there so you can compare.
- 6 BY MS. SKOLNICK:
- 7 Q. Here it is.
- 8 A. I found it. It was bent over, sorry.
- 9 Q. Can you explain what these calculations
- 10 represent?
- 11 A. Well, there's a top part that talks about
- 12 severance estimations but it has a red notation
- 13 that these need to be updated and then there are
- 14 categories below that field and meter services,
- 15 meter reading, customer service has annual cost and
- 16 severance costs associated.
- 17 Q. In general, do the figures on this page
- 18 represent ComEd's calculations with regard to
- 19 severance packages it anticipates offering
- 20 bargaining unit employees who are displaced by the
- 21 AMI?
- 22 A. I -- no, I would say that that worksheet

- 1 for input purposes into the model identifies what
- 2 severance cost would be applicable. So this is a
- 3 document prepared for inclusion in the financial
- 4 modeling. It is not included as a human
- 5 resources --
- 6 Q. So were severance costs included in the
- 7 financial modeling?
- 8 A. They were included in the inputs to the
- 9 model as -- and some portion of them would have
- 10 been included in the calculations of net -- the net
- 11 present value of the overall system implementation.
- 12 Q. Okay. Can you just explain to me looking
- 13 at this where, under, Severance Estimations where
- 14 it says, VSP salary change year. What does that
- 15 number 5 mean following that?
- 16 A. I have -- I do not know. I cannot speak to
- 17 that specific.
- 18 Q. Okay. Can you explain the next line down
- 19 from there?
- 20 A. No. These were the inputs that the
- 21 accounting folks used to flow into the model and I
- 22 really did not go over these line by line.

- 1 Q. Okay. So to go back to the first page of
- 2 this set of documents you've got -- this is headed,
- 3 AMR Economic Evaluation Template?
- 4 A. Yes.
- 5 Q. And there's a box that says, Labor
- 6 Assumptions?
- 7 A. Not integrated, correct.
- 8 Q. And also needs verifications?
- 9 A. Mm-hmm.
- 10 Q. In that box there is a meter reading wage
- 11 rate per hour listed of \$25.20. Do you know where
- 12 that came from?
- 13 A. The only thing I can assume is that it's
- 14 labor assumptions and this is the rate that was
- 15 used to calculate reader costs.
- 16 Q. Okay. Are you aware that under the current
- 17 bargaining agreement between ComEd and Local 15,
- 18 meter reader wage rates are either \$20.94 or
- 19 \$19.85?
- 20 A. I am not aware of that and, again, I'd have
- 21 to go back and look at this number but I assume
- 22 that's a base rate and does not include bonuses and

- 1 this rate might have some of the bonus rates.
- 2 Q. So you believe that rate may reflect other
- 3 things besides the basic hourly rate that's
- 4 contracturally required?
- 5 A. Actually I -- again, I did not go over
- 6 these line by line. I can't tell you that.
- 7 Q. Okay. In ComEd Exhibit 15.2, ComEd
- 8 projected saving \$110 million annually as a result
- 9 of AMI implementation and in one of its responses
- 10 to IBEW data requests the Company indicated that
- 11 based on the 2005 figures, \$51 million of that
- 12 \$110 million annual savings was projected to be in
- 13 labor costs?
- MR. RIPPIE: We need to see the documents,
- 15 please.
- I could probably find 15.1.
- 17 MS. SKOLNICK: It's 15.2.
- 18 THE WITNESS: It was attached to Terry's.
- 19 MR. RIPPIE: I can get 15.2 if you can find the
- 20 data request.
- 21 BY MS. SKOLNICK:
- 22 Q. Now, also in that data request response,

- 1 ComEd indicates that those figures needed to be
- 2 updated based on the new 2008 figures. Have they
- 3 since -- since ComEd had responded to that --
- 4 A. Yes.
- 5 Q. -- have they been updated?
- 6 A. They have been updated.
- 7 Q. And now what does ComEd project its total
- 8 annual savings will be as a result of AMI
- 9 implementation?
- 10 A. The total annual savings are 73.5 million
- 11 in operational savings and 62 million in reduced
- 12 energy purchases. I think that's 135 but --
- 13 Q. Now, of that total --
- 14 **A.** 138.
- 15 Q. -- has ComEd broken down to determine what
- 16 portion of that is represented by labor savings?
- 17 A. We -- that break down we did by categories.
- 18 It's in my testimony. We broke it down by meter
- 19 reading, meter operations, billing call center. I
- 20 did not -- I'm sure we can go through the papers
- 21 here but I did not -- we took the total.
- 22 Q. Right. And my understanding from that

- 1 testimony was those categorical reductions did not
- 2 wholly pertain to bargaining unit labor costs?
- 3 A. Correct. They were total sales.
- 4 Q. So in order to determine what the savings
- 5 in bargaining unit labor costs would be --
- 6 A. Right.
- 7 **Q.** -- we'd have to look in the work papers?
- 8 A. You'd have to look at those, yeah.
- 9 Q. Okay. Could you tell me when the work
- 10 paper number three at that you've just been looking
- 11 at, when was that prepared?
- 12 A. Within the last two months. I would get
- 13 confused by the dates but we had a six-week effort
- 14 aimed at doing the RFI and refreshing the business
- 15 case and getting all of those components. So it
- 16 was within that six-week time period that just
- 17 preceded when we included this in testimony. So
- 18 I'm going to say January, February, march time
- 19 frame.
- 20 Q. And can you identify by name and title
- 21 those who participated in preparation of these
- 22 documents?

- 1 A. Yes. Rich O'Toole, Dave Doherty, Chris,
- 2 male Chris, Oliphant, O-l-i-p-h-a-n-t. All of the
- 3 customer operations department heads. Do you want
- 4 me to name them all?
- 5 Q. Is that a lengthy list?
- 6 A. It's six or so people.
- 7 Q. Sure. Just run through them, they'll be on
- 8 the transcript that way?
- 9 MR. RIPPIE: Can I ask why this is relevant?
- 10 MS. SKOLNICK: Because it goes to -- these
- 11 documents underlie all of ComEd's projections about
- 12 costs and I think that it's relevant to understand
- 13 where those projections came from.
- 14 MR. RIPPIE: I have problem with her describing
- 15 them all. I don't know why you want their names.
- 16 MS. SKOLNICK: So that we can identify the
- 17 individuals and their titles, their role within in
- 18 the Company as to what their role was in preparing
- 19 these documents.
- 20 JUDGE HILLIARD: That's a lot more questions
- 21 than just these names. We've got a very limited
- 22 time frame here. You're 15 minutes over your time.

- 1 I think I'd like to see you move on to another
- 2 topic.
- 3 MS. SKOLNICK: Okay.
- 4 BY MS. SKOLNICK:
- 5 Q. Can you tell me when -- the documents
- 6 contained in your first set of work papers when
- 7 that was prepared?
- 8 A. The first set of work papers being the
- 9 vendor analysis?
- 10 **Q.** Right.
- 11 A. Over the same time period.
- 12 Q. Okay. So within the last two months?
- 13 **A.** Yes.
- 14 Q. You've mentioned a couple of times the
- 15 updated business case. Is there a document that
- 16 contains the business case?
- 17 A. I think it's the -- well, what's included
- 18 in the work papers are the components of the
- 19 business case.
- 20 Q. Okay. Is there a final sort of compiled
- 21 document?
- 22 A. A summary sheet? I would imagine there is.

- 1 I don't know which one it is.
- 2 Q. Okay. But it would be contained within
- 3 those work papers?
- 4 A. Yes.
- 5 Q. In the first set or the third set?
- 6 A. Well, the business cases, both of those.
- 7 So the first one is the cost side of it, the -- you
- 8 know, the RFI conclusions and the third are the
- 9 cost of ownership, which would be the labor on all
- 10 of the other costs that are savings that are
- 11 included in our testimony.
- 12 Q. Has ComEd prepared any kind of executive
- 13 summary reflecting those conclusions?
- 14 A. Only what's in the testimony, that the net
- 15 present value is 28 million and a 16-year pay back.
- 16 Q. In your surrebuttal testimony and it's come
- 17 up in the testimony of others there's been this
- 18 discussion of stakeholder workshops. Would ComEd
- 19 be opposed to including IBEW Local 15 as a
- 20 stakeholder in these workshops?
- 21 A. We would not.
- 22 MS. SKOLNICK: I have no further questions.

- 1 JUDGE HILLIARD: Are there any more questioners
- 2 of this witness?
- 3 (No response.)
- 4 JUDGE HILLIARD: Is there any redirect?
- 5 MR. RIPPIE: Yes, your Honor.
- 6 REDIRECT EXAMINATION
- 7 BY
- 8 MR. RIPPIE:
- 9 Q. If you remember approximately four hours
- 10 ago you were asked a question about PECO's AMR
- 11 system. Is that system comparable to ComEd's
- 12 proposed AMI implementation?
- 13 **A.** No, it isn't.
- 14 **Q.** Why not?
- 15 A. First of all, it's an AMR system, that's
- 16 one way technology so functionally it's different
- 17 but --
- 18 Q. What do you mean by "one way technology"?
- 19 A. It provides information from the meter back
- 20 to the utility. It doesn't provide any information
- 21 to the customer; but equally important, they do not
- 22 own the technology. It's cell net technology and

- 1 they basically pay per read for -- so it's a
- 2 service rather than a meter installation owned by
- 3 the Company.
- 4 Q. Numerous individuals asked you questions
- 5 about 0 & M savings from various -- sorry from
- 6 various SMPs -- normally no one every tells me I'm
- 7 too soft -- does an O & M savings from a technology
- 8 initiative always reduce ComEd's total cost of
- 9 service?
- 10 A. No, it doesn't.
- 11 Q. Why wouldn't it?
- 12 A. Well, for -- sometimes you do technology to
- 13 make better use of the resources you have, so you
- 14 might redeploy those to other activities. And
- 15 sometimes with a technology solution you get rid of
- 16 some task and create some others.
- 17 Q. Do you remember Mr. Townsend's hypothetical
- 18 where the ComEd wires company completely changed
- 19 itself into a ComEd supply company that had no
- 20 wires company responsibilities any more?
- 21 A. I remember.
- 22 Q. In that hypothetical, would there have to

- 1 be a hypothetical distribution company in order to
- 2 distribute ComEd's energy?
- 3 **A.** Yes.
- 4 Q. Would you expect that hypothetical
- 5 distribution company to have a greater, lessor or
- 6 equal customer care cost to the customer care costs
- 7 that the real ComEd wires company now gets?
- 8 A. They would be identical to the real
- 9 distribution cost.
- 10 Q. Now, you were also finally asked a couple
- 11 questions about broadband over power lines which
- 12 simple people abbreviated BPL. Does ComEd have any
- 13 current plans to offer BPL either as a regulated or
- 14 unregulated service?
- 15 A. No, we do not.
- 16 Q. Does ComEd have any plans to offer any
- 17 other regulated or unregulated technology using the
- 18 Smart Grid proposals that have been made that
- 19 aren't disclosed in the testimony?
- 20 A. The only ones that we are planning to offer
- 21 are those that we have included in the testimony.
- 22 Q. Does any part of your evaluation of either

- 1 AMI or the communications network associated with
- 2 it -- sorry, let me try that question again.
- 3 Does any part of your conclusion that
- 4 either AMI or any part of the communications
- 5 technology associated with it is desirable depend
- 6 on there being any such other offering made?
- 7 A. No, it doesn't.
- 8 MR. RIPPIE: Thank you, that's all I have.
- 9 JUDGE HILLIARD: Any recross?
- 10 (No response.)
- 11 JUDGE HILLIARD: Thank you, Miss Clair, you are
- 12 excused.
- Who is the lucky witness coming up now?
- Mr. Fein, would you raise your right
- 15 hand.
- 16 (Witness sworn.)
- 17
- 18
- 19
- 20
- 21
- 22

- 1 DAVID I. FEIN,
- 2 called as a witness herein, having been first duly
- 3 sworn, was examined and testified as follows:
- 4 DIRECT EXAMINATION
- 5 BY
- 6 MS. FONNER:
- 7 Q. Please state your full name for the record.
- 8 A. David I. Fein.
- 9 Q. Are you the David I. Fein that provided
- 10 testimony on behalf of Constellation New Energy in
- 11 this proceeding, specifically, supplemental direct
- 12 testimony dated February 26th and rebuttal
- 13 testimony dated April 8th?
- 14 A. Yes, I did.
- 15 Q. And if I asked you the same questions
- 16 today, would your answers remain the same?
- 17 A. They would be.
- 18 JUDGE HILLIARD: Are they on file with the
- 19 e-Docket?
- 20 MS. FONNER: They are.
- 21 JUDGE HILLIARD: Just identify them. You don't
- 22 have to give them to the reporter.

- 1 MS. FONNER: They are filed on e-Docket,
- 2 supplemental direct testimony dated February 26th,
- 3 e-Docket No. 216161; rebuttal testimony dated
- 4 April 8th, e-Docket No. 219747?
- 5 JUDGE HILLIARD: Do they have an exhibit number?
- 6 MS. FONNER: Yes, your Honor. Supplemental
- 7 direct is CNE Exhibit 1 and rebuttal testimony is
- 8 CNE Exhibit 2.0.
- 9 JUDGE HILLIARD: Okay. Are there -- you are
- 10 offering those into evidence?
- 11 MS. FONNER: Yes, your Honor.
- 12 JUDGE HILLIARD: Is there any objection?
- 13 (No response.)
- 14 JUDGE HILLIARD: CNE Exhibit 1 and CNE Exhibit
- 15 2.0 will be admitted into the record.
- 16 (Whereupon, CNE
- 17 Exhibit Nos. 1 and 2.0 were
- 18 admitted into evidence as
- of this date.)
- 20 MS. FONNER: Available for cross.
- 21 MR. FEELEY: Can I go first?
- 22 JUDGE HILLIARD: Sure.

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MR. FEELEY:
- 4 Q. I have very short cross, Mr. Fein.
- 5 If I could direct your attention to your
- 6 rebuttal testimony, Exhibit 2.0, Line 89 to 90. Do
- 7 you see that?
- 8 A. Yes, I do.
- 9 MR. FEELEY: Can I approach the witness?
- 10 JUDGE HILLIARD: Sure.
- 11 (Whereupon, ICC Staff Cross
- 12 Exhibit No. 1 was
- marked for identification
- 14 as of this date.)
- MR. FEELEY: I had the court reporter mark for
- 16 identification ICC Staff Cross Exhibit No. 1, which
- 17 is a response of CES to PL-11.01. Do you have that
- 18 in front of you.
- 19 A. Yes, I do.
- 20 **Q.** And that's your response to PL-11.01?
- 21 **A.** Yes, it is.
- 22 MR. FEELEY: At this time, I'd move to admit

- 1 into evidence ICC Staff Cross Exhibit 1,
- 2 Constellation New Energy's response to PL-11.01.
- 3 JUDGE HILLIARD: Objections?
- 4 MS. FONNER: Not from CNE.
- 5 JUDGE HILLIARD: Staff Cross Exhibit No. 1 will
- 6 be admitted.
- 7 (Whereupon, Staff Cross
- 8 Exhibit No. 1 was
- 9 admitted into evidence as
- of this date.)
- 11 MR. FEELEY: I have no further questions.
- 12 CROSS-EXAMINATION
- 13 BY
- MR. MUNSON:
- 15 Q. I have a couple questions, Mr. Fein.
- 16 Michael Munson on behalf of BOMA Chicago. For
- 17 competitive retail electric suppliers, how -- it's
- 18 true that the supplier goes out and acquires the
- 19 data from ComEd; is that correct?
- 20 A. If you are referring to usage data is --
- 21 **Q.** Yes.
- 22 A. Yes.

- 1 Q. And for customers over 400 kw, I believe
- 2 that data is interval data; correct?
- 3 A. Correct.
- 4 Q. And currently the cost is, I think \$22 per
- 5 meter per access; is that correct?
- 6 A. That is my understanding.
- 7 Q. So in order to access that interval data --
- 8 anyone who accesses that interval data has to pay
- 9 that cost?
- 10 A. I believe it's -- yes, I believe it's the
- 11 same cost for any certified alternative retail
- 12 electric supplier or other agent of a customer to
- 13 obtain that information.
- 14 Q. So if a customer goes out to bid to six
- 15 suppliers and gathers that information themselves,
- 16 that will be seven times that that meter data is
- 17 paid for, assuming they all acquired that interval
- 18 data?
- 19 A. Yes, I believe that's correct.
- 20 MR. MUNSON: No further questions.
- 21 JUDGE HILLIARD: Next questioner, please.

22

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MR. RYAN ROBERTSON:
- 4 Q. Mr. Fein, Ryan Robertson on behalf of IIEC.
- 5 You indicate in your direct testimony that
- 6 Constellation New Energy delivers electricity and
- 7 natural gas through its regulated utility in
- 8 Maryland, Baltimore Gas and Electric Company; is
- 9 that correct?
- 10 **A.** Yes.
- 11 Q. Has the Baltimore Gas and Electric Company
- 12 implemented Smart Grid or programs similar to what
- 13 ComEd is proposing here on its own system?
- 14 A. Actually, it's -- they're in the process of
- 15 working through a similar type of enhancement to
- 16 their distribution system as we speak. It's in the
- 17 initial phases of role out proposal before the
- 18 Maryland Commission but their -- well, their system
- 19 is not identical to ComEd's, I believe they are
- 20 contemplating similar types of programs.
- 21 Q. Are they contemplating a similar use of a
- 22 rider -- Rider SMP as here?

- 1 A. That's really beyond my scope and
- 2 knowledge.
- 3 Q. If Rider SMP is proposed -- as proposed by
- 4 ComEd in this case is approved by the Commission,
- 5 would the rider apply to retail electric suppliers
- 6 such as Constellation New Energy?
- 7 A. It's my understanding that the rider
- 8 applies to customers and not suppliers, so I guess
- 9 the answer would be no.
- 10 Q. Okay. At Page 7, Lines 119 through 122 of
- 11 your direct testimony you suggest that installation
- 12 of Smart Grid projects pursuant to Rider SMP would
- 13 allow retail electric suppliers to offer customers
- 14 customized products and services that have
- 15 traditionally been available for only the largest
- 16 customers. What are some of these services and
- 17 products that have only been available to large
- 18 customers?
- 19 A. Types of products that I was referring to
- 20 there are -- I think what you described as offering
- 21 the similar type of demand response, building
- 22 automation, multiple site retail locations, the

- 1 establishment of Smart Grid technologies will allow
- 2 suppliers to really better meet the needs of those
- 3 smaller customers that have been traditionally
- 4 invested in the types of things that you are more
- 5 traditional maybe more energy sophisticated
- 6 customers like many of the members of the IIEC have
- 7 been involved in for a number of years.
- 8 Q. Will the Smart Grid technologies that you
- 9 reference permit ComEd to deploy these types of
- 10 products and services to customers on its system?
- 11 A. Will allow ComEd is your question?
- 12 **Q.** Right.
- 13 A. I have no idea what ComEd plans to go with
- 14 various offerings that they might have.
- 15 Q. Okay. And will ComEd affiliate Exelon
- 16 Energy be able to deploy such products and services
- 17 to customers on the ComEd system?
- 18 A. If you are referring to the retail electric
- 19 supplier Exelon Energy, I would assume they would
- 20 have the ability to offer it just like all other
- 21 ARES would have.
- 22 MR. MUNSON: Okay. No further questions.

- 1 JUDGE HILLIARD: Next questioner, please.
- 2 CROSS-EXAMINATION
- 3 BY
- 4 MS. LUSSON:
- 5 Q. Good afternoon, Mr. Fein.
- 6 A. Good afternoon, Miss Lusson.
- 7 Q. Now, as I understand Ms. Clair's testimony,
- 8 ARES will have access to that data that -- demand
- 9 response data that you talk about in your
- 10 testimony; is that right?
- 11 A. It's my understanding based upon the
- 12 testimony that, yes, while the specifics haven't
- 13 been figured out yet, it's ComEd's intention that
- 14 retail electric suppliers, assuming they're serving
- 15 the actual end use customer, would have access to
- 16 that information. I think there's a lot of
- 17 questions that still are out there about timing of
- 18 that access --
- 19 **Q.** And --
- 20 A. -- associated with that access, those sorts
- 21 of issuing?
- 22 Q. And, again, it's that access to the data

- 1 that would enable CNE to provide those new
- 2 services; is that right?
- 3 A. Yeah. You know, in our view, in our
- 4 experience, the more detailed and more extensive
- 5 information we have about how customers use
- 6 electricity, it allows us to offer broader array of
- 7 products and better pricing to customers.
- 8 Q. And just so we're clear, do you expect to
- 9 have to pay for that access to that data?
- 10 A. Well, we certainly would prefer not to pay
- 11 for that access. Obviously costs associated with
- 12 access or anything related that would be a cost
- 13 that we would incur doing business.
- 14 Q. And have you ever had to pay for that kind
- 15 of data in other jurisdictions?
- 16 A. Yes. And, you know, the questions that
- 17 Mr. Munson just posed about what the current rules
- 18 are in Illinois and the costs associated with just
- 19 accessing interval data, there is a cost that is
- 20 borne by retail electric suppliers or anyone else
- 21 who wants to access that information today.
- 22 Q. And is that -- typically in other

- 1 jurisdictions when that is -- when you are able to
- 2 acquire that data, how does that work in terms of
- 3 the fee structure? Is it a monthly fee that you
- 4 pay to the delivery service provider?
- 5 A. It varies. It's my understanding that you
- 6 could see a, you know, a usage fee. So every time
- 7 you try to access it, you would be assessed that as
- 8 opposed to a monthly service. There's certain
- 9 information that's available free of charge but I
- 10 think it's all across the board.
- 11 Q. Okay. And would you expect that that
- 12 provision of additional services that CNE could
- 13 potentially provide as a result of the installation
- 14 of AMI technology could result in CNE accruing
- 15 revenues from those additional -- that additional
- 16 array of services?
- 17 A. Well, we're in the business of making
- 18 revenues. We're a for-profit company. If the
- 19 ability to have additional data and information
- 20 allows us to provide additional service to the
- 21 customers, that is certainly a potential and that
- 22 would be something any supplier would look at if

- 1 they're making a decision to offer different
- 2 products and services.
- 3 Q. At Page 7 of your additional direct
- 4 testimony you reference at Line 120 that it would
- 5 permit broad deployment of the types of products
- 6 and services that traditionally have been able for
- 7 the largest customer. Is that another way of
- 8 saying that CNE hopes to, perhaps, break into the
- 9 smaller markets, such as residential and small
- 10 commercial markets?
- 11 A. You know, I think we are always looking for
- 12 additional areas to get into. The company has not
- 13 heretofore gone into that market segment. We
- 14 certainly serve smaller commercial customers and I
- 15 know that there are a number of suppliers kind of
- 16 clamoring to serve residential and small commercial
- 17 customers and I think there's another witness who
- 18 might address that testimony in this case, too.
- 19 Q. Okay. And at the top of Page 7 of your
- 20 testimony you state that there are environmental
- 21 customer service and reliability benefits as well
- 22 as operating efficiencies associated with Smart

- 1 Grid technologies. You haven't done your own
- 2 independent analysis of how Smart Grid technology
- 3 specifically benefit ComEd's provision of electric
- 4 delivery services, have you?
- 5 A. No, I haven't performed any study of the
- 6 ComEd system.
- 7 Q. Turning to your rebuttal testimony very
- 8 briefly. Now, under the current proposal that
- 9 Mr. Crumrine seems to like -- or at least he's
- 10 indicated as such in his surrebuttal testimony that
- 11 you've talked about in your rebuttal testimony,
- 12 there would be no rider SMP charge assessed to
- 13 alternative retail electric suppliers or someone
- 14 such as CNE under Rider SMP would there?
- 15 A. When you refer to my rebuttal testimony in
- 16 the area of my testimony that Mr. Crumrine talked
- 17 about, I assume you are referring to the
- 18 stakeholder process that I talked about?
- 19 Q. Yes. And your recommendation that the
- 20 Commission adopt the rider without the approval of
- 21 any projects associated with the rider.
- 22 A. Yeah, my testimony doesn't really address

- 1 cost as to who it's applied to and so forth.
- Q. Under the current Rider SMP proposal,
- 3 though, the CNE would not be assessed a surcharge,
- 4 would it?
- 5 A. That's correct. It's on a customer basis.
- 6 Q. And, to your knowledge, there would be
- 7 no -- under the existing Rider SMP proposal, other
- 8 alternative retail electric suppliers would not be
- 9 assessed a surcharge under Rider SMP; isn't that
- 10 correct?
- 11 A. Yeah, that's my understanding.
- 12 Q. Mr. Fein, finally, would you -- with your
- 13 company and do you believe other alternative retail
- 14 electric suppliers, would you still be interested
- 15 in participating in a stakeholder process such as
- 16 the collaborative process that you're in favor of
- 17 if the Commission chose not to approve Rider SMP in
- 18 this case?
- 19 A. Sure. We're always willing to engage in
- 20 stakeholder processes.
- 21 MS. LUSSON: Okay. Thank you.
- JUDGE HILLIARD: That's all your questions?

- 1 MS. LUSSON: Yes.
- 2 JUDGE HILLIARD: Are there any other questions
- 3 for this witness?
- 4 MR. HOUSE: Yes, your Honor.
- 5 CROSS-EXAMINATION
- 6 BY
- 7 MR. HOUSE:
- 8 Q. Good afternoon, Mr. Fein.
- 9 A. Good afternoon, Mr. House.
- 10 Q. I take it from your answer to Miss Lusson's
- 11 questions that you are familiar with Mr. Crumrine's
- 12 proposal concerning a separate proceeding that he
- 13 outlined in his surrebuttal testimony?
- 14 A. Yes. I'm always interest in a witness who
- 15 says I have a reasonable proposal.
- 16 **Q.** I'm sure.
- 17 Then you know Mr. Crumrine has agreed to
- 18 adopt your proposal for a six month collaborative
- 19 process with certain modifications, do you not?
- 20 A. Yeah. Mr. Crumrine had three or four maybe
- 21 five modifications to the broad structure that I
- 22 outlined in my rebuttal testimony.

- 1 Q. Sure. I believe Mr. Crumrine has proposed
- 2 a fairly comprehensive process which incorporates
- 3 your workshop proposal with some modifications
- 4 including a biannual or two-year workshop process
- 5 and filing process and Mr. Crumrine has outlined
- 6 that process on Page 7, Table 1 of his surrebuttal
- 7 testimony. Have you had a chance to look at that?
- 8 A. Yes, I have.
- 9 Q. What's your opinion of Mr. Crumrine's
- 10 modified proposal?
- 11 A. I think the modifications that Mr. Crumrine
- 12 offered to my proposal are reasonable in that I
- 13 think he added probably some additional clarify
- 14 time frame parameters to what I thought was a
- 15 complete thought out process and I think they'd be
- 16 acceptable to us.
- 17 Q. All right. Now, earlier Mr. Robertson
- 18 asked you a couple questions about the types of
- 19 products and services that AMI would enable you to
- 20 provide that are already available to larger
- 21 customers. I'm interested in your statement in
- 22 your testimony on Page 7, that would be your direct

- 1 testimony, where you mentioned that there's also an
- 2 opportunity to customize services. Could you give
- 3 us a little bit more detail about how you'd be able
- 4 to customize services and what type of services
- 5 those might be?
- 6 A. Sure. It's been our experience having been
- 7 in this marketplace and others really since the
- 8 advent of restructuring that customers are getting
- 9 more and more sophisticated. Customers are
- 10 becoming more and more interested in understanding
- 11 how and when they use electricity and the prices
- 12 that vary in the marketplace on really an hour by
- 13 hour basis. With increasing costs of electricity,
- 14 that interest has just expanded immensely that we
- 15 see from customers. Since we exist only to serve
- 16 customers and need to design products and services
- 17 that meet their needs, it's a constant evolution of
- 18 working with software providers IT companies,
- 19 particularly in the office building setting as well
- 20 as in the multi-site retail establishments where
- 21 they're trying to get a better handle of their
- 22 energy usage. So for us to meet those needs, we

- 1 really need more frequent and more detailed
- 2 information regarding their electricity needs and
- 3 the implementation of Smart Grid technologies will
- 4 better enable to us meet those needs and design,
- 5 really, tailored products to meet the customer's
- 6 needs.
- 7 MR. HOUSE: Thank you, Mr. Fein.
- I have nothing else, your Honor.
- 9 JUDGE HILLIARD: Are there any other questions
- 10 for this witness?
- 11 (No response.)
- 12 JUDGE HILLIARD: Do you have any redirect?
- MS. FONNER: No, your Honors.
- 14 JUDGE HILLIARD: Okay. Thank you, Mr. Fein.
- 15 MR. DAVID FEIN: Thank you.
- 16 JUDGE HILLIARD: Mr. Boston, would you raise
- 17 your hand to be sworn.
- 18 (Witness sworn.)
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- 1 ROY BOSTON,
- 2 called as a witness herein, having been first duly
- 3 sworn, was examined and testified as follows:
- 4 DIRECT EXAMINATION
- 5 BY
- 6 MR. ROWLAND:
- 7 Q. Could you please state your name?
- 8 A. My name is Roy Boston.
- 9 Q. And I put before you what has been
- 10 identified as RESA Exhibit 1.0, your reply
- 11 testimony of Roy Boston consisting of 11 pages of
- 12 questions and answers. Is this your testimony?
- 13 **A.** Yes, it is.
- 14 Q. And if asked these questions today, would
- 15 you give the same answers?
- 16 A. Yes, I would.
- 17 Q. I also show Exhibit 1.1 which is the resumé
- 18 of Roy Boston. Is this your resumé?
- 19 A. This is my biography, yes.
- 20 Q. And this is accurate -- true and accurate
- 21 to the best of your knowledge?
- 22 **A.** Yes, it is.

- 1 MR. ROWLAND: Examiners, 1.0 was filed when we
- 2 filed reply testimony. I filed 1.1 this morning
- 3 and circulated that among the parties. The resumé.
- 4 I failed to put that in originally. They're both
- 5 on e-Docket now.
- 6 JUDGE HILLIARD: All right. You are offering
- 7 them in evidence?
- 8 MR. ROWLAND: Yes, I'm offering them both into
- 9 evidence.
- 10 JUDGE HILLIARD: Any objections?
- 11 (No response.)
- 12 JUDGE HILLIARD: RESA Exhibit 1.0 and 1.1 will
- 13 be admitted into the record.
- 14 (Whereupon, RESA
- Exhibit Nos. 1.0 and 1.1 were
- 16 admitted into evidence as
- of this date.)
- 18 JUDGE HILLIARD: Any cross-examination of this
- 19 witness?
- MS. LUSSON: Yes.
- 21 JUDGE HILLIARD: Please proceed.

22

- 1 CROSS-EXAMINATION
- 2 BY
- 3 MS. LUSSON:
- 4 Q. Good afternoon, Mr. Boston.
- 5 A. Good afternoon.
- 6 Q. You are here representing RESA, which is
- 7 Retail Energy Supply Association. Do you know --
- 8 is Constellation New Energy a member of RESA?
- 9 A. No, they are not.
- 10 Q. Now, on Page 3 of your testimony you
- 11 reference Rider SMP and state at Line 31 that it's
- 12 appropriate for the Commission to provide ComEd
- 13 with guidelines for the investments it will make
- 14 under Rider SMP. Now, to the extent you're
- 15 discussing Rider SMP there, you are not offering
- 16 any conclusions about the legality of Rider SMP at
- 17 this point, are you?
- 18 A. No, I am not.
- 19 Q. Now, as I understand your testimony, on
- 20 Page 4, your organization is interested in the
- 21 installation of advanced metering infrastructure,
- 22 essentially for the same reasons that have been

- 1 articulated by Mr. Fein; is that correct? That
- 2 being that it will enable RESA members to provide,
- 3 perhaps a new array of services and I'll let you
- 4 finish.
- 5 A. Okay. Thank you. Generally I would agree.
- 6 I think that the focus is really on the customer
- 7 bringing value to the customer and the services
- 8 that advanced metering technology would permit and
- 9 that I think that the implementation of the smart
- 10 meters would go a long ways towards enabling us to
- 11 provide that value to the customers.
- 12 Q. And to the extent that you see value to the
- 13 customers, that would enable your client and the
- 14 member organizations to provide additional services
- 15 to those customers; is that right?
- 16 A. That's correct.
- 17 Q. Do you also believe or hope that with the
- 18 installation of advanced metering infrastructure
- 19 that it would permit your client to expand your
- 20 customer base to entities that don't typically
- 21 purchase commodities separately from the delivery
- 22 service provider?

- 1 A. By that, I mean -- I take it do you mean
- 2 that customers who now can't enjoy the benefit of
- 3 choice and competition now can because there will
- 4 be new products and services and value that could
- 5 be brought to them? Yes, I would agree with that.
- 6 Q. Now, at the bottom of Page 4 and top of
- 7 Page 5 you state, I have no doubt, however, that
- 8 creative persons have developed services for other
- 9 utilities services such as telecommunications with
- 10 upgrades to the network like SS-7 and a fiber optic
- 11 technology, new services will be developed that
- 12 will take advantage of AMI. Now, SS-7 refers to
- 13 signaling system seven; is that correct?
- 14 A. That's correct.
- 15 Q. And can you state for the record what
- 16 exactly you mean by signaling system seven?
- 17 A. I believe signalizing system seven is a
- 18 technological feature that the telecommunications
- 19 services use in order to provide information from
- 20 the customer to the supplier of the service.
- 21 Q. And would you agree that signaling system
- 22 seven was a technological platform, so to speak,

- 1 for the provision of what are called vertical
- 2 services in the telecommunications industry, if you
- 3 know?
- 4 A. I am not familiar with the term "vertical
- 5 services" but it could well be.
- 6 Q. And services such as caller ID, call
- 7 waiting, voice mail, those kinds of none plain old
- 8 telephone service services?
- 9 A. Yes, I believe that's correct.
- 10 Q. Would you agree that when SS-7 technology
- 11 was installed by incumbent local exchange carriers,
- 12 that there was no rider or surcharge paid by plain
- 13 old telephone service customers for the financing
- 14 of that investment prior to its inclusion in rate
- 15 base?
- 16 A. I really am not aware of how the cost of
- 17 signaling system seven was records.
- 18 Q. When it came time to include signaling
- 19 system seven in rates, would you agree that the
- 20 Commission required Illinois Bell Telephone as it
- 21 was called back then and other local exchange
- 22 carrier to allocate the costs of signaling system

- 1 seven such that they weren't assigned totally to
- 2 network access but rather spread across the special
- 3 array of services that the technology created?
- 4 A. I'm sorry, I really don't have any specific
- 5 information about that. I could not confirm.
- 6 Q. To the extent that AMI would enable
- 7 alternative retail electric suppliers and other
- 8 stakeholders to provide new services, do you agree
- 9 that cost allocation and how to assign costs
- 10 associated with the installation of advanced
- 11 metering infrastructure would properly be
- 12 considered in the workshop process?
- 13 A. Yes, I believe it would be.
- 14 Q. And, again, that's assuming if the
- 15 Commission had some interest in accelerating the
- 16 time line of the investment of AMI, would you still
- 17 agree?
- 18 A. That's correct.
- 19 Q. Would you agree that Rider SMP as it's
- 20 presently proposed does not attempt to allocate the
- 21 return of and on investment that ComEd's delivery
- 22 service ratepayers would pay under the tariff among

- 1 an array of services that would be provided by that
- 2 technology?
- 3 A. By "array of services," are you implying
- 4 they are regulated services or unregulated or both?
- 5 **Q.** Both.
- 6 A. I believe that Commonwealth Edison only has
- 7 the ability to allocate the costs over the
- 8 regulated part of its business and not the
- 9 regulated, so I would assume that any costs that
- 10 were associated with it would be recovered through
- 11 their charges, that's why we are doing this in this
- 12 rate case.
- 13 Q. And currently Rider SMP is, as designed,
- 14 would assess a charge associated with the financing
- 15 of those new investments against ComEd's delivery
- 16 of service customers; is that correct?
- 17 A. That's my impression of how it was
- 18 originally proposed, yes.
- 19 Q. And Rider SMP currently does -- at as it's
- 20 proposed, would not assess a charge to ARES
- 21 members; is that correct?
- 22 A. I don't believe the so. I would have to go

- 1 back and check to be sure about it but I cannot
- 2 recollect one, no.
- 3 Q. Okay. So you are agreeing that is correct?
- 4 A. Yes.
- 5 MS. LUSSON: Thank you.
- 6 No further questions.
- 7 JUDGE HILLIARD: Next questioner.
- 8 CROSS-EXAMINATION
- 9 BY
- MR. HOUSE:
- 11 Q. Good afternoon, Mr. Boston.
- 12 A. Good afternoon, Mr. House.
- 13 Q. Would you please turn to Page 3 of your
- 14 testimony and just take a look at Lines 33 through
- 15 35 where you mention that approval of Rider SMP
- 16 involves allowing ComEd to immediately begin
- 17 earning a return on the investment it makes under
- 18 that rider. Do you see that?
- 19 A. Yes, I do.
- 20 Q. Does your organization support Rider SMP?
- 21 A. I'm sorry, I could not hear the last part
- 22 of your question.

- 1 Q. Does your organization support Rider SMP?
- 2 **A.** Yes, we do.
- 3 Q. Do you believe that implementing AMI on the
- 4 ComEd system is so important that the Commission
- 5 should give ComEd the assurance that ComEd says it
- 6 needs to make AMI investments by approving Rider
- 7 SMP?
- 8 A. I believe they should insofar as
- 9 Commonwealth Edison, without assurances that it's
- 10 expenses can be recovered of implementing that
- 11 Rider SMP, I believe that those assurances should
- 12 be given.
- 13 Q. All right. Now, would you turn to Page 5
- 14 of your testimony and I'm making reference to Lines
- 15 76 through 84 where you quote, Dr. Tierney's
- 16 warning that without Rider SMP, there's not likely
- 17 to be substantial Smart Grid investments on the
- 18 ComEd system and if the Commission accepts Dr.
- 19 Tierney's analysis that it should give strong
- 20 consideration to finding a way to provide ComEd
- 21 with the incentive and means to provide AMI in the
- 22 near term. Do you see that?

- 1 A. I see that.
- 2 Q. Do you have any specific ideas about what
- 3 incentives or means the Commission could employ for
- 4 ComEd to provide AMI other than a rider?
- 5 A. Well, I think the Commission has the
- 6 authority to order implementation of certain
- 7 projects that have been submitted for approval to
- 8 the Commission. However, I believe that the only
- 9 methodology that is on the table, so to speak, at
- 10 this time, is through Rider SMP.
- 11 Q. So as things presently stand, Rider SMP is
- 12 the most efficient means of ComEd obtaining the
- 13 kind of rate recovery it would need?
- 14 A. I believe that's correct.
- 15 Q. Now let's turn to Page 6 of your testimony
- 16 at Lines 96 through 99. You recommend that the
- 17 Commission should either approve Rider SMP in this
- 18 proceeding with strong controls or ensure that a
- 19 separate proceeding be provided a fast track toward
- 20 implementation. What do you mean by strong
- 21 controls?
- 22 A. By strong controls, if -- as I understand

- 1 the original proposal, no project -- specific
- 2 projects were asked for approval at the time of the
- 3 filing. However, we wanted to make sure -- the
- 4 members of RESA wanted to make sure that the
- 5 Commission maintain oversight over the
- 6 identification, selection and evaluation of which
- 7 projects were to go forward to ensure that they
- 8 would be cost beneficial and would result in
- 9 maximum value to the customers.
- 10 Q. And why is RESA interested in fast tracking
- 11 implementation of Smart Grid?
- 12 A. Well, we believe that this is something
- 13 that should be considered over a period of months
- 14 rather than a period of years. I think that the
- 15 marketplace is looking right now for services and
- 16 value at the residential and small commercial level
- 17 specifically but actually across the board and
- 18 implementation of smart metering would enable
- 19 suppliers to provide those services. So I think
- 20 that it would be of great benefit to get it sooner
- 21 rather than later.
- 22 MR. HOUSE: Thank you, Mr. Boston. I have

- 1 nothing else, your Honor.
- JUDGE HILLIARD: Any other questioners?
- 3 MR MUNSON: Yes.
- 4 JUDGE HILLIARD: Mr. Munson.
- 5 CROSS-EXAMINATION
- 6 BY
- 7 MR. MUNSON:
- 8 Q. Good afternoon, Mr. Boston. Mike Munson on
- 9 behalf of BOMA Chicago?
- 10 A. Good afternoon, Mr. Munson.
- 11 Q. To follow-up on a question by Mr. House.
- 12 On Line 98 the words "fast track," do you agree
- 13 that implementing demand response technologies
- 14 before summer of 2009 -- 2009 would maximize the
- 15 benefits of demand response?
- 16 A. Yes, I do.
- 17 Q. Referring to the Texas rules you referenced
- 18 concerning advanced metering.
- 19 A. Yes.
- 20 Q. This isn't the only section in those rules;
- 21 is that correct? Let me take state it a different
- 22 way because that was a confusing question.

- Can you explain a little bit about --
- 2 this is Subchapter M, Chapter 25 of a series of
- 3 significant cant rules. Can you just tell me what
- 4 those are meant to address in Texas?
- 5 A. Do you mean the general section where this
- 6 specific ruled rule is pulled from?
- 7 **Q.** Yes.
- 8 A. No, I don't believe I can.
- 9 Q. There are other sections in Section 25 that
- 10 address competitive metering. Are you aware of
- 11 those sections?
- 12 **A.** No, I am not.
- 13 MR. MUNSON: Are you aware -- actually, no
- 14 further questions.
- 15 JUDGE HILLIARD: Any more questioners?
- 16 (No response.)
- 17 JUDGE HILLIARD: Mr. Robertson?
- 18 MR. ERIC ROBERTSON: We're waiving our cross of
- 19 this witness, your Honor.
- 20 JUDGE HILLIARD: All right. Then I believe
- 21 we're done with this witness. Staff?
- 22 MR. FEELEY: We have no cross but I didn't know

- 1 if you were going to end it for the day. I had a
- 2 question about witnesses who there is no cross but
- 3 we have agreements to enter cross exhibits. When
- 4 do you want to handle those? Some other time.
- 5 JUDGE HILLIARD: Let's finish with the witness
- 6 first.
- 7 Do you have any redirect of the witness?
- 8 MR. ROWLAND: No, I have not.
- 9 JUDGE HILLIARD: Thank you, sir. You are
- 10 excused.
- 11 Can we do it in the morning?
- MR. FEELEY: Whenever it's convenient.
- 13 JUDGE HILLIARD: Let's do it in the morning at
- 14 9:00 o'clock.
- 15 (Whereupon, the hearing in the
- 16 above-entitled matter was
- 17 continued until April 29, 2008,
- 18 at 9:00 o'clock a.m.)
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